



DEMA

DEPARTMENT OF EMERGENCY
AND MILITARY AFFAIRS



THE ADJUTANT GENERAL'S
ANNUAL REPORT 2024



October 7, 2024

A report on the strength and condition of the
Arizona Department of Emergency and Military Affairs
and **Arizona National Guard**

Submitted by
The Adjutant General
Major General Kerry L. Muehlenbeck

To the **Governor of Arizona,**
the **President of the Arizona State Senate,**
and the **Speaker of the Arizona House of Representatives**

1st Regular Session, 56th Legislature
October 7, 2024

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STATE LEADERSHIP



The Honorable Kathleen M. Hobbs
Governor & Commander-in-Chief
State of Arizona



Maj. Gen. Kerry L. Muehlenbeck
DEMA Director & The Adjutant General
Dept. of Emergency & Military Affairs



Command Sgt. Maj. Aaron P. Buelow
Command Senior Enlisted Leader
Arizona National Guard



Brig. Gen. Lonnie J. Branum
Land Component Commander
Arizona Army National Guard



Maj. Gen. Troy T. Daniels
Air Component Commander
Arizona Air National Guard



Brig. Gen. Christopher S. Sandison
Commander
Joint Task Force - Arizona



Brig. Gen. John A. Conley
Director
Division of Administrative Services



Gabe Levine
Director
Division of Emergency Management

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DIRECTOR'S INTRODUCTION



With a dedicated workforce of over 8,300 civilians, Airmen, and Soldiers, the Arizona Department of Emergency and Military Affairs (DEMA) proudly serves our state and nation. Our unique blend of emergency management and military capabilities is spread across five divisions: Emergency Management (EM), the Arizona Army National Guard (ARNG), the Arizona Air National Guard (ANG), Joint Task Force Arizona (JTF), and Administrative Services (DAS). These divisions, in partnership with numerous key stakeholders, responded to significant events and celebrated major accomplishments this year.

Within EM, The State Emergency Operations Center (SEOC) sustained a level two activation for the entire fiscal year in support of complex southwest border operations, 644 state wildfires, and over 1700 search, rescue, recovery, and training missions. EM conducted 32 training exercises with over 1,500 participants and coordinated 153 external training courses with almost 3000 attendees. The EM team concurrently administered over \$2.4B in various state and federal grant programs that span several fiscal years. These programs enhanced community resilience and lessened the financial impact of disasters on Arizona communities.

On the military side, we witnessed one of our largest deployment years as we sent over 800 Soldiers and Airmen across the globe to Europe, Africa, the Middle East, and the Indo-Pacific regions. We welcomed Ukrainian pilots at the 162d Fighter Wing for F-16 training and successfully executed refueling missions nation-wide. We also activated over 100 Guardsmen on State Active Duty in support of the Governor's Operation SECURE initiative, to help address the secondary effects of illegal migration, through work with our local and state law enforcement agencies. In addition, we broke ground on a new Tucson Readiness Center, won the Chief of the National Guard

“Our success is because of our people and their unwavering dedication to service.”

Bureau's Innovation Challenge, strengthened our enduring state partnerships with the Republic of Kazakhstan and Sultanate of Oman, and celebrated our quadrennial Muster, showcasing our capabilities to the community.

Our success is because of our people and their unwavering dedication to service. Our team is forged from an eclectic mix of individuals – state employees, federal employees, full time military, and part time military. Each member possesses different skillsets, ideas, and experience levels.

Crucial to our performance is the support system behind our team—families, friends, full-time employers, military support organizations, and the wave of American citizens. Whether we activate in support of statewide efforts, manage statewide responses, or deploy across the globe, none of us serve alone. For

the invaluable support we remain ever grateful.

As a state agency head, I am tasked with building readiness, capacity, and force strength. The truth is I do none of those; I build people and they do the rest! Every year I am reminded that the strength of our agency is always our people. It is with enduring pride that I submit the DEMA Annual Report for 2024.

Major General Kerry L. Muehlenbeck

The Adjutant General of Arizona



DEPLOYMENTS

- NORTHCOM** – 175 Soldiers
- INDOPACOM** – 5 Airmen
- SOUTHCOM** – 3 Airmen
- AFRICOM** – 6 Airmen
- CENTCOM** – 524 Soldiers & 72 Airmen
- EUCOM** – 84 Soldiers & 6 Airmen

TOTAL: 875 Servicemembers





FEDERAL PRIORITIES

DEMA's federal policy objectives for 2025

- Continue supporting efforts for future KC-46 basing decisions at the 161st ARW.
- Optimize Goldwater Air National Guard Base's capabilities by expanding the fleet of KC-135s assigned to the 161st Air Refueling Wing from 8 to 12 aircraft, ensuring enhanced capacity to meet growing demands for refueling operations.
- Support the creation of a Space National Guard as the foremost combat reserve component of the U.S. Space Force and facilitate the seamless transfer of existing Air National Guard units currently performing Space Force missions into the new Space National Guard.

- Promote legislation like the Disaster Management Costs Modernization Act, which will allow the state to use FEMA disaster management costs for multiple disasters, ensuring communities build long-term capacity for disaster recovery.
- Strengthen and expand our cyber defense capabilities to effectively respond to the ever-evolving landscape of emerging cyber threats, ensuring our readiness to safeguard against potential risks and vulnerabilities in cyberspace.
- Advocate for duty status reform legislation aimed at streamlining activation authorities for mobilizing the Reserve Components (RC), while concurrently addressing pay disparities

and aligning compensation and benefits for National Guard (NG) and Reserve Component (RC) members. This initiative is essential for enhancing operational readiness and ensuring equitable treatment of all service members across the military branches.

- Support the endeavor to recapitalize the Air National Guard fighter fleet, safeguarding against the potential divestiture of the 195th Fighter Squadron. This action is crucial to preserve the integrity of fighter pilot training and maintain the operational strength of the 162nd Wing, thereby upholding the United States air superiority.

STATE PRIORITIES

Acknowledging that one of government's fundamental duties is to ensure the safety of its citizens and homeland, DEMA stands in full support of Governor Hobb's Public Safety objectives.

- Utilize all available resources to enhance recruitment and retention efforts for both civilian employees and Citizen-Soldiers and Airmen in the National Guard.
- Continued integration of Arizona National

Guard Joint Task Force capabilities to support the state through increased cyber defense assets and incident awareness and assessment capabilities.

- Ongoing support to our local jurisdictions and partners as they navigate and address the various impacts related to border issues.
- Develop strategic partnerships with the private sector to support the growth of Army rotary-wing aviation training in the

state and positively contribute to economic development in Pinal and Pima counties.

- Biennial passage of the Nuclear Emergency Management Fund appropriation/assessment as required by A.R.S. § § 26-306.01 and 26-306.02.

STRATEGIC ISSUES POLICY PRIMER

Secure KC-46A MOB 7 at 161st ARW

Strategic Issue

The 161st ARW currently has the highest demand for air refueling of any tanker Wing in the Air Force, with an average of 32 aircraft within a 30-minute flight, about 20 more average aircraft than the next closest Wing.

Objectives

Secure basing of the KC-46A MOA 7 from the Secretary of the Air Force at the 161st ARW to meet the growing air refueling demand in Arizona.

- Goldwater Air National Guard Base has immediate capacity to host additional tankers, and has been approved to acquire 40 additional acres by the recent June 11, 2019, Phoenix City Council vote.
- Secure funding for the ramp expansion to accommodate two (2) more KC-135s, the KC-46, or future mission, which will allow for greater support of additional large-scale exercises and the overall National Defense Strategy.
- The DoD has projected the beddown of 232 F-35s in Arizona. This substantial \$21.9B DoD investment in Arizona's airpower requires aerial refueling support to ensure the highest levels of mission readiness. Thus far, no additional investment in Arizona's tanker fleet has been made despite the increased demand for aerial refueling.
- With the space provided by the 40 additional acres granted to the 161st ARW by the City of Phoenix coupled with local population growth, the 161st can easily expand manning for added tankers - producing a 50% increase in mission for only 12.5% more manning.
- Phoenix is a strategic location for an expanded fleet due to the training activities found in Ariz. and its proximity/availability for deployment to Indo-Pacific Command.

Air Force Structure at Risk

Strategic Issue

In July 2021, Air Force leadership approved the discontinuation of funding for the 195th Fighter Squadron, one of the two squadrons within the 162nd Wing, in FY 23 and beyond. In FY 22, the Arizona Air National Guard delayed the defunding for one year and secured the recapitalization of the 195th's F-16 fleet, among some of the oldest jets in the inventory, from Block 25/32 to Block 30 (still "Pre-Block" aircraft). The threat of divestment continues in FY24, and would have a devastating impact on the 162nd Wing and on training commitments to pilots from the U.S. and Foreign Military Sales (FMS) partners.

Objectives

Recapitalize the 195th Fighter Squadron with Post-Block F-16s already available in existing inventory to sustain the U.S. and FMS training requirements.

- The 195th Fighter Squadron generates tuition funding from FMS partners which offsets its operating cost.
- The F-16 will continue to operate for decades in the U.S. Air Force per the "4+1" future fighter force structure as well as with international partners. The 195FS has trained the 25 nations operating the F-16 today.

Morris Air National Guard F-16 Mission by the Numbers:

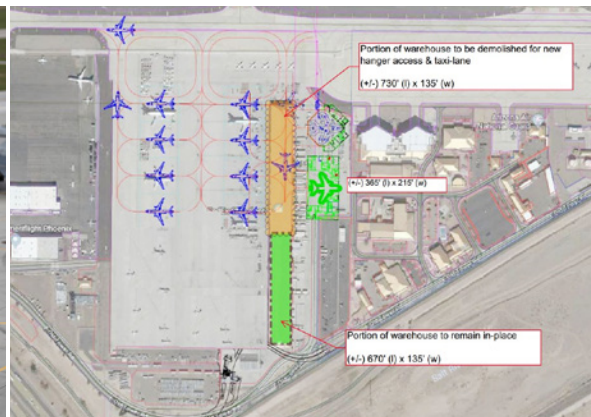
- 162nd Wing currently operates 54 F-16s:
- 195th Fighter Squadron 30 x Block 30 F-16s (Pre-Block)
- 152nd Fighter Squadron 24 x Block 42 F-16s (Post-Block)
- Morris ANG Base produces 60 students/BCourse Equivalents (BCE) per FY—one of the highest efficiency training units in the U.S.

Air Force and Air National Guard Current Breakout:

- 30 BCE - US Training
- 30 BCE - Foreign Military Sales (FMS)
Training FMS Training Produces \$2M/BCE from training tuition (30 BCE x \$2 = \$60M/FY)
- F-16 FMS Training demand is 40+ BCE for the foreseeable future

Impacts

- More than 30 years' experience in international training would be lost.
- Divestment of the 195FS would go beyond pilot production.
- The FY22 original divestment proposal cut 697 personnel from the 162WG - 667 from the Wing's Maintenance Group (MXG) alone.
- Those cuts would leave the MXG a total of 68 personnel and result in
- The 162WG is unable to operate either Fighter Squadron, its Operation NOBLE EAGLE Alert Mission over the southwest, or support the Air National Guard Air Force Reserve Test Center (AATC).
- The Secretary of the Air Force – International Affairs and Air National Guard have consistently raised the impact of this divestiture as it will decrease the efficiency and potential effectiveness of both FMS and US training.
- Moving International commitments to a remaining US Air Force F-16 training location will be at increased cost and documented less efficiency.
- If cuts need to be made to the Air Force budget, it should be based on metrics.





Members & Assets

Arizona employed a total force of more than 7,900 Soldiers, Airmen, and civilian members during FY 2024. Additionally, these components maintain over 2,000 aircraft, transportation, and engineering equipment.

Army National Guard

4976 Soldiers

- Authorized: 5138
- Active Duty: 558
- Drill Status: 4800
- Technicians: 427
- State FTE: 230

Air National Guard

2490 Airmen

- Authorized: 2635
- Active Duty: 828
- Drill Status: 1274
- Technicians: 508
- State FTE: 65

- Cyber Joint Task Force: 16
- State FTE: 0

Div. Emergency Mgmt.

90 Total

- State Employees: 54
- Reservists: 36

Joint Task Force

255 Total

- Core Staff Element: 25
- Counter Drug Task Force: 190
- 91st Civil Support Team: 22
- State Partnership Program: 2

Div. Admin. Services

100+ Total

- Guardsmen & Civilians: 100+
- State FTE: 31



Emergency Management Assets

- 1 Type 1 Mobile Communications Vehicle
- 1 Type 2 Mobile Communications Vehicle
- 1 Portable Satellite trailer

Army National Guard Assets

- Aircraft
 - » H32361 UH-60 L / Blackhawk 22 ea.
 - » H32429 UH-60 M Blackhawk 32 ea.
 - » H31329 UH-72A Lakota 16 ea.
 - » A30062 C12F Fixed Wing 1 ea.
- Transportation
 - » Cargo Trucks (2-1/2 ton to 5 ton) 250 ea.
 - » P05025, T93761 Palletized Load System Trailers 102 ea.

- » Additional trailer flat rack 324 ea.
- » Tractor-trailers 155 ea.
- » T45465, T96564, S70027 Flat-bed trailers 220 ea.
- » S70243, S70380, S70517, s70534, S70594 Low boy trailers 25 ea.
- » HMMWV heavy variant & expanded capacity 368 ea.
- » Up-Armored HMMWV & Armored Support Vehicle 148 ea.
- » T38844 Ambulances 25 ea.

Engineer Equipment

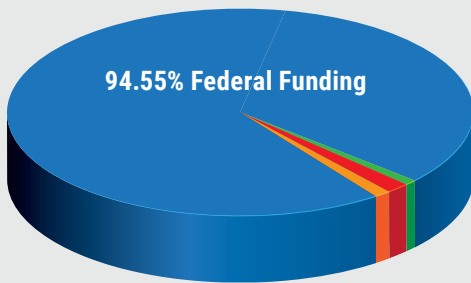
- » T65274, T65342, X44403, T65115 Dump trucks 35 ea.
- » Dozers 14 ea.

- » G74783, M05001 Graders 7 ea.
- » L77215, L76321, L15041 Loaders 5 ea.
- » S56246 Scrapers 7 ea.
- » E41791, H53575, E27792, E27860 Excavators 8 ea.

Air National Guard Assets

- Aircraft:
 - » KC-135 Stratotankers: 8
 - » F-16 Fighting Falcons: 73
 - » MQ-9 Reapers: 4
 - » RC-26: 1
- Emergency Response:
 - » CBRN Response Trailer: 1
 - » DRMKT (Disaster Relief Mobile Kitchen Trailer): 1

Operating Budget



TOTAL: \$548,274,017

- Total Federal Funding: \$518,367,828
- Non-BSF Pass-through: \$11,751,210
- Total Self Funding: \$9,411,080
- Total State Operation Funding: \$8,743,899

Self-funded programs include the Nuclear Emergency Management Fund and Ordnance Operations at Camp Navajo.

The Division of Emergency Management passes-through state funding in response to declared disasters or approved mitigation projects, and federal funding for emergency management activities and response to state, county, city and tribal governments throughout Arizona.

DEMA Administration

	STATE	STATE MATCH	FEDERAL MCA	FEDERAL	CNIO	OTHER NON-APPN	TOTAL
State Pay & Allowance:	\$1,427,204					\$1,445,012	\$2,872,216
Operations & Maintenance:	\$2,832,982					\$2,960,258	\$5,793,240
Total:	\$4,260,186	\$0	\$0	\$0	\$0	\$4,405,270	\$8,665,456

Arizona Army National Guard

	STATE	STATE MATCH	FEDERAL MCA	FEDERAL	CNIO	OTHER NON-APPN	TOTAL
Military Other Pay & Allowance:				\$42,437,000			\$42,437,000
Federal Civilian/Technician Pay:				\$33,208,000			\$33,208,000
Military AGR Pay & Allowance:				\$78,334,000			\$78,334,000
State Pay & Allowance:	\$49,804	\$3,802	\$2,410,671				\$2,464,277
Operations & Maintenance:	\$1,380	\$190,185	\$5,933,130	\$68,547,000			\$74,671,695
Other Appropriations							\$0
COVID-19 MA							\$0
Total:	\$1,632,502	\$606,673	\$30,270,120	\$246,823,000	\$8,428,000	\$367,734	\$288,128,029

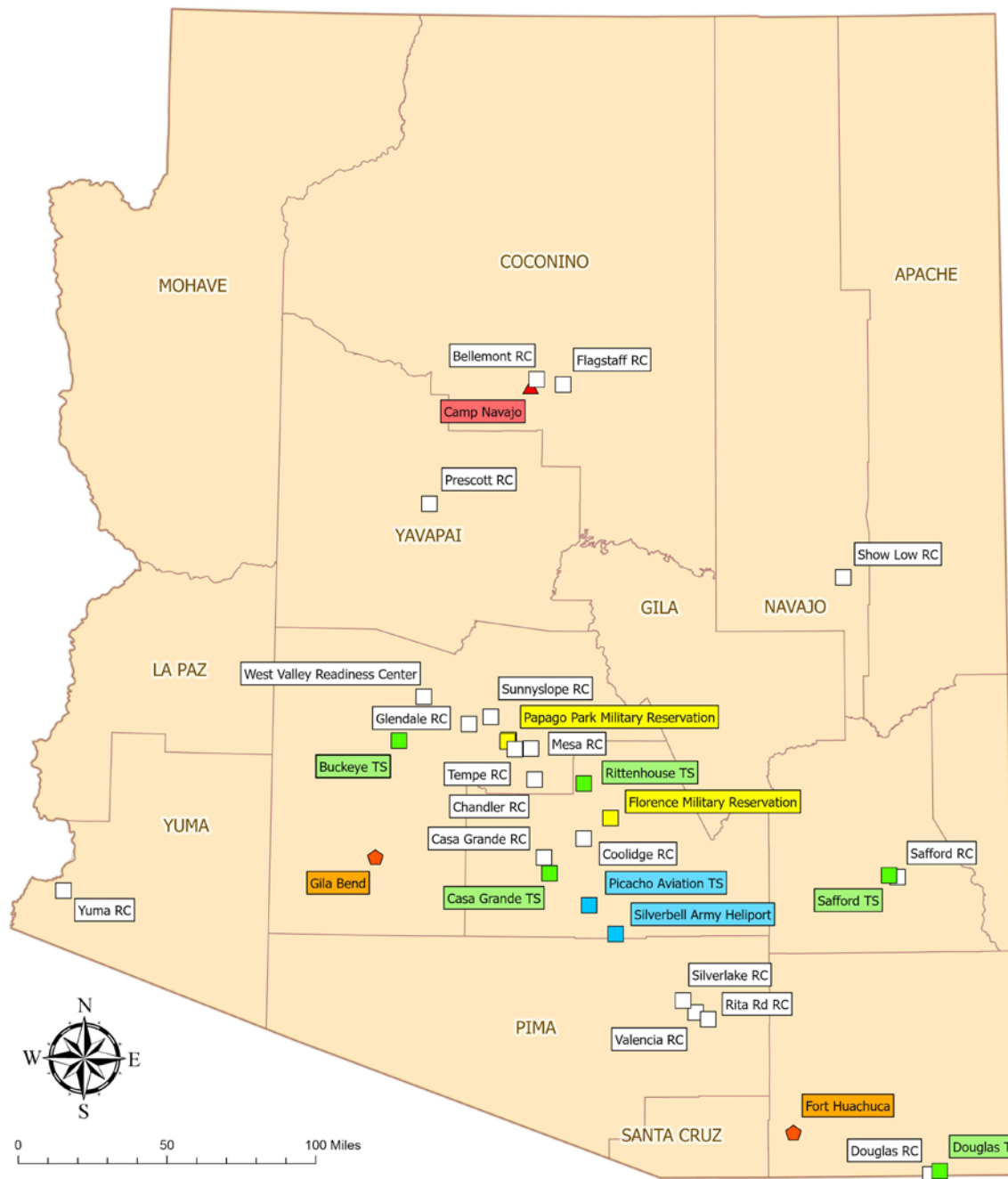
Arizona Air National Guard

	STATE	STATE MATCH	FEDERAL MCA	FEDERAL	CNIO	OTHER NON-APPN	TOTAL
Military Other Pay & Allowance:				\$42,437,000			\$42,437,000
Federal Civilian/Technician Pay:				\$33,208,000			\$33,208,000
Military AGR Pay & Allowance:				\$78,334,000			\$78,334,000
State Pay & Allowance:	\$49,804	\$3,802	\$2,410,671				\$2,464,277
Operations & Maintenance:	\$1,380	\$190,185	\$5,933,130	\$68,547,000			\$74,671,695
COVID-19 MA							\$0
Other Appropriations							\$0
Total:	\$51,184	\$193,987	\$8,343,801	\$222,526,000	\$0	\$0	\$231,114,972

Division of Emergency Management

	STATE	STATE MATCH	EMPG	FEDERAL	NEMF	GEF	TOTAL
State Pay & Allowance:	\$675,501	\$1,223,393	\$2,139,707	\$428,125	\$820,912		\$5,287,638
Operations & Maintenance:	\$58,023	\$42,450	\$1,145,373	\$1,918,698	\$162,168		\$3,326,712
Pass Through			\$3,434,637	\$7,466,573	\$850,000		\$11,751,210
Total:	\$733,524	\$1,265,843	\$6,719,717	\$9,813,396	\$1,833,080	\$0	\$20,365,560

Facilities and Status



AZARNG FMO P&P GIS/ISR: 6/17/2024

Installation	Rating	Space	LD	CD
Belmont/Camp Navajo				
Belmont Readiness Center	Yellow	Black	06	01
Robinson Readiness Center	Green	Red	06	01
Casa Grande				
Casa Grande Army	Red	Black	11	01
Coolidge				
Sgt Elijah Tai Wong R.C.	Yellow	Black	08	01
Douglas				
Douglas Army	Red	Black	14	02
Eloy				
Picacho Aviation Training Site	Yellow		11	01
Flagstaff				
Flagstaff Army	Green		06	01
Florence				
Browning-Miller Readiness Center	Green	Green	08	04
Kasson Readiness Center	Green	Red	08	04
Marana (Silverbell Army Heliport)				
Armed Forces Reserve Center	Green	Red	11	01
Jordan Army	Yellow	Black	11	01

Installation	Rating	Space	LD	CD
Phoenix Metro Area				
Buckeye Training Site	Green	Black	13	03
Chandler Army	Green	Black	17	05
Glendale Army	Green	Green	29	07
Mesa Army	Yellow	Red	25	09
PPMR - 52nd Street Army	Green	Black	24	09
PPMR - 98th AIC Facilities	Yellow	Black	24	09
PPMR - Allen Readiness Center	Green	Red	24	09
PPMR - Joint Force Headquarters	Yellow	Red	24	09
PPMR - One Stop	Green	Red		
PPMR - Pettycrew Army	Yellow	Black	24	09
PPMR - Rabjohn Readiness Center	Yellow	Black	24	09
PPMR - State Emergency Ops Ctr	Red	Black	24	09
Sunnyslope Army	Green	Black	28	09
Tempe Readiness Center	Green	Black	26	09
161st ARW (PHX - Sky Harbor)	Green	Yellow	27	07
West Valley Readiness Center	Green	Black	22	08

Installation	Rating	Space	LD	CD
Prescott				
Prescott Army	Green	Black	01	04
Safford				
Safford Army	Yellow		14	01
Show Low				
Show Low Army	Green	Black	06	01
Sierra Vista (Fort Huachuca)				
162d Wing - 214th AG	Green	Red	14	02
(Libby Army Air Field)				
Tucson				
Rita Road Readiness Center (New)				
Silverlake Army	Yellow	Black	03	02
Valencia Army	Green	Black	02	02
162d Wing - Det 1 and Det 2 (Davis Monthan AFB)	Green	Yellow	02	02
162d Wing (TUS)	Green	Yellow	02	03
Yuma				
Yuma Readiness Center	Green	Green	13	04

Economic Impact

In 2023, the Arizona Governor’s Office released an updated Economic Impact of Arizona’s Principal Military Operations report that highlights the significant economic contributions made by Arizona’s Military bases and National Guard operations to the state’s economy. The report, commonly referred to as the Maguire Report sponsored by the State of Arizona and supported by the Arizona Department of Emergency and Military Affairs reveals the substantial economic impact, noting that Arizona’s six military installations and National Guard operations were responsible for creating over 78,780 jobs and an astonishing economic contribution of \$15.5 billion.

These findings highlight the essential role that Arizona’s military installations play in fostering economic growth and generating job opportunities throughout the state.

This is the fourth study of the Economic Impact of the Military in Arizona. The first study completed in 2002 looked at the activity of federal FY2000. The second study completed in 2008 studied FY2005, and the third study examined FY2014.

Direct employment at the principal military operations in Arizona increased by nearly 10% from FY2000 to FY2005 and by a net 1% from FY2005 to FY2014 and decreased by almost 7% from FY2014 to FY2022. Overall statewide employment attributed

to those 42,384 positions – direct, indirect, and induced employment – increased by more than 3%. During the same period, from FY2000 to FY2022, total economic output from Arizona’s military operations nearly tripled.

Overall, the study emphasizes that the military sector offers substantial and stable employment, bolsters private businesses within the state, and functions as a foundational industry crucial to the state’s overall economy. Ensuring the continuation of these operations and the economic benefits they generate should be a priority for state and local governments.

INSTALLATION	LOCATION	ECONOMIC IMPACT	JOBS CREATED
Fort Huachuca	Sierra Vista	\$4.301M	18,782
Davis-Monthan AFB	Tucson	\$2.536M	13,977
Luke AFB Glendale \$2.432B 15,070	Glendale	\$3.880M	19,900
Arizona National Guard	Statewide	\$1.715B	8,584
Army National Guard	Statewide	\$622.7M	3,320
Silverbell Army Heliport	Marana	\$274.9M	1,673
161st Air Refueling Wing	Phoenix	\$201.1M	810
162nd Wing	Tucson	\$616.6M	2,781
Yuma Proving Ground	Yuma	\$1.148M	6,459
Marine Corps Air Station	Yuma	\$1.053M	8,206
Naval Observatory	Flagstaff	\$10.6M	41

¹The Maguire Company, *Economic Impact of Arizona’s Principal Military Operations* (https://dema.az.gov/sites/default/files/2023-11/2023_AZPrincipalMilitaryOperationsEconImpactStudy.pdf)





Mustered on September 2, 1865

ARIZONA ARMY NATIONAL GUARD



ALWAYS READY, ALWAYS THERE.

Photo by Cpl. Carlos Parra





ARIZONA ARMY LEADERSHIP



**Brig. Gen.
Lonnie J. Branum Jr.**
Land Component Commander

Always ready, always there; our motto continues to exemplify the Soldiers of the Arizona Army National Guard. They stand ready to meet the needs of our people, our communities, our state, and our nation. We are manned, trained, equipped, and organized for combat but are prepared to employ military capabilities wherever and however they are needed. Whether we are called on to defeat our nation’s enemies, defend our national interests, respond to domestic crisis, or alleviate human suffering, the Arizona Army National Guard is there for our state and nation.

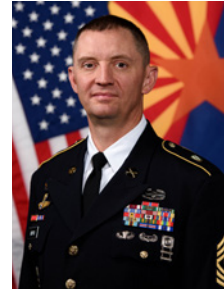


**State Command Chief Warrant Officer
5 James S. Gullet**
Command Chief Warrant Officer

Enduring and emerging national security threats require that we retain focus on preparing for combat. Our Soldiers train for lethal, complex combat operations while they continue to deploy and engage globally in defense of American interests.

Domestically, the Arizona Army National Guard is continually working to protect and support our communities. Through missions like Task Force Badge, Joint Cyber Task Force and mobilizing Soldiers in response to natural disasters, we rapidly respond when requested.

The military capabilities of the Arizona



**State Command Sgt. Maj.
Graydon B. Griffin**
Senior Enlisted Leader

Army National Guard include Military Police, Rotary Wing Aviation, Medical, Infantry, Explosive Ordnance Disposal (EOD), Engineers, Transportation, Logistical Support, and many others. Our formations are in high demand to meet the domestic needs of our fellow Arizonans, ongoing overseas operational demands, and warfighting requirements posed by emerging threats to our national security. Our Soldiers, their Families, and their Employers continue to sacrifice and serve as we work together to meet the needs of our nation.



Joint Force Headquarters (JFHQ)

212 Soldiers*

Overview

The Arizona Army National Guard (AZARNG) is poised and ready to respond to any mobilization and carry on our proud traditions, “Always Ready, Always There!”, with more than 4300 Soldiers drilling and training across the state with the continuous support of over 500 AGR Soldiers.

Mobilizations

During FY2024, The Arizona Army National Guard Deployed nearly 800 Soldiers from the following units in support of worldwide contingency operations to include the Southwest Border, Saudi Arabia, Kuwait, Jordan, and Poland.

- 365 Soldiers with 1-158 IN BN
- 84 Soldiers with 198 RSG
- 159 Soldiers with 856 MP

- 50 Soldiers with HHC 253 EN BN
- 125 Soldiers with 2220 TC

During FY2024, Arizona welcomed home over 200 Soldiers from deployment in support of our Nation’s commitment to securing freedom and peace throughout the world:

- 125 Soldiers with 258 EN
- 23 Soldiers with 363 EOD
- 25 Soldiers with 160 FMSD
- 28 Soldiers with Det 1 and 4 C/2-149 AV (MEDEVAC)

The Arizona Army National Guard is poised and ready to respond to any mobilization and carry on our proud traditions, “Always Ready, Always There!”



ARMY FACILITIES AND MAINTENANCE

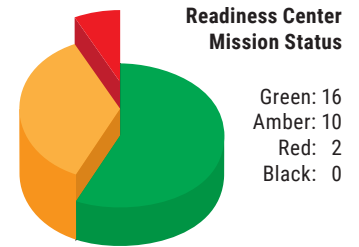
The Construction and Facilities Management Office (CFMO) builds and maintains facilities which support readiness of the Arizona Army National Guard (AZARNG) units for state and federal missions. The CFMO provides the highest quality and mission-enabled facilities for every unit within the AZARNG. Arizona’s 28 state-supported Army National Guard Readiness Centers form the foundation

of a training infrastructure spread across a total of 298 facilities, the balance of which are 100% federally funded. Without state-match funding to support our Readiness Centers, the rest of the federally supported training environment would falter. Construction of new Readiness Centers requires only a 25% state-match, and maintenance of Readiness Centers requires a 25-50% state-match, providing the state an incredible return on investment.

Below are the Future Years Defense Program (FYDP) Military Construction projects that are funded by Congress and the State of Arizona for replacement of aging Readiness Centers. The timely appropriation of state-match funds for military construction projects, ensures Arizona stays competitive amongst the 54 states and territories when the federal government funds future projects.

Future Years Defense Program (FYDP)	Funding	Execution Date
Rita Road Readiness Center (Tucson)	\$26.8M (Fed \$20.1M, State \$6.7M)	2024
Surprise Readiness Center (Surprise)	\$20M (Fed \$15M, State \$5M)	2025
Rita Road Field Maintenance Shop (Tucson)	\$22M (Federal \$22M)	2029

Note: Projects on the FYDP have been approved by U.S. Congress and National Guard Bureau, and federal funds are committed pending appropriation of State Match funding no later than two-years prior to year of execution.



Readiness Center Status

Readiness Center Space & Condition

Over several decades, the AZARNG modernized units and equipment to meet local, state, and federal missions. Unfortunately, due to various constraints, the space provided in the AZARNG facilities has not kept pace with operational growth. Inadequate Readiness Center space affects our ability to accomplish current pre-mobilization tasks. Currently, 23 of 28 rated Readiness Centers fail or poorly meet space requirements resulting in a shortfall of 680,826 square feet statewide.

The Department of the Army directs the AZARNG to submit an Installation Status Report, essentially a scorecard, of how our facilities meet space requirements and their overall condition. Currently 12 of 28 rated Readiness Centers are in adequate or poor condition based on Department of Defense minimum standards. The average age of our Readiness Centers is 43 years, with 17 Readiness Centers being older than 50 years of age. These metrics show a correlation between age and condition. Additionally, poor building conditions result in life-safety hazards for Soldiers and impact overall unit morale and esprit de corps. The Nogales Readiness Center was divested and returned to the City of Nogales in January 2024.

Readiness Center Maintenance

DEMA has typically been appropriated \$1.7M per year in state match for facility maintenance but starting 2023, the required appropriation of \$3.37M, to meet

the annual operations and maintenance expenses, was approved. In addition, DEMA received a \$13.3M appropriation for deferred maintenance that will continue to be used over coming years to address the life-cycle issues that plaque the facility inventory.

The AZARNG’s fire prevention (smoke alarms, fire suppression, and electrical panels), life-cycle replacement (HVAC units and roofs), and preventive maintenance programs focus on improving Readiness Center condition ratings over the next five years through ADOA’s Building Renewal Program. Although the number is decreasing, many older Readiness Centers do not have fire suppression systems, which places Soldiers at risk. The AZARNG is actively updating and installing fire suppression systems, and is also installing Smart Meters throughout facilities statewide in an effort to track energy consumption and identify areas in which to increase energy efficiency.

Training Site Shortfall

Major training sites are located at Camp Navajo (Bellemont), Florence Military Reservation (Florence), and Silverbell Army Heliport (Marana). The AZARNG has a 29,000-acre shortfall among our available training areas. To offset training land shortfall, the AZARNG signed two lease agreements with the Arizona State Land Department. The first agreement is an exclusive Commercial Lease of 1,362 acres of state trust land surrounding Florence Military Reservation, that is used for military weapons impact area and buffer zone. The second agreement is a non-exclusive

Special Land Use Permit of 10,865 acres of state trust land surrounding Florence Military Reservation, which allows for the utilization of the site for a period not to exceed 30 days each year. AZARNG is considering expanding the use of this land to 365 days per year, which allows great access to a large portion of training land. The Department of Defense and National Guard Bureau will not appropriate federal funds for state land leases, resulting in approximately 10% of DEMA’s state military affairs appropriation used to fund those leases.

Training Site Encroachment; Compatible Land Use

In a continuous effort to protect our installations and ensure mission readiness, the AZARNG is currently involved in the implementation phase of two Joint Land Use Studies. These studies cover topics such as economic impact and public-private partnership opportunities regarding Camp Navajo, Florence Military Reservation, Rittenhouse Training Site, Picacho Peak Staging Field (PSF), and Silver Bell Army Heliport (SBAH). In FY2023, DEMA purchased approximately 800 acres of land adjacent to SBAH and PSF, in an effort to provide more public-private partnership opportunities and room for growth. The AZARNG works with local, state, and federal officials on long-term leases, patents, Memorandums of Understanding or Agreement, and land acquisition that protects our installations from encroachment, which can adversely impact mission readiness.



158th Maneuver Enhancement Brigade (MEB)



Col. Peter G. Garver
Commander



Command Sgt. Maj. Martin Chavez
Enlisted Leader



HEADQUARTERS

Papago Park Military Reservation,
Phoenix



STRENGTH

2,041 Soldiers* (*authorized)

Overview

The 158th Maneuver Enhancement Brigade (MEB) “Guardians” is a mission-tailored force specializing in command and control of area support, maneuver support and contingency operations. As the largest and most complex brigade formation in the Arizona Army National Guard, 158 MEB provides Federal and State agencies with an operationally flexible force capable of rapidly adapting to any operational environment and responding to any domestic contingency operation. 158 MEB serves as the higher headquarters for Headquarters Support Company (HSC), 365 Brigade Signal Company (BSC), 1-158th Infantry Regiment, 253d Engineer Battalion and 850th Military Police Battalion.

Achievements

- Participating as the primary training audience for US Africa Command (USAFRICOM) Judicious Warrior 25-1 deployment exercise designed to prepare the brigade to assume responsibility as the Combined/Joint Task Force – Horn of Africa’s headquarters.
- Participated in multi-national exercise Inferno Creek with Sultanate of Oman forces

and US Army Central with 850 MP BN.

- Participated in Joint Readiness Training Center Decisive Action rotation 23-08.5 with 1-158 IN REGT.
- Postured 855 MP CO as a rapidly deployable and mission ready Mobilization Support Force.
- Employed Military Police in support to the Governor’s Operation SECURE.

Objectives

- 158 MEB’s priority remains providing State and Federal stakeholders with a “day-zero” mission-ready force capable of responding to any planned or contingency operation either at home or abroad.
- The brigade’s focus remains on preparing subordinate units for deployment to - and redeployment/reintegration from - supported Geographic Combatant Commands, while simultaneously preserving options and capabilities to respond to domestic contingencies.
- Continue to modernize the force through new equipment modernization efforts, fieldings and training to ensure our Soldiers are best equipped to accomplish any mission.

- Temporarily transfer command relationships of subordinate units to sister brigades to enable the brigade headquarters to prepare, train and validate the bridged headquarters for its upcoming deployment to the USAFRICOM area of responsibility.

Mobilizations

- Deployed 253 EN BN in support of US Northern Command (USNORTHCOM) Southwest Border Mission.
- Deployed 1-158 IN REGT in support to US Central Command (USCENTCOM) Operation Spartan Shield.
- Deployed 856 MP CO in support to USCENTCOM Operation Spartan Shield.
- Redeployed and reintegrated 258 EN CO from USNORTHCOM Southwest Border Mission.
- Redeployed and reintegrated 860 MP CO from USCENTCOM Operation Spartan Shield.



HEADQUARTERS AND SERVICE COMPANY (HSC)

280 Soldiers*

Overview

The Headquarters Support Company (HSC) of 158th Maneuver Enhancement Brigade “Guardians” is responsible for the training, discipline, welfare, and morale of assigned Soldiers. HSC is primarily comprised of the Brigade Staff and plays a crucial role in providing the necessary command, control, and support functions to ensure the 158th MEB can effectively carry out its mission.

Achievements

- Garnered commendations for the successful orchestration of the AFRICOM seminar, collaborating with the CJTF-HOA command team and directorates, while hosting representatives from the 204th MEB, 26th MEB, and First Army.
- Achieved validation within a single day at the Multi-Component Joint Assessment, receiving accolades from First Army and

National Guard Bureau leaders.

- HSC support personnel played a pivotal role in the flawless coordination and direction of vehicles at the AZNG Muster event.
- Facilitated the dispatch of numerous Soldiers to a variety of schools and inter-agency training with Department of State, bolstering the HOA mobilization efforts.
- Successfully orchestrated five consecutive ACFT’s from Feb to Jun 2024, increasing unit physical readiness simultaneously with deployment mission objectives; earned high praise from external field grade officers for the proficient execution of the event.
- Launched and conducted instruction for Soldier and Family Readiness Group personnel, successfully meeting all training milestones within an unprecedented two-week time frame.
- Placed great emphasis on the system of awards for HSC, ensuring Soldiers are

properly recognized for their exceptional achievements.

Objectives

- Persist in achieving administrative and medical readiness of Soldiers for the HOA deployment, with an emphasis on mastering the basics.
- Continue cultivating a strong Soldier and Family Readiness Group to provide support to families of HSC personnel while deployed overseas.
- Ensure flawless integration and cooperation between forward and rear detachment companies while mobilized.

Mobilizations

- Combined Joint Task Force - Horn of Africa (CJTF-HOA) Mobilization (FY25)

365TH SIGNAL COMPANY

37 Soldiers*

Overview

The 365th Signal Company provides direct support to the 158th Maneuver Enhancement Brigade (MEB) through tactical communications and secure IP network connectivity IOT send and receive voice and data transmissions via satellite and UHF radio.

As a direct report unit (DRU) to the 158th MEB, the 365th SC serves a critical role as the primary brigade asset for tactical IP network communications. The 365th accomplishes this feat by connecting directly to the global satellite network via its very own satellite tactical trailer (STT). This mobile trailer is compact enough to be towed by HMWWV as needed or can be easily configured for air load or air assault. Once connected to the global satellite network, voice and data connectivity are transmitted through mobile switching network devices known as the joint network

node (JNN)(Brigade level switch) and two subordinate command post nodes (CPN) (Battalion level switch). Though relatively small for a company element - consisting of only 37 personnel according to MTOE - the unit is highly effective and an essential communication asset for brigade command and control in the tactical environment.

The unit was officially activated at PPMR on 01 September, 2011 and has since participated in two Warfighter exercises (WFX) (2014 and 2018), rapid response for Superbowl 49 (2015) and successful rotation to the National Training Center (NTC) (2019).

– Lightning Strikes!

Achievements

In the last year the 365th SC has 1) Cross-trained its operators to master the functions of the JNN, HCLoS, and STTs. 2) The unit has continued to share the knowledge and

expertise with neighboring units (IN, AVN, EN, MPs) through combined training and 3) successfully executed its company level tasks for all STTs and network nodes (JNN & CPN) during annual training (AT) FY23. 4) Established radio communications at FMR to ensure AZTC can maintain there mission and conduct range operations.

Objectives

The 365th is expected to successfully launch pre-mobilization training throughout the remainder of FY24 and into FY25 in preparation for its first overseas deployment in FY25.

Mobilizations

- From 365 SC’s activation up to current, the unit has not been mobilized
- Combined Joint Task Force - Horn of Africa (CJTF-HOA) Mobilization (FY25)









198th Regional Support Group (RSG)



Col. Chad M. Abts
Commander



Command Sgt. Maj. Terry H. Thompson
Enlisted Leader



HEADQUARTERS
*Papago Park Military Reservation,
Phoenix*



STRENGTH
84 Soldiers (*authorized)*

Overview

The 198th Regional Support Group (RSG) deploys to support base operations by managing facilities, providing soldier services, and ensuring base camp security. The RSG oversees command and control of units during homeland security, homeland defense, and civil support missions in the United States, including coordinating the movement and integration of supporting forces. During non-deployment periods, the RSG directs training, readiness, and mobilization for its assigned forces. Additionally, the RSG serves as the headquarters for the 158th Combat Sustainment Support Battalion (CSSB), 153rd CSSB, and associated units like finance, maintenance, medical, Army band, and signal.

Achievements

- Deployed to Poland in which Voru FOS mayor cell visits local school monthly to improve relationship with Estonian civilians

- Conducted over 150 RSG movement missions across 7 countries, tracking over 56K miles driven to date
- Spearheaded the FOS Baseline Analysis that quantified the sustainment gap from minimum requirements and is being used across Area of Operations (AO) Victory to establish the investment necessary to improve basing throughout the AO
- S4 created and led multi-echelon property accountability improvement plan that has AO North-wide impact bringing potential millions of dollars' worth of government property back into positive control
- OCS provided oversight, surveillance, and relationship management for host nation provided life support and logistics services at 8 base camps in 4 nations with a total estimated value over \$211M USD per year
- Coordinated government oversight and surveillance of the LOGCAP contract at 7 sites in 3 nations with a total estimated cost of over \$116M USD per year

Objectives

- 198th RSG HHC deploys to Poland in order to conduct Base Operating Support-Integrator (BOS-I) operations at 9 Forward Operating Sites (FOS) locations across four countries (Poland, Lithuania, Latvia and Estonia) supporting over 5,000 U.S. tenant Soldiers
- Established and document processes for all Morale Welfare and Recreation (MWR) activities in order to ensure all 9 FOS locations had the required support from Army Air Force Exchange Services (AAFES), Red Cross, United Service Organization (USO), Military and Family Life Counseling (MFLC), and Armed Forces Network (AFN)

Mobilizations

198th RSG HHC deployed to Europe in support of Operation European Assure Deter and Reinforce (EADR) and is expected to return the European Theater for a similar support mission within three years.



153RD COMBAT SUSTAINMENT SUPPORT BATTALION (CSSB) “RENEGADES”

375 Soldiers*

Overview

Provides mission command of attached units and synchronizes and controls execution of logistics operations. Also provide command and control of five subordinate companies including Headquarters and Headquarters Company (HHC), the 1348th Support Maintenance Company (SMC), the 996th Area Support Medical Company (ASMC), the 159th Financial Management Support Detachment (FMSD), and the 905th Quartermaster (QM) Platoon. The 153rd CSSB wears the state unit patch, has its own distinguished unit insignia consisting of four horses, and uses the motto “Support the Fight.”

Achievements

- 996 MCAS participated in Global Medic and treated over 170 casualties and transported

- to higher level of care. Real world training in treating life saving heat cat victim until civilian MEDVAC arrived at Ft. Hunter Liggett.
- The 159th FMSD successfully executed comprehensive disbursing operations by certifying military pay vouchers, performing scenario base disbursing functions, managing limited depository accounts, and conducting CBRN HAZMAT training. Additionally, deployed one Soldier to support the Southwest Border mission and assigned three Soldiers to the Narcotics Task Force.
- The 905th provided more than 16,000 meals for IDT averaging almost 900 Soldiers per day. Annual Training support provided more than 15,000 meals and averaging more than 400 breakfast, 500 lunch, and 400 dinner meals per day.
- The 905th Competed in the 57th annual

- Phillip A. Connelly Competition during AT.
- 531 total workorders completed increasing FMC rate by 30%

Objectives

- Prepare BN for Contingency Response Force 2025
- Implement new mission Essential Task training focused on providing military pay support, which includes supervising the implementation of pay entitlements, interpretation of pay entitlements, interpreting finance regulations, and determining allowances.

Mobilizations

- HHC Contingency Response Force FY24
- 996 Contingency Response Force FY25
- 159 Mobilization Support Force FY25

158TH COMBAT SUSTAINMENT SUPPORT BATTALION (CSSB) “PROVIDE & DEFEND”

489 Soldiers*

Overview

The Arizona Army National Guard 158th Combat Sustainment Support Battalion (CSSB) is a key logistics and sustainment unit that provides a range of support services to ensure the operational readiness and effectiveness of the military forces. The 158th CSSB comprises several specialized units, each with distinct roles and capabilities.

Headquarters and Headquarters Company (HHC)

The HHC serves as the command and control hub for the battalion. It coordinates the activities of subordinate units, manage administrative and logistical support, and ensures the overall readiness of the battalion. The HHC also provides essential support functions such as personnel management, communications, and operational planning.

160th Financial Management Support Detachment (160th FMSD)

The 160th FMSD provides financial services and support to ensure that soldiers receive timely and accurate pay, allowances, and financial advice. The unit is crucial for maintaining the financial well-being of the troops and ensure all financial operations are conducted efficiently and in compliance with regulations.

108th Army Band (108th ARB)

The 108th ARB plays a vital role in enhancing

the morale and esprit de corps of the troops. It performs at various military and civilian events, ceremonies, and parades, providing musical support that fosters a sense of pride and tradition within the Army National Guard.

3666th Support Maintenance Company (3666 SMC)

The 3666th SMC is responsible for providing maintenance support for the wide range of military equipment. This includes the repair and servicing of vehicles, weapons, and other essential gear, ensuring all equipment in optimal condition for deployment and use in various operations.

448 Tactical Installation and Networking-Enhanced (448th TIN-E)

The 448th SC specializes in providing communication support. The unit ensures reliable and secure communication channel are established and maintained, facilitating effective command and control across all levels of military echelons. The units expertise in signal operations is critical for mission success in both training and real-world scenarios.

913th Quartermaster, Field Feeding Det (913th QM)

The 913th QM is the states primer field feeding detachment, tasked with providing meals for all Army National Guard units. This unit plays a crucial role in sustaining the

states operations by ensuring all necessary culinary resources are available and properly managed.

Achievements

- HHC: 158th CSSB HHC successively conducted Large Scale Mission Command exercise at Camp Dodge, IA during FY24 Annual Training.
- 913th QM: Unit supported an excess of over 8000 meals during IDT weekends, and an excess of over 4,000 meals supporting 9 units in 4 different locations during annual training FY24.

Objectives

- Continue to fill critical positions, train and promote soldiers.
- Provide real-world training and maintenance operations to ensure mission readiness.
- Continued mission preparation for FY2024 Early Deployment Unit (EDU) mission.
- Continue to build community relationships through Army band performances.

Mobilizations

- HHC: FY 25 Early Deployment Unit (EDU); 01 Oct. 2024–30 Sept. 2025
- 160th FMSD: Deployed in support of Operations Spartan Shield, 26 Jun. 2022–15 Apr. 2023.
- 3666 SMC: FY25 deployment in support of Operations Atlantic Resolve.

Overview

The 253rd Engineer Battalion (EN BN) motto is “igni ferroque” translates to “with fire and iron.” The EN BN is the higher headquarters for the 257th Engineer Team (Water Well Drilling), the 258th Engineer Construction Company, the 259th Quarry Platoon (Rock Crushing), the 262nd Asphalt Detachment, 263rd Concrete Detachment, the 819th Combat Engineer Company-Armored, the 253rd Forward Support Company, and the 253rd Headquarters and Headquarters Company.

The 253rd EN BN provides command and control to plan, integrate, and direct execution of three to seven assigned engineer companies/units and one Forward Support Company (FSC) to provide mobility in support of force application or focused logistics. The EN BN can provide mobility support such as, road repair and construction, general engineering support such as, land surveys, building improvements via building repair and minor construction, well operation support via new water well construction, force protection support via mobility, countermobility and survivability operations and support for Defense Support of Civil Authorities (DSCA) missions.

Achievements

The 253rd Headquarters and Headquarters Company successfully prepared, trained and mobilized 51 Soldiers of the company in support of the Southwest Border Mission. The remaining Soldiers of the company that did not mobilize continued to provide command and control of all subordinate units in the battalion in order to meet mission requirements. The company oversaw the successful completion of re-stationing units at Camp Navajo, Florence and Safford as

part of the Arizona Army National Guard’s overall Stationing Plan.

The 253rd Forward Support Company focused its training activities on fully supporting the battalion’s efforts to conduct and complete re-stationing the 819th Combat Engineer Company-Armored and the Engineer Detachments (257th, 259th, 262nd and the 263rd) to the Browning-Miller Readiness Center and Robinson Readiness Center, respectively. The company also conducted successful training events that supported the unit’s Mission Essential Tasks.

The 257th Engineer Team (well-drilling), 259th Quarry Platoon, 262nd Asphalt Detachment and the 263rd Concrete Team was combined into one single engineer company. The “ACDC” company successfully completed unit re-stationing to Camp Navajo from Florence Military Reservation. The unit focused on initial manning, equipping and training its Soldiers to meet the different missions within the unit. The unit conducted drilling operations, rock crushing operations and Soldier integration.

The 258th Engineer Construction Company successfully redeployed back to Arizona upon completion from the Federal Southwest Border Mission returned to duties in March 2024. The Detachment from the unit successfully completed the reoccupation of the Safford Armory while updating facilities and clearing the land to conduct construction training operations. The unit training focused on heavy equipment operations and construction operations.

The 819th Sapper Company was converted into a Combat Engineer Company- Armored immediately following their successful re-stationing from Camp Navajo to Florence Military Reservation. The Company was able to complete this mission with nearly 50%

of their personnel supporting the 158th IN deployment, 258th Engineer company and HHC deployments.

Objectives

- Continue to support the 253rd Headquarters and Headquarters Company while on the Southwest Border Mission in order to support the Arizona Army National Guard’s deployment cycle. Continue to conduct valuable training with Rear Detachment personnel to maintain staff proficiency.
- The 819th Combat Engineer Company completes conversion of unit from a Sapper Company and continues to train Soldiers on new equipment and fill new MTOE positions.
- Integrate the 262nd Asphalt Detachment and 263rd Concrete Detachment by manning and equipping the units stationed at the Robinson Readiness Center in Camp Navajo. Continue to cross train personnel with 257th Engineer Team and 259th Quarry Platoon.
- The 258th Engineer Construction Company trains on equipment in their first year back from the South West Border Mission after the unit’s 12 month deployment.
- The 257th Engineer Team and the 259th Quarry Platoon continue to train and build proficiency while station at the Robinson Readiness Center at Camp Navajo. Continue to provide support and cross training to the 262nd and 263rd Detachments.

Mobilizations

- 258th Engineer Construction Company (ECC), deployed in support of the Southwest Border Mission (Sept. 2022–Oct. 2023)
- 253rd Engineer Battalion Headquarters and Headquarters Company(HHC), deployed in support of the Southwest Border Mission (Sept. 2023–Nov. 2024)







48th Ordnance Group (EOD)



Col. Nathaniel T. Panka
Commander



Command Sgt. Maj. Michael G. Lamme
Enlisted Leader



HEADQUARTERS
*Papago Park Military Reservation,
Phoenix*



STRENGTH
1307 Soldiers (*authorized)*

Overview

The 48 Ordnance Group (EOD), is the sole Explosive Ordnance Disposal Group in the National Guard (one of three in the Army); responsible for three EOD Battalions, one Military Police Battalion, 14 EOD Companies, and three MP Companies across 12 states/territories.

EOD's core mission is to provide the capability to eliminate and/or reduce chemical, biological, radiological, nuclear, and explosive (CBRNE) hazards, to include Improvised Explosive Devices (IEDs) and conventional US and foreign Unexploded Ordnance (UXO), that present a threat to operations, installations, personnel, and/or materiel. Additionally, providing support to Federal, State, and Local Government agencies/ departments to include the U.S. Secret Service (USSS) in the protection of the President, Vice President and other dignitaries as directed.

The Groups mission is to, on order, deploy to a theater of operations to provide mission command and technical control of all EOD assets. Provide EOD staff liaison to the ASCC

and coordinate C-IED and weapons technical intelligence to a theater Army, Corps, of JTF. While providing enabling support to targeting, exploitation, and counter-WMD.

Achievements from 2023

- Provided 76 Soldiers to render EOD Support to the US Secret Service in support of the United Nations General Assembly and the Asia-Pacific Economic Council.
- Sent EOD Teams to compete in the Department of the Army EOD Team of the Year Competition, and the US Air force Readiness Challenge.
- Provided over 14,256 hours of additional training time to support mobilizing units.
- Conducted EOD Team Leader Training Academy at Florence Training Site, providing 8,900 hours of MOS specific training and support to 36 Soldiers.
- Participated in over 20 events with Active Component EOD.
- Facilitated specialty EOD schooling in Home Made Explosives, Post Blast Analysis, demolition, and Tactical and Technical Exploitation Course to 36 Soldiers, providing

4,752 hours of training.

- Integrated 850 MP BN, 855 MP CO, 856 MP CO, and 860 MP CO as subordinate force structure.
- 390% growth within Arizona from last year.
- Provided support for Super Bowl LVII in conjunction with local and federal partners

Objectives for 2024

- Increase National Guard EOD participation in major exercises.
- Continue training and mobilizing National Guard EOD Units.
- Continue providing EOD support to the United States Secret Service with National Security Special Events

Mobilizations

- 856 MP CO OSS 2024-2025
- 855 MP CO CONUS Support 2025-2026

Out-of-State Group Mobilizations

- 363 OD CO (EOD) OSS 2022-2023
- 217 OD CO (EOD) OSS 2023-2024
- 430 OD CO (EOD) OSS 2024-2025
- 3665 OD CO (EOD) OSS 2025-2026



157TH ORDNANCE BATTALION (OD BN)

249 Soldiers*

Overview

The mission of EOD organizations within the military may be stated broadly as being “to effectively cope with incidents involving explosive ordnance items in support of both the military and civil populace, in order to minimize the hazard to life, property, and the progress of operations inherent in incidents involving unexploded ordnance, both U.S. and foreign, in peace or in war.”

The term “explosive ordnance” includes bombs and warheads, guided missiles; artillery, mortar, and rocket ammunition; all mines; demolition charges; pyrotechnics; grenades; torpedoes and depth charges; and all similar or related items or components, explosive in nature, designed to cause damage to personnel or material. This definition includes all munitions containing high-explosives; nuclear fission or fusion materials; and biological, chemical, and radiological agents.

The 157 OD BN (EOD) has three EOD companies assigned in Arizona and two

loosely attached EOD companies in Georgia and Florida (for EOD specific processes). The Battalion is designed to “provide mission command, and supervision of Explosive Ordnance Disposal (EOD) operations and functions to include administration and logistical support of assigned units.”

Achievements

- Unit received required equipment and personnel to fill vacancies allowing the unit to begin MET and MDMP training following unit activation in September 2022.
- Provided EOD range support to 7x AZARNG units and 1x Naval Special Warfare Development Group (NSWDG) test during range operations, enabling units safe and realistic training.
- Sent 1x EOD team to the Air Force Readiness Challenge in April 2024, resulting in the Arizona National Guard EOD team outperforming the Active Duty EOD teams.
- Supported the United Nations General Assembly (UNGA) VIPPSA mission with 4x

EOD teams in September 2023.

- Supported the Asian Pacific Economic Cooperation (APEC) VIPPSA mission with 2x EOD teams in November 2023.
- Conducted the first EOD Team Leader Training Academy (TLTA) for the 48 OD GRP (EOD) in August 2023. Participants included EOD teams from across the nations National Guard EOD force, resulting in 7x EOD teams trained through 86x hours of EOD STX lanes.

Objectives

- Increase company manning and ensure companies have the resources and capabilities to conduct required training.
- Build a trained and proficient staff to execute the BN mission.

Mobilizations

- Past Mobilizations: 2022-2023 - 363 OD CO (EOD)
- Future Mobilizations: None Scheduled

850TH MILITARY POLICE BATTALION “DIAMONDBACKS”

536 Soldiers*

Overview

The 850th Military Police Battalion “Diamondbacks” is the higher headquarters for the Headquarters and Headquarters Detachment (HHD), 850th Military Police Battalion, the 855th Military Police Company, the 856th Military Police Company, and the 860th Military Police Company. All combat support Military Police Companies can conduct security and mobility support operations, police operations, detention operations, and defense support of civil authorities (DSCA).

Achievements

The Battalion has maximized available training time, posturing for multiple high op tempo events this year to include activating in support of Operation SECURE, strengthening the State partnership program with the Sultanate of Oman during Inferno Creek 24, redeploying the 860th MP CO, supporting Camp Shelby, MS with 855th MP CO as the Mobilization Support Force (MSF), and deploying the 856th MP CO in support of Operation Spartan Shield.

The 855th Military Police Company is

currently designated as a Tier 3 enabler for the MSF to support Camp Shelby, MS and expected to end in Q4 of TY24. The MSF designation requires 855th Military Police Company to participate in tabletop exercises in support of a Large Scale Ground Combat Operations (LSGCO) mobilization and must be ready to arrive at Camp Shelby within 3-5 days of notification.

The 860th Military Police Company has successfully returned from their deployment in support of Operation Spartan Shield. They are currently training to assume the NGRF responsibility in late Q4 of TY24.

HHD, 850th Military Police Battalion is scheduled to complete the Mission Essential Tasks: Conduct Expeditionary Deployment Operations, Coordinate Company Support Operations, and Establish Company Headquarters.

The 850th Military Police Battalion staff is conducting their Mission Essential Tasks: Coordinate Support to Mobility, Coordinate Support to Security, Coordinate Police Operations, and Conduct Expeditionary Deployment Operations at the Battalion Level. Battalion Staff attended Inferno Creek

24 in Thumrait, Oman, strengthening the new partnership with the Sultanate of Oman.

The 856th Military Police Company deployed to the CENTCOM AOR in Q2 of TY24 in support of Operation Spartan Shield.

Objectives

- 855 MP CO fulfills all duties as a mission support force to Camp Shelby
- 860 MP CO validates and assumes responsibility as the Arizona National Guard Reaction Force
- Redeploy 856 MP CO back to AZ from CENTCOM
- Deploy 855 MP CO to their CONUS Support mission in Alaska
- 850 BN is prepared to support events, as tasked, leading up to and including the 2025 presidential inauguration.

Mobilizations

- 860 MP Co. OSS 2022–2023
- 856 MP Co. OSS 2023–2024
- 855 MP Co. NORTHCOM 2025–2026



98th Aviation Troop Command (ATC)



Lt. Col. Paul G. Harrell
Commander



Command Sgt. Maj. Michael S. Arnold
Enlisted Leader



HEADQUARTERS
*Papago Park Military Reservation,
Phoenix*



STRENGTH
1875 Soldiers (*authorized)*

Overview

The 98th Aviation Troop Command supported the Arizona Army National Guard mission by providing command and control and staff operations for the 2-285th Aviation Battalion, the 1120th Transportation Battalion, the 1-158th INF Battalion, and five direct reporting units to include the C26, F Co 1/168th Air Traffic Controllers, 260th ENG Det, and TUAS.

Achievements

Over the past year, the 98th ATC provided staff support to over 50 plus service members on state active-duty missions with supporting borders and fires across Arizona, 132 Soldiers deployed on the Southwest Border Mission

with 2220th Transportation Company under the 1120th Transportation Battalion, the 98th ATC gained operational control of the 1-158th INF while the unit was mobilized overseas, and the 98th ATC supported the 2-285th Aviation Battalion during their FY24 xCTC exercise in June 2024.

Objectives

Next year, the 98th will continue providing support to service members deployed for active-duty missions and federal mobilizations. The 98th ATC will provide upper echelon support for the 1-158th INF and 2220th Transportation unit as they re-deploy in July and October 2024, while supporting 1404th Transportation gearing

up for deployment and B CO 3/140th heading for the Southwest Border Mission in October 2024. The 98th HHD takes part of Regional Cooperation Exercise which includes training with foreign nationals, this exercise is led by CENTCOM.

Mobilizations

- 2220th Transportation Company September 2023 - September 2024 Southwest Border Mission
- 1-158th INF July 2023 - July 2024
- 1404th CRF 2024
- B CO 3/140th October 2024 - October 2025 Southwest Border Mission



2-285TH AVIATION REGIMENT

473 Soldiers*

Overview

The 2-285th Aviation Regiment “Redhawks” is an Assault Helicopter Battalion (AHB) that fulfills its wartime mission by providing forces with maneuver overmatch by ways of vertical envelopment and tactical rotary-wing employment (air assault and air movement). 2-285th Aviation Regiment offers commanders extended operational reach capable of providing command and control of multi-functional rotary-wing operations, and tactical dexterity through its ability to operate autonomously and easily pivot its operational focus between its wartime and state-side mission sets. At home station, 2-285th Aviation Regiment rapidly alerts and mobilizes army aviation forces to provide requesting state, and regional civil emergency coordinators with military support in response to domestic operations and defense support to civil authorities. Divisionally aligned with the 40th Combat Aviation Brigade and 40th Infantry Division, 2-285th Aviation Regiment is headquartered in Phoenix with subordinate companies dispersed between Silverbell Army Heliport and Bismarck, North Dakota.

Operating a mixed fleet of UH-60L and UH-60M Black Hawk helicopters. The 2-285th Aviation Regiment retains administrative and operational control of two forward support medical platoons (Detachments 1 & 2 of C Company 2-149th GSAB), an intermediate-level aviation maintenance element (Detachment 1, B/640TH ASB), and a Security and Support Company (B/3-140th S&S).

Achievements

The Battalion welcomed back Det 1 C CO 2-149th MEDEVAC from Kosovo in October of 2023. DET 1 C CO 2-149th MEDEVAC returned home from supporting a NATO mission that included providing MEDEVAC support throughout the region of Kosovo. Immediately upon return DET 1 C CO 2-149th MEDEVAC passed the Aviation Resource Management Resource Survey (ARMS) and was integrated back into the Battalion.

The Battalion completed the 278th Armored Cavalry Regiment (TNARNG) exportable Combat Training Capability Exercise (xCTC) Rotation 24-05 as the TF Aviation unit at Fort

Cavazos, TX. During the rotation 2-285th Aviation Regiment was able to provide the 278th Armored Cavalry Regiment with Air Assault and Aerial Medical Evacuation capabilities to support the units training objective in preparation for their deployment to Operation Spartan Shield.

Objectives

- 2-285th Aviation Regiment will continue to expand on the training they accomplished in 2023 and early 2024 and build on the unit’s collective training conducted at xCTC 24-05. Additionally, the Redhawks, will continue to build proficiency as it relates to our emergency support to the community, and we stand ready.
- Deploy B/3-140th S&S in support of the Southwest Border Mission in October 2024.

Mobilizations

- Return of DET 1 C CO 2-149th MEDEVAC from Kosovo in October of 2023.
- B/3-140th S&S deploying to the Southwest Border Mission in October of 2024.

F COMPANY 1-168TH AIR TRAFFIC SERVICE

45 Soldiers*

Overview

F CO 1-168th Air Traffic Service (ATS) provides tactical air traffic services, terminal and en-route navigational aids, in-flight assistance, precision and non-precision approaches, flight following, division airfields airspace, and Army Airspace Command and Control in support of any theater of operations anywhere in the world.

F Company supports company level training for their organic unit as well as E Company, Detachment 5, 1-168th General Support Aviation Battalion (GSAB), and the 260th Engineer Detachment. The combination of these resources under one command allows for dynamic support in the deployment of our Soldiers to austere locations across the country and worldwide. The 1-168 GSAB is headquartered within the Washington Army National Guard.

Achievements

- F CO 1-168th ATS conducted individual weapon qualifications with a 100% qualification rating for the unit.

Soldiers completed live fire weapons training which included basic rifle marksmanship with targets up to 300 yards, night and low visibility ranges, and chemical mask rifle qualification.

- F Company demonstrated air traffic control, knowledge, skills, and proficiency during the Air Traffic Services Command (ATSCOM) Aviation Resource Management Survey (ARMS) inspection. The unit passed the in-depth inspection which is conducted every three years.
- Soldiers of F CO 1-168th ATS completed 33 military courses locally and out of state. Courses included military occupation initial training, pathfinder, basic, advanced, and senior leader courses, and other military training to improve unit readiness for future training and deployment needs.
- Soldiers from F CO 1-168th ATS volunteered for deployments with other units that demonstrated shortfalls. The unit deployed Soldiers to Kuwait,

Djibouti, and Kenya.

- F Company supported Joint Readiness Training Center (JRTC) activities at Fort Johnson, LA by providing Observer Coach/Trainer personnel for oversight and training of other air traffic control units.

Objectives

- F CO 1-168th ATS will focus on maintaining proficiency on all assigned air traffic control systems and cross-leveling skills gained while conducting three field training exercises and annual training during the previous year at Picacho Stagefield, AZ.
- To increase unit readiness levels and Soldier experience by deploying ten percent of assigned controllers to support vacancies for other units both within and outside the state.

Mobilizations

- 2021: Kuwait, Iraq, Syria. Awarded the Meritorious Unit Citation





Overview

The 1120 Motor Transportation Battalion (MTB) held its Best Squad Competition at Camp Navajo during NOV 2023. Squads from all companies competed against one another. Events included a written test, vehicle PMCS, lanes that covered intricate movements, vehicle recovery, proper load tie down and inspection, and a mystery event - Combat Pistol Familiarization. The best squad was 2nd squad, 1st platoon, 1404 TC. Members received an impact award (AAM) as well as a traveling award that is displayed at the winning unit.

The 1120 MTB conducted Annual Training (AT) in April, 2024. There were 233 Soldiers on orders for AT FY24 at Ft. Huachuca, AZ. The training focus was on the 1404 TC as they are in their N-1 year to become an Early Deployer Unit (EDU). This included the crossover of personnel from sister units to become qualified on PLS systems and to integrate into 1404 TC training lanes. All units had the opportunity to train on a variety of skills and systems mentioned below. A 1404 TC EDU Deployment Manning Document (DMD) scrub was conducted and Soldiers were selected to transfer to 1404 to increase their manning level. This postures the 1404 TC to maximize training and build readiness going into FY25.

The AT at Ft. Huachuca included occupation of field sites and STX lanes to provide realistic and challenging training. This training included an external evaluation of 1404 TC from First Army. First Army's evaluation focused on the strengths and weakness of 1404 TC Standard Operating Procedures (SOPs), tactical reactive measures, CBRN response and defense, communication capabilities (and basic reaction to EM interference on radio systems), civilians on the battlefield, personnel, and equipment recovery. Soldiers throughout the BN were proactively integrated into PLS training lanes in preparation for potential transfer or supplementation to 1404 TC. Training included: ACFT, CBRN, SRP, JBC-P, CSWQ, M320, EST II, CLS, STX, Command Post Operations, Power Generation, Bus Driver, organic systems operator, PLS operator, and FTX. Externally resourced training included: Booze Allen Hamilton classes (STX Lanes and tactics training), Mission Command Training Support Program (MCTSP) classes (Battle Staff and C2 from MTC - Gowen Field). Maintenance was another training and

sustainment focus as mechanics were afforded time to conduct repairs and services across the BN in a consolidated and coordinated effort. The bays of FMS 8 were utilized for more in depth procedures. Organic field maintenance equipment (SATS and FRS) were used on site for other maintenance operations.

The 222 TC conducted Operation School House (RTI equipment reallocation from PPMR to CNTS and back to enable the MP course). All truck companies participated in Operation Major Focus (positioning of BN transportation assets to reset from 2220 TC JRTC and enable PLS training across the BN).

Sustainment support throughout AT encompassed the distribution of over 9,400 meals and 450 gallons of water. Using its primary equipment, the 1120 MTB used over 14,800 gallons of diesel while driving over an accumulated 51,800 miles. During weapons familiarization and tactical lanes, 12,760 blank rounds, 48,682 live rounds, and 51 smoke canisters were expended. Concurrently, 1120 MTB implemented field maintenance, obtained support from UTES, FMS 8, and FMS 6 in order to conduct 65 services and 38 repairs, leading to over 2,800 service man hours on equipment. 1120 MTB established operational communications network throughout Ft. Huachuca (SINGARS and JBC-P). This was a monumental challenge with zero assigned personnel to the S-6 section and no authorized Signal Officer per MTOE. Additionally, CEMA training was established as forms of injects during STX lanes to train the 1404 TC on reactive measures to current communication threats.

Moving forward, the 1120 MTB continues TACSOP refinement from lessons learned. Planing and training efforts posture units to operate in a Large Scale Combat Operation (LSCO) environment. This includes establishing a minimized tactical command post (TAC), dispersed Tactical Operations Center (TOC) / Army Logistics Operations Center (ALOC) footprint. The 1120 MTB needs to reevaluate and update the Modified Table of Organization and Equipment (MTOE) to increase its S6 section and create an S2 section.

Achievements

- 85% Qualification on M4 Carbine throughout the BN NLT FEB IDT.
- Rail Load Operations for 2220 to JRTC: Loading, Documentation, and

movement of 92 pieces of rolling stock, and 6 containers to JRTC and back.

- 72 Convoy Movements: 37 HAZMAT movements, 13 explosive movements, 22 routine convoys equating to over 100,000 miles of movement throughout the state of Arizona.
- BN accounted for 5,928.40 Short Tons of rolling stock, bringing the BN to 100% in COMPASS report requirements for NGB.
- Enabled March 2024, Best Warrior Competition for the State with the M4 task toward the Expert Soldier Badge and M4 qualification for both state and SPP Soldiers.
- Expeditious Reaction for Operation Aces High and enabled a 12-hour turn around for getting personnel, equipment and load capabilities established. Used 14 PAX and 5 vehicles to perform expeditious movement to meet port call and transport SI containers on behalf of the 1-158th Infantry and their mobilization to the middle east. Traveled 2,524 miles over 5 days.
- Transportation of 64 dummy missiles for 98 Aviation Troop Command from WAATS Marana, AZ to Phoenix, AZ to enable excess equipment turn in.

Objectives

- 100% 1404 EDU Readiness for both personnel, equipment, and training NLT 30 September 2024.
- 95% Medically Deployable Readiness throughout the BN NLT 30 September 2024.
- 85% qualification rate on M4 Carbine throughout BN NLT FEB IDT.
- 85% Ground Readiness throughout BN NLT 30 September 2024.

Mobilizations

- 1120 MTB mobilization for COVID mission from March 2020 to February 2022
- 2220 TC mobilization to SWB from October 2023 to November 2024
- 1404 TC postured for EDU from October 2024 to September 2025



A COMPANY / 2-641ST AVIATION REGIMENT DET 4 / DET 31 OSA-A

7 Soldiers*

Overview

A Company, 2-641st Aviation Regiment Detachment 4 operates a C-26, twin engine Turbo-Prop Fairchild Metroliner in support of Non-Executive airlift support moving passengers, cargo and/or information within and outside the continental United States on an on-demand schedule. Det 4 is militarily aligned with the 2-641st Aviation Regiment, Washington Army National Guard as part of its wartime mission. While home the Detachment operates directly for Operational Support Airlift Agency, Washington, D.C., as DET 31. Det 4 underwent a relocation in August of 2022 from Sky Harbor International Airport in Phoenix, AZ, where it shared

facilities with the 161st Air Refueling Wing, to Falcon Field Airport in Mesa, AZ. This move included the establishment of its own dedicated hanger and facilities at Falcon Field. In addition the unit also supports Joint Operational Support Airlift Command in support of Joint Force/Combatant Commands and Other Government Agency priorities.

Achievements

- Over FY24 reporting periods the AZ (Detachment 4) had the highest Flying Hour Program Execution of any of the ten Operational C-26E Detachment over both FY23 and FY24 years.
- Our aircraft has flown over 790 hours, over 50

missions including AZ ARNG/ANG support, OSA-A/JOSAC missions, 7 International missions, and were the Mission Lead for planning and execution of a multi-state effort pre-positioning of 2, C-26E aircraft to Camp Lemonier, Djibouti.

Objectives

- Support CONUS and International OSAA assigned missions.
- Support AZ Leadership through MILAIR travel
- Develop Army Flying Activity program to better support the Soldiers and Airman of the AZ NG

260TH ENGINEER DETACHMENT FIREFIGHTING TEAM

7 Soldiers*

Overview

The 260th Engineer Detachment is an engine company that operates a HEMTT M977 Firefighting Truck and M1142 Tactical Water Truck to provide structural fire prevention/protection, aircraft crash/rescue, wild-land firefighting, and EMS response capabilities to the state and within a theater of operations to the Ground Forces Commander.

Davis-Monthan Air Force Base during annual training and drill periods. Familiarization and consistent training with structure, aircraft, and wild-land fires further increased the units readiness levels.

- The unit conducted cross level training with local civilian fire departments from Green Valley and Drexel. Training included live fire exercises, casualty assistance, and HazMat operations. In addition, the 260th Engineer Detachment trained directly with the 162nd Air National Guard, the Davis-Monthan Air Force Base active duty fire department unit,

and the Silverbell fire department located at Silverbell Army Heliport.

Objectives

- Maintain unit readiness through joint training with the U.S. Air Force as well as focus on individual readiness by attending Civilian EMT, Drivers Training, HazMat, and Fire Officer courses throughout the coming year.
- The 260th ENG Detachment will look to increase unit readiness levels through three field training exercises and an annual training event at Davis-Monthan Air Force Base.



Overview

The 1st Battalion, 158th Infantry Regiment "Bushmasters" has a long and proud history, tracing its lineage to the 1st Arizona Volunteer Infantry. The Regiment has nine campaign credits, spanning from the Indian Wars to both World Wars to the Global War on Terrorism, three Meritorious Unit Commendations, the Presidential Unit Citation and the Philippine Presidential Unit Citation.

The "Bushmasters" acquired their nickname from the deadly Bushmaster snake native to the jungles of the Panama Canal Zone, where they trained continuously in the art of jungle warfare. The Unit's Distinctive Unit Insignia consists of a blue shield charged with a Gila monster. The shield is a blue scroll inscribed with the Regiment's motto, "Cuidado," in gold. A Spanish word meaning "take care," "Cuidado" is a reference to avoiding the deadly Bushmaster snake. It became an admonition to enemy soldiers who encounter the Regiment in battle. The service of the organization is indicated by the Gila monster. Indigenous to the State of Arizona, the Gila monster is emblematic of tenacity and security. The Gila monster is the only venomous lizard native to the United States, and like the 1st Volunteers they are a native to the land. The color blue

represents Infantry and is also symbolic of loyalty and faith.

The "Bushmasters" are the largest Battalion in the Arizona Army National Guard, comprised of five geographically dispersed units in Phoenix, Tucson, Florence, Prescott, and Buckeye. Headquartered at Papago Park Military Reservation, Phoenix, Arizona, the Bushmasters fall under the 29th Infantry Brigade Combat Team, one of the nation's 15 elite enhanced readiness brigades, capable of forward deployment within 90 days of receiving the order.

Honor our Bushmaster lineage, families, and each other in continued service to nation, state, and community as the 29th Infantry Brigade Combat Team main effort in combat operations and the 1-158th Maneuver Enhancement Brigade main effort in peacetime operations.

Achievements

Completed the Joint Readiness Training Center (JRTC) Rotation Aug. 2023. Leader Training Program. During the 10-day exercise, the Battalion leadership team and staff trained both the Military Decision Making Process (MDMP) and Rapid Decision Making Process (RDMP), producing Battalion level orders and products, refining standard operating

procedures for attack, movement to contact, defense, area security, and air assault.

Successfully planned and validated its warfight mission capabilities to include company attack, company movement to contact, and battalion air assault in preparation for JRTC Rotation August 2023.

Objectives

- Validate warfight mission capabilities, to include conduct an attack, conduct a movement to contact, establish a defense, conduct area security, and conduct an air assault during JRTC Rotation 23-08.5.
- Train and validate lethal companies that are tactically and technically proficient; Validate company combined arms live fire capability.
- Synchronize combat power at Battalion level in Decisive Action Training Environment (DATE) for Large Scale Combat Operations (LSCO); validate doctrinal command post and doctrinal sustainment capability in DATE for LSCO.

Mobilizations

- Mobilize the Battalion in support of Operation Spartan Shield serving U.S. Forces and out Allies across the Central Command area of responsibility, deploying to 17 locations across seven countries.





215th Regional Training Institute (RTI)



Col. Joe E. Murdock
Commander



Command Sgt. Maj. Michelle Chamness
Enlisted Leader



HEADQUARTERS
*Papago Park Military Reservation,
Phoenix*



STRENGTH
44 Soldiers (*authorized)*

Overview

The 215th Regiment, Regional Training Institute (RTI) programs and provides world class institutional training for all schoolhouses assigned or attached within the Regiment. The RTI develops leaders and subject matter experts through rigorous and challenging programs of instruction that are in accordance with U.S. Army Training and Doctrine Command (TRADOC) requirements and postures students to be challenged in Multi-Domain Operations. The RTI provides authority, quality assurance, and accreditation oversight for subordinates while also supporting operational, training, administrative, and logistical requirements. The RTI consists of the Headquarters and Headquarters Detachment (HHD) 1-215th Battalion, the State Officer Candidate School (OCS), the State Warrant Officer Candidate School (WOCS), the Military Police Transition Company, and the Multifunctional Training Company.

Achievements

- Completed several successful courses providing a significant impact on readiness:
- OCS Commissioned 8 Second Lieutenants into the AZARNG
- WOCS Commissioned 5 Warrant Officers into the AZARNG
- Military Police Transition Co. graduated 11 Students
- Multi-functional Training Co. graduated 35 Instructors over 3 iterations of the Common Faculty Development Instructor Course
- Qualified 4 Raven Small Unmanned Aircraft System Operators
- Graduated 33 Leaders through the Company Commander First Sergeant Pre-Command

Course

- Graduated 10 Leaders of the Equal Opportunity Leaders Course
- Added a new Leadership Development Program, conducting ethical leadership focused training for all levels. Completed 3 Team and Squad leader courses, a Senior NCO Conference and a Field Grade leadership course
- Graduated 6 TAC (Training, Advising, Counseling) Officers
- 12 Instructors were awarded the coveted Basic Instructor Badge and 1 achieved Master Instructor Badge
- Facilitated two iterations of the Basic Education Skills Program (BSEP) resulting in 9 Soldiers improving their GT score for application to OCS and WOCS

Objectives

- Several courses are scheduled for 2025:
- One OCS Course with both a Senior and Junior Class; Seniors to commission in Sept.
- Two WOCS Courses to commission in August and March
- One Military Police Transition Course to graduate in May
- Three Common Faculty Development Instructor Courses
- One Company Commander First Sergeant Pre-Command Course
- Three Equal Opportunity Leader courses
- One Platoon Trainer Qualification Course
- One Maneuver Tactics Foundation Course
- One Officer Candidate School
- Pre-OCS Phases 0 & II instruction to prepare candidates to lead Soldiers
- Facilitating the Intermediate Leadership Education course throughout the FY
- Leadership Development Program consisting

- of Quarterly Training for all Leadership Levels
- Small Unmanned Aircraft System (SUAS), New SUAS platform to be fielded
- Possible counter UAS course
- Two Basic Skills Education Program (BSEP) course for improving GT scores for officer school applications and MOS reclass support

Officer Candidate School

The RTI conducts Phase 0 (Pre-OCS) and Phase II instruction to prepare candidates to lead Soldiers in the AZARNG. Proponent is the U.S. Army Infantry School, Fort Moore, Ga. Trains, develops, and commissions second lieutenants to meet the needs of the AZARNG.

Warrant Officer Candidate School

The RTI conducts Phase I of WOCS. The proponent is the U.S. Army Warrant Officer Career College in Fort Novosel, Ala. Trains qualified applicants to serve as technical or aviation warrant officers in the ARNG as well as the U.S. Army Reserves.

Military Police Transition Company

The RTI conducts Phase I and Phase II training for Soldiers in all three components. Trains qualified Soldiers to serve as military police. Proponent is the U.S. Army Military Police School, Fort Leonard Wood, Mo.

Multifunctional Training Company

The RTI provides Common Faculty Development Instructor Course training at least twice per year and facilitates the Company Level Pre-Command Course annually. Proponent is the U.S. Army Training and Doctrine Command, Fort Monroe, Va.

OCS SPOTLIGHT:

AN EYE FOR THE TEAM

In the time that I have been in the National Guard, I have come to respect the men and women who decide to volunteer their time to this organization. Now embarking to be a leader of these select individuals means respecting that time they give, no matter if it is a superior, peer, or subordinate.

This drill was taxing, as there was a lot to plan. Preparing the staff ride, the educational stand presentations, CONOPs, and the large amount of forethought needed to effectively plan everything else meant I had to juggle my time management as perfectly as I could. It being the end of May as well, with the final term grades and assignments due for many of my fellow officer candidates still in school, I had to weigh which tasks to delegate and which tasks to take care of myself as well as the time of the Cadre as I coordinated with them throughout the month.

Being M-Day Soldiers, many of us, our lives do not get as much of the luxury of being compartmentalized. This commitment permeates through every aspect of our lives, whether we want it to or not, and having a good leader that helps soldiers enjoy their time when on duty while also protecting

the time at home as much as possible helps to make this commitment one we want to keep doing.

I think what I find satisfying is, although I was the last to get a second look at my leadership evaluation, sitting endlessly, waiting, I was able to see the teamwork the rest of the class get their passing grades. This

last month being in leadership, I could not have done it without the help of my class, especially OC William Mauro who was my PSG.

This Army life really is made because of the people you meet along the way. Otherwise, it would be rather frustrating, tiresome, and boring work. Sure, I got to help plan a fun trip to Santa Fe, but it wouldn't have

been nearly as fun if it wasn't for the fact that I was surrounded by people who I have grown to admire, respect, and enjoy working with. "You think it's dumb when someone says there's no 'I' in team, but you stick one in there and you see how dumb that looks."

— Brendan Kiely

By OC Austin Weigel

Class Platoon Leader (PL)





Col. Joseph A. Haro
Commander



Command Sgt. Maj. Jayson D. Matlock
Enlisted Leader



HEADQUARTERS

*Camp Navajo,
Bellemont, AZ*



STRENGTH

*108 Soldiers, Technicians,
and DEMA State Employees*

Overview

Arizona Training Center (AZTC) offers a range of training areas while conducting sustainment operations year-round at Camp Navajo, Papago Park Military Reservation, and Florence Military Reservation in support of readiness generation of the Arizona Army National Guard and other regionally located Department of Defense military units. AZTC provides training, engineering, logistics, and administrative resources in addition to operating a multitude of live fire weapons ranges and training areas. AZTC includes a Brigade Headquarters and range operations sections at Camp Navajo and Florence Military Reservation. AZTC brigade provides mission command to the 194 Fire Fighter Detachment, the Camp Navajo Fire Department, and Security Forces at Papago Park Military Reservation, Silver Bell Army Heliport, and Camp Navajo.

AZTC has two central training locations. First, Camp Navajo is the most prominent Arizona Guard training location, encompassing over 28,000 acres. At approximately 7,100 feet in elevation, Camp Navajo features three live-fire ranges for pistols, rifles, light-medium machine guns, launched grenades, and Virtual Training Systems for weapons and operations. Support facilities include billeting for 700 personnel, classrooms, computer labs, dining facilities, three loading ramps, and rail-load capability, with a 24/7 fire department and security. Camp Navajo also has two Certified Drop Zones supporting High altitude low, opening parachuting. Second, Florence Military Reservation (FMR) offers various live fire weapons ranges, including pistol, rifle, light-medium machine gun, live hand grenade, and mortar ranges. The Sonora

desert setting offers challenges of extreme summer temperatures and temperate winter conditions. FMR has billeting, laundry, and shower facilities available.

AZTC has 88 full-time employee authorizations (AGRs, Fed Tech, and State employees)

Achievements

- Mobile Maneuver Live Fire Range (MMFLR) Concept won NGB FY24 Innovation Award.
- First Wildland Fire Fighting Classes offered to Soldiers at Camp Navajo (CN) FY 23
- TCOE Range development and repair class offered at FMR
- Camp Navajo ARF Range updated with wireless technology
- AZTC conducted largest prescribed burn on record with 450 acres in support of wildland fire fuels mitigations
- New Mine Detection Lanes/range built at FMR
- Hosted FY24 AZNG Best Warrior competition at FMR
- Supported 135 ARRM aligned military units and 23 Federal and State Agencies
- Hosted FY24 Arizona Construction Career Days at PPMR
- Hosted FY23 9-11 Remembrance Biathlon at CN
- Hosted FY23 Norwegian Foot March at CN

Objectives

- Drainage improvement project for CN Automated Record Fire (ARF) range
- Improved IDA demolition area at FMR
- FMR Known Distance Range (KDR) wall rebuild
- FMR Demolition Area / Explosive Site Safety Plan (ESSP)

- Continued development of Mobile Maneuver Live-Fire Range (MMLFR)
- Surface improvement of UAS strip (FMR)
- Multi-Purpose Machine Gun Range (MPMG) Low Water Crossing (FMR)
- Updated Targets for Army approved shooting matches
- Continuous efforts towards wildland fire fuels mitigation and wildland fire fighter training.

Papago Park Military Reservation

Papago Park Military Reservation was established as a training range for the Arizona Army National Guard on April 21st, 1930, and serves as the location for the headquarters of the Arizona Department of Emergency Military Affairs.

Buckeye Training Site

Created in 1910 for use by the Arizona Army National Guard as a maneuver and training area, Buckeye Training Site includes a single range encompassing 1,480 acres and remains a joint maneuver and training area for light forces from both the Arizona Army National Guard and U.S. Army Reserve.







FLORENCE MILITARY RESERVATION (FMR)

FMR is the second largest AZ ARNG training location at 18,616 acres, of which 12,227 is leased State Trust Land. Florence is a desert training environment with pleasant weather during the fall to early spring.

- Fifteen live-fire ranges providing training and qualifications for pistol, rifle, light-medium-heavy machine gun, grenades, anti-tank rockets, mortars, and artillery
- Military restricted air space up to 30,000 ft for indirect fire weapons systems with a compatible impact area One Helicopter Landing Zone Virtual Training Systems for weapons
- Operations support facilities to include classrooms, tents, administrative offices, billeting for 200 personnel, computer labs, dining facilities, and maintenance facilities
- Non-live fire training, including forward operating base operations area, military operation in urban terrain site, driver's course, land navigation, IED-defeat lanes, practice hand-grenades, mine-detection course, individual movement and training lanes, obstacle courses, bivouac sites, and dismounted/mounted training areas

CAMP NAVAJO

Camp Navajo is the largest Arizona Guard training location encompassing over 28,000 acres. At approximately 7,300 feet in elevation, Camp Navajo offers a high altitude and winter training environment.

- Camp Navajo features three live-fire ranges for pistol, rifle, light-medium machine gun, and launched grenades as well as Virtual Training Systems for weapons and operations.
- Support facilities include billeting for 600 personnel, classrooms, computer labs, dining facilities, three loading ramps, rail-load capability, with 24/7 fire department and security.
- Non live-fire training opportunities, include a military operation in urban terrain site, driver's course, land navigation, IED-defeat lanes, munitions ranges, practice hand-grenade range, obstacle courses, bivouac sites, and dismounted and mounted training areas.
- Camp Navajo also has two Certified Drop Zones supporting HALO (High altitude low opening) parachute operations, multiple helicopter landing zones to support administrative and tactical training, and forward arming and refueling point sites.



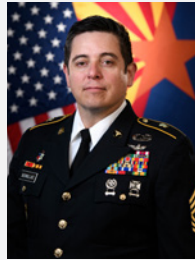




Arizona Medical Readiness Detachment (MED RED DET)



Lt. Col. Roy A. George
Commander



1st Sgt. Antonio Bonillas
Enlisted Leader



HEADQUARTERS
*Papago Park Military Reservation,
Phoenix*



STRENGTH
51 Soldiers (*authorized)
60 Total with attached*

Overview

MED RED DET vision: We ensure the Soldiers of the AZARNG are Medically Ready (MR) for any national or state mission.

MED RED DET Mission: Manage medical, dental, and behavioral health readiness and reporting to ensure sufficient forces can deploy to meet all required missions. AZ MED DET generates medical readiness reports for state leadership, providing commanders with input on deployment capabilities. Per Army regulations, instructions, and other established guidelines, we maintain soldier medical records. When sourced units prepare for deployment, we guide soldiers on appropriate treatment and clearance for medical conditions. Provide expert insight on medical operations at an army and joint level. Provides oversight of the AZ ARNG Medical training mission through the Medical Control Office of the State Surgeon and Deputy State Surgeon

Achievements

- AZ MED RED DET had over 4600 Soldiers visit our facility over the past year. This number includes approximately 3000 Periodic Health Assessments (PHA) and Soldier Readiness Program (SRP) visits taking place over drill weekends. Additionally, MED RED DET added 2 additional PHA events each month to give soldiers and commanders at all levels more opportunities to increase the MR rates for Arizona.
- The Limited Dental Treatment (LDT) program met it's goal of treating 24 Arizona soldiers with no out of pocket costs for that Soldier. The reduced reliance on Reserve Health Readiness Program (RHRP) funds to return these Soldiers to MR compliance.

- We augmented the staff at the Indian Health Services (IHS) hospital staff on the Ft. Belknap Reservation in Northern Montana. This not only give us the type of training that is not available in simulation labs, but also helped bring additional healthcare opportunities to a community under-served by their one small hospital and satellite clinic. Our presence during those 15 days resulted in: 120 dental procedures (fillings, extractions, and root canals) conducted on 59 patients; 195 patients seen by our Doctors and PAs, including 1 life threatening emergency; nearly 175 hours of assistance in the Medical Records and IT departments; and the medics assisting with transport of 5 patients to higher levels of care while conducting over 200 hours of additional medical training.
- We conducted SRP on over 1400 Soldiers in preparation for deployment. Of those soldiers sent to the mobilization site, only 5 were REFRAD for medical reasons, a rate of less that 1%. This is the lowest REFRAD rate of any of the 54 States and Territories.

Objectives

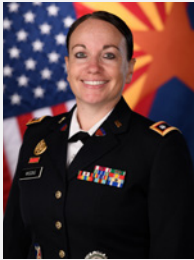
- Continue to expand the LDT Initiative, increasing the number of SM who receive no out of pocket costs for treatment needed to main MR, while continuing to lead the nation, and be the LDT program other States and Territories emulate.
- Continue to lead the Nation on REFRAD rate, while improving the SRP process. Our ultimate goal will be a 0% REFRAD for an entire year.
- Expand the global influence of the AZARNG by participating in KhanQuest 25. KhanQuest is an annual operation and humanitarian

- mission that takes place in Mongolia. The impact of the humanitarian mission will be similar to the impact felt while in Montana.
- In coordination with Health Systems Services (HSS), we will work to improve the Holistic Health and Fitness (H2F) program, and increase its presence among the AZARNG. The programs offered by H2F can have an immediate and lasting impact across the state.
- Support and manage the implementation and successful use of the final Army Medical Simulation Training Center (MSTC).
- MED RED DET provide talent management recommendations to the LCC/CoS on all AMEDD officer and enlisted moves through the office of the Deputy State Surgeon and 68W Manager, providing an experienced pool of medical professionals that are available to support DSCA, OCONUS deployments and any MTOE unit.

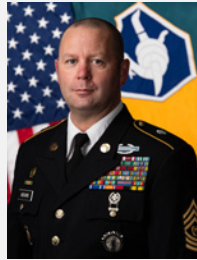




Recruiting & Retention Battalion (RRB)



Maj. Brook D. Wiggins
Commander



Command Sgt. Maj. Sacha D. Gregoire
Enlisted Leader



HEADQUARTERS

Papago Park Military Reservation,
Phoenix



STRENGTH

104 Soldiers* (*authorized)

Overview

The Arizona Army National Guard's Recruiting and Retention Battalion (RRB) is at the forefront of strength management for the Arizona Army National Guard, providing a ready force of Citizen Soldiers in over 26 communities throughout Arizona. The RRB is a force of 94 full-time Recruiting and Retention NCOs, Leaders and Support Staff, who spearhead the three-tenant mission of Recruitment, Retention, and Attrition Management for the Arizona Army National Guard. Every member of the RRB is committed to working with honor and integrity to find Citizens who want to serve both our State and Nation when called upon. Live here. Work here. Serve here.

The Recruit Sustainment Program (RSP) is an integral component of the RRB, designed to improve the AZARNG's efforts in developing

ready and resilient Soldiers prior to Initial Entry Training. This orientation experience for new enlistees is a proven process to ensure higher success rates throughout the training pipeline and allows for the state to maintain a vested interest in our recruits' success from enlistment thru their return from Advanced Individual Training (AIT).

Achievements

- Accessed 643 Soldiers and 107 Officers into the Arizona Army National Guard for the 2023 Fiscal Year.
- Sgt. 1st Class Derek Wait was recognized as the Director's 54 Recruiting and Retention NCO of the Year for Arizona.
- Sgt. 1st Class Aaron Hoyt was recognized nationally as the top Marketing NCO for the year 2023.

Objectives

- Continue to recruit, train, and retain quality individuals to serve both the State and Nation when called upon.
- Exceed both the State and National Guard Bureau end strength objectives.
- Maintain better than a 95% ship rate for all Soldiers shipping to their Initial Entry Training and maintain a pipeline success rate of over 84%. Achieving these objectives will enable the AZ ARNG to remain fully manned to complete its missions at home and abroad.
- Continue to earn more than 20% of the overall market share within the state of Arizona and enabling Recruiters to meet the force structure needs. For FY24 the RRB strives to tap into new markets with various marketing and branding initiatives with the intent to maintain a healthy pipeline of new recruits.





Western Army National Guard Aviation Training Site (WAATS)



Col. Jeremy G. Pfeifer
Commander



Command Sgt. Maj. Salvador R. Polanco
Enlisted Leader



HEADQUARTERS

Silverbell Army National Guard Heliport,
Red Rock



STRENGTH

160 Soldiers* (*authorized)

Overview

Located at Silverbell Army Heliport in Red Rock, the Western Army National Guard Aviation Training Site (WAATS) is a TRADOC accredited institution. Entrusted to the State of Arizona, the WAATS was established in 1986 to train professional Army Aviators. The WAATS mission is to enhance Army Aviation force structure through basic and graduate level training. In addition to aviation training, the WAATS supports Non-commissioned Officer professional development and military occupational specialty qualifications. These courses strengthen the U.S. Army's Aviation Enterprise as directed by Headquarters, Department of the Army (HQDA), U.S. Army Training and Doctrine Command (TRADOC), National Guard Bureau (NGB), and the Arizona National Guard Joint Forces Headquarters.

Achievements

- Regional training location for the UH60M Black Hawk Aircrew Trainer simulator complex directly supporting Army aviators from all components located in Arizona, California, Nevada, Utah, Colorado, and New Mexico. Support Foreign Military Sales. Total simulator hours executed: 3,400.
- Established new program of instruction for the Joint Battle Command Platform (JBCP) facilitating advanced training for 15P Aviation Operations Specialists.
- Forecast to execute over 6,200 flight hours in support of the schoolhouse mission with over 4,259 flight hours to date.
- Executed National Guard briefs and Orientation flights for 60 Civil Air Patrol cadets. Provided Aerospace knowledge to increase comprehension and enthusiasm for STEM topics.
- Forecast to graduate 1251 students with over

1014 trained to date.

- Silverbell Fire Department responded to 24 calls for emergency assistance and 4 mutual aid requests from our municipal partners.

Objectives

- Posture for organizational growth in mission by the addition of programs of instruction and innovative training aids.
- Continue to provide dedicated instructors and training to students of all components, facilitating military aviation demands.
- Continue to modernize and update infrastructure.
- Continue to build upon relationships with foreign military allies and develop training specific to their needs.
- Continue to engage with and build relationships within the local community and State.







PEACE VANGUARD

TITLE 10 MISSION

United States Army Flight Detachment (USAFTD) is the only CONUS foreign-based aviation training detachment in the United States Army. USAFTD provides training oversight and maintenance support to the 120th Republic of Singapore Air Force (Peace Vanguard) Detachment (RSAF) AH-64D Squadron located at Silverbell Army Airfield in Marana, AZ. After a 21-year collaboration with AZNG, RSAF has matured from its initial fielding of aircraft in 2001 to a joint military force which trains with other DOD and foreign organizations throughout the United States.

USAFTD/PV missions are frequent and varied, including gunnery missions, joint fire training, convoy support, and aerial reconnaissance. The joint structure of USAFTD and RSAF strengthens crucial diplomatic ties between Singapore and the United States via the Arizona National Guard and provides a vital role in furthering United States Indo-Pacific Command (PACOM) relationships.



*INTEGRITY FIRST,
SERVICE BEFORE SELF,
EXCELLENCE IN ALL WE DO!*

Mustered on December 12, 1946



ARIZONA AIR NATIONAL GUARD

Photo by Staff Sgt. Colin Hollowell





ARIZONA AIR LEADERSHIP



Maj. Gen. Troy Daniels
Commander

The Arizona Air National Guard is trained and ready to serve. The men and women of the Arizona Air National Guard are the primary combat reserve of their active duty counterparts. They support national military missions when called to federal active duty by the President of the United States, and support their fellow Arizona citizens and local communities when called to state active duty by the Governor. The Airmen of Arizona's Air National Guard are dedicated men and women who embody the Air Force Core Values - Integrity First, Service Before Self, and Excellence in All We Do!

The Arizona Air National Guard reports to Governor Kathleen Hobbs as Commander-



Command Chief Master Sergeant Rachel L. Carson
Enlisted Leader

in-Chief while maintaining well-trained, well-equipped units available for prompt wartime mobilization. During peacetime, the combat-ready units and support units are assigned to U.S. Air Force major commands to carry out missions compatible with training, mobilization readiness, humanitarian, and contingency operations. Arizona's Airmen are ready to use their robust training to assist with providing protection of life, property, and preserves peace, order, and public safety when called upon. These missions are accomplished through emergency relief support during natural disasters; search and rescue operations; Defense Support to Civil Authorities; maintenance of vital public

services; and counter-drug operations. Our Airmen serve in finest tradition of the 159-year heritage of the Arizona National Guard.

Outlook

This year, the Arizona Air National Guard continued four key lines of effort (goals) that are critical to meeting both federal and state missions:

- Deliberately invest in the development of our Airmen.
- Grow air-to-air refueling fleet for increased capacity to meet national demands.
- Modernize training and grow combat capabilities for fighters and remotely piloted aircraft.
- Provide forces supporting community safety and security through cyber assurance, law enforcement, counter drug, and anti-terrorism assistance.

Success in each line of effort is required for the Arizona Air Guard to remain the enduring choice as the most effective and lethal Air fighting force for the state and the nation. We strive to help every Airmen understand their role, provide an inclusive environment, and empower them to make positive and innovative changes throughout the organization.





AIR FACILITIES & MAINTENANCE

161st Air Refueling Wing

The Joint Use Agreement (AJUA) with Phoenix Sky Harbor International Airport has an annual payment of \$101,400. Additionally, the City of Phoenix agreed to a 10 year extension to the current base lease, guaranteeing operations to continue at Goldwater Air National Guard Base until 2058.

In June 2019, the Phoenix City Council included the expansion of Goldwater Air National Guard Base from its current 60 acres to 100 acres as part of its 20-year Comprehensive Asset Management Plan (CAMP), enabling increased mission opportunities. With this Wing expansion opportunity, current cargo facilities used by civilian cargo operations could be reconfigured to support future military operational needs to support a mixed fleet of current and next generation air refueler aircraft and various maintenance support sections. The support of the base expansion enables DEMA to remain competitive in future mission and aircraft basing considerations.

162nd Wing

The Airfield Joint Use Agreement (AJUA) with Tucson Airport Authority (TAA) has been renewed through 30 Sep 2023. The annual payment is \$480,267. Negotiations for a new ten-year AJUA are ongoing.

- Base Entry Complex Land Acquisition: This project acquires land from TAA to construct a properly sized installation entrance to meet anti-terrorism standards and enhanced security measures. The project was funded in FY23 (\$10M) with land transfer process projected for completion by 30 Sept. 2024.
- New Base Entry Complex: The project constructs an improved and properly sized installation entrance, commercial vehicle inspection as well as necessary off-base improvements. The project budget is \$12M which was funded through a FY23 NDAA Markup. The construction award is projected in FY25.
- New Munitions Storage Area (MSA): This project will replace the current MSA located in the middle of the base, which is unable to meet separation distance for explosive

operations. Project is currently in design and budget is \$28M.

- Existing Runway BAK 12/14 Aircraft Arresting Systems (AAS): Runway 3-21 AAS is being replaced to meet Air Force AAS standards. The project is under construction with a projected completion date of April 2024.
- New Runway Aircraft Arresting System (AAS): The 162d Wing must replicate existing AAS on new parallel runway that will serve as the primary runway for F-16 operations as part of the TAA ASE program. This requires the construction of two AAS and one overrun textile brake barrier, with \$11M in funding projected in FY24.





161st Air Refueling Wing (ARW)



Col. Jessica L. Hastings
Commander



Command Chief Master Sgt. Wes Hudgins
Enlisted Leader



HEADQUARTERS
*Goldwater Air National Guard Base,
Phoenix*



STRENGTH
748 Airmen (*authorized)*

Overview

Goldwater Air National Guard Base at Sky Harbor International Airport is home to the 161st Air Refueling Wing, known around the world as the vheads. The base is named in honor of one of the Arizona Air National Guard's founding members. On December 12, 1946, Barry M. Goldwater and a handful of World War II veterans successfully activated the 197th Fighter Squadron at Luke Field under the direction of then Governor Sidney Preston Osborn.

Equipped with F-51D Mustangs, these 13 officers and 40 enlisted men were the first members of the Arizona Air National Guard – the first of many to follow. In 1952, the squadron moved to Sky Harbor Airport, due south of the terminal, and eventually grew to become the air refueling wing it is today. Today, Arizona's KC-135 Stratotanker unit performs its operational mission with over 850 Airmen and eight permanently assigned refueling aircraft plus one additional temporarily assigned refueler for a total of nine. The 161st is a recognized powerhouse for mobility operations and a primary source of air refueling support in the Southwest.

Federal Mission

The wing's federal mission is to organize, train, and equip Airmen and units who are ready to meet worldwide requirements in support of the U.S. Air Force's Global Reach mission. It is a combat force multiplier for nuclear deterrence, rapid mobilization, worldwide deployment, airlift, aeromedical evacuation, and sustained aerial refueling operations for the United States and partner nation air forces.

State Mission

As a component of DEMA, the Wing's state mission is to protect life and property, and preserve peace, order, and public safety. These missions are accomplished through emergency relief support during natural and human-caused disasters, search and rescue operations, defense support to civil authorities, maintenance of vital public services, and counter-drug operations.

Mission Elements

The 161st satisfies a number of mission sets including alert commitments for nuclear deterrence, air refueling support to local pilot training missions, world-wide deployments, mobility, airlift, and evacuation, crashed/damaged/disabled aircraft recovery, and defense support to civil authorities.

Achievements

- Secured interim parking agreement with PHX Sky Harbor for immediate ability to park KC-46s. Additionally, obtained a support letter from Senators Kelly and Sinema and the Arizona CODEL for the KC-46 basing decision.
- Expanded partnerships with external communities, receiving \$47,000 in donations from Fighter Country Foundation for airmen and family morale events. Additionally, secured a pledge of \$125,000 from a PANG Patriots donor to initiate the Copperhead Pavilion project. Non-profit organizations like Fighter Country Foundation and the PANG Patriots help the 161st continue to maintain our high morale and retention rate.
- Successfully maintained a 100% mission completion rate despite a reduction in full-time manning and funding, and an enlisted grade review that resulted in reduced ranks

for current authorized positions, ensuring no degradation to mission effectiveness.

Objectives

- Obtain SECAF approval for Goldwater ANGB as the MOB7 KC-46 basing choice.
- Continue to maintain 108% manning and 95% effective manning. Additionally, fully execute 100% flying hours to continue support of task force missions, two LTMPA lines, and one Alert line and to support future budget decisions.
- Expand Airmen Readiness training into the Pacific theater (US INDOPACOM) by participating in major exercises alongside the active duty Air Force and joint counterparts. 161st is currently planning to take part in the major Air Force exercise REFORPAC and training with the Navy at Whidbey Island, along with local training missions across the continental US, to demonstrate our capability to rapidly deploy with our multi-capable airmen.
- Secure funding for the ramp expansion to accommodate two (2) additional KC-135s, the KC-46 or any future mission set for the 161 ARW.

Mobilizations and Demobilizations

A total of 3,453 personnel since 9/11, including 8 during the last 12 months to the following locations:

- CENTCOM: 6
- INDOPACOM: 1
- SOUTHCOM: 1

Projected deployments for FY 2025:

- CENTCOM: 131









162d Wing (WG)



Col. Brant Putnam
Commander



Command Chief Master Sgt. Terry L. Oliver
Enlisted Leader



HEADQUARTERS
*Morris Air National Guard Base,
Tucson, Ariz.*



STRENGTH
1,763 Airmen (*authorized)*

Overview

The 162d Wing is the Air Force's premier U.S. and International F-16 fighter pilot training unit. The Wing has more than 50 years' experience in fighter training and more than 30 years' experience in international military training. The Wing will continue to modernize fighter-training operations for the U.S. Air Force, Total Force, and international air forces; defend the homeland; provide trained personnel for Air Force Generation requirements; and fulfill its constitutional state role. The Wing manages a fleet of more than 70 F-16 C/D Fighting Falcons; plus 4 MQ-9 Reapers to support the steady-state combat and homeland defense role of the 214th Attack Group (214 ATKG). In total, the 162d Wing has a military force of more than 1,800 members with more than 900 full-time employees, making the 162d Wing the 41st largest employer in Southern Arizona and injecting \$616 million in the local economy. Since its activation in 1956 the Wing has fulfilled its dual mission, a provision of the U.S. Constitution that results in each Guardsman holding membership in the Arizona Air National Guard and National Guard of the United States.

Federal Mission

Federally, the 162d Wing preforms four full-time missions; first, it maintains F-16 aircraft and qualified instructors for training personnel in support of U.S. and partner nation requirements. Second, it provides persistent, armed MQ-9 Intelligence, Surveillance, Reconnaissance and precision attack capabilities overseas to support national interests. Third, it supports NORAD Aerospace Control Alert directives with 24/7

immediate response aircraft in the defense of North America. Fourth, the wing trains and postures to deploy personnel and equipment to locations across the globe as part of our assigned Reserve Component Period.

State Mission

When not mobilized under federal control, the 162d Wing reports to the Governor of Arizona. Under state law, the wing can assist in providing protection of life and property and preserves peace, order, and public safety.

Mission Elements

The 162d Wing has a number of mission elements critical to National Defense, including the F-16 Fighter Pilot Training, 214th Attack Group, and Homeland Defense 24/7 Alert Detachment.

Achievements

- Flew over 12.5K F-16 hours, exceeding programmed flying hours by 1.9% and producing over 57 Basic Course Equivalents of student training.
- Successfully conducted MQ-9 combat operations by performing 269 sorties resulting in 4781 combat hours; 3 Kinetic strikes, 2 non-kinetic events, and no civilian casualties or collateral damage.
- Completed phase one of a three phase Airfield Safety Enhancement project, executing more than \$10M to add a new aircraft arresting systems and increase arm/dearm capacity.
- Found inventive ways to address Depot Maintenance backlogs, receiving approval for depot-level Canopy Seal Longeron repairs at home station. Seven aircraft repairs have been completed, reducing a \$1.1M/2-year

repair to \$15K/3-months per aircraft.

- Identified as the sole candidate location to bed down an additional Block 70 F-16 FMS partner, representing the first U.S. based training detachment for this airframe.

Objectives

- Continue to explore options to bolster existing F-16 Foreign Military Sales training and/or secure 4.5/5th Generation fighter pilot training programs.
- Move MQ-9 Launch and Recovery Element operations to Davis-Monthan Air Force Base in support of increased ops tempo requirements; additionally, transition to Block 5 aircraft to meet future automatic take-off and landing capability (ATLC)/Satellite and Recovery (SLR) capability.
- Continue to develop infrastructure capabilities identified in the Wing's Installation Development Plan with a primary focus on the main gate and munitions storage area construction projects.

Mobilizations

Since Sept. 11, 2001, 2,290 personnel have been deployed; 180 between 1 July 2023-20 June 2024 to include 66 to Central Command, six to U.S. Air Forces in Europe – Air Forces Africa, six to U.S. Africa Command, two to U.S. Forces South Command, four to Pacific Air Forces Command, and 96 personnel Employed in Place; Projected deployments for members of the 162d Wing include support to Central Command, U.S. Air Forces in Europe – Air Forces Africa, U.S. Africa Command, and Pacific Air Forces Command.



Subordinate Commands

152d Fighter Squadron



Los Vaqueros
"Guns, Guns!"

195th Fighter Squadron



Warhawks
"Ka-Kaw"

21st Fighter Squadron



Gamblers
"Play to Wing"

214th Attack Group



162d Operations Group / F-16 Fighter Training

The Operations Group trains the world's finest F-16 pilots to support and sustain needs of the USAF, ANG, and Partner Nations while supporting a NORAD Alert Detachment and deploying warfighters to the air expeditionary force in partnership with the USAF. The 162d OG Houses three F-16 Squadrons that perform advanced domestic and international F-16 Training; the 152d, 195th, and 21st Fighter Squadrons.

Achievements

- Completed the modernization of 29 aircraft
- Flew 8,783 F-16 sorties totaling 11,500.2 flight hours
- Fly 67 Assigned F-16 Aircraft
- Deployed 3 combat mission ready pilots to hot spots around the world in support of the USAF
- Trained 12 different partner nations graduating 69 international students and 28 USAF students
- Graduated 31 international students during advanced simulator only courses
- Man a 24/7 NORAD Alert Detachment focused on the defense of the U.S. and Canada
- Participated in several large scale exercises focused on fighter integration with F-35 and F-22
- Hosted multiple Distinguished Visitors including the U.S. Secretary of State, Chief of Staff of the Air Force, and the Ukraine, Taiwan, and Slovakian F-16 program managers.

162d Alert Detachment

The 162d OG along with the 162d MXG operates an Aerospace Control Alert Detachment at DMAFB that maintains a

24/7 alert posture as part of Operation NOBLE EAGLE, providing alert F-16s to support NORAD Commander Directive and assuring continuous and immediate response in the defense of the United States and Canada.

Achievements

- Flew 101 sorties totaling over 135.3 hours with 100% mission accomplishment
- Executed multiple short notice Combat Air Patrols and escorted Air Force One in support of 1st AF POTUS protection mission.
- Planned and executed Amalgam Eagle 2024, the only bilateral Air Force exercise conducted by the US and Mexico
- The ACA maintenance personnel accomplished extensive F-16 structural overhaul inspections. Leveraging existing manpower and expertise to assist the 162d Wing without degrading the primary alert mission.
- Implemented over \$210,000 worth of infrastructure upgrades at Det 2 maximizing safety and security

214th Attack Group

Providing persistent armed Intelligence, Surveillance, and Reconnaissance (ISR) supporting Combatant Commanders for contingency operations; supporting national and state interests through Incident Awareness and Assessment (IAA) and counter-narcotics operations; providing live-fly MQ-9 training capability and capacity for the Total Force with the Launch and Recovery Element (LRE).

Achievements

- Combat Operations
- OPERATION INHERENT RESOLVE: 322 combat sorties and 4750 hours in two AORs
- Accomplished a COCOM-ordered short-

notice AOR swap for dynamic regional events

- 16 kinetic and non-kinetic events in AOR, including Counter-UAS ops

Local Operations

- 196 local sorties, 560 hours supporting and enabling Total Force RPA enterprise training
- GDBAA and other infrastructure installed at DM AFB enabling DOMOPS

Exercises

- Jaded Thunder: Supporting SOCOM Operators
- Mosaic Lightning: Supporting AFSOC Rescue
- Spartan Nite: With SOCOM Operators
- Triton Fires: With USA SOF Operators
- USN Carrier Strike Group 15 pre-deployment exercise
- USMC CH-53 Long Range Raid Support

Objectives

- Gain momentum on LRE move to DM AFB to support operations growth, economy of logistics, and retention of personnel
- Exercise MQ-9 recovery and launch at DM AFB and TIA as proof of concept and to train/certify Multi-Capable Airman and Agile Combat Employment
- Secured a solution for a rapid state-wide flight authorization for DOMOPS

162d Maintenance Group

- The 162d MXG currently maintains 77 aircraft and associated equipment to successfully execute the Wing's flying mission. In FY2024, the 162nd Wing's training squadrons executed 8,995 sorties and 11,559.1 flight hours in support of student production for the USAF, the ANG, and numerous international partners.
- The Maintenance Group has conducted 7 local depot level canopy sill longeron

replacements saving 17 months of aircraft down-time and saving the Air Force over \$10 million dollars. Additionally, the Maintenance group has enhanced the Jet Engine Maintenance shop for the newly acquired General Electric engines, creating the capability to accommodate both the F-100 and F-110 F-16 motors.

- The group also supports flying operations

for the 162d Alert Detachment and the Air National Guard/Air Force Reserve Test Center (AATC). On average, the MXG executes 6 to 7 aircraft deployments in support of off-station student training and 6 to 11 AATC deployments supporting aircraft hardware / software testing requirements⁷

- The 162d MXG also manages the Air Force Repair Enhancement Program (AFREP),

which helps to increase mission readiness by repairing certain unserviceable aircraft parts and placing them into the supply system, thereby serving as an alternate source of supply for Wing aircraft. In FY2024, AFREP provided the 162d Wing with more than \$983,823 in savings.



162D AIRMAN SPOTLIGHT: EXCEPTIONAL SERVICE

MORRIS AIR NATIONAL GUARD BASE, AZ – A1C Kathleen M. White, a paralegal assigned to the 162d legal offices, has demonstrated outstanding dedication and exceptional service in her role. Tasked with examining preliminary evidence for sufficiency, ensuring jurisdiction of members, and facilitating the timely disposition of cases, White plays a crucial role in maintaining the integrity and efficiency of legal processes. She also assists in reviewing and processing administrative discharge actions for all assigned personnel, and provides essential services such as notary, power of attorney, and legal assistance documents.

Since October 2023, White has been on active orders, assigned to the 56th Fighter Wing (Luke Air Force Base) legal office. Her contributions during this period have been nothing short of extraordinary. She embodies the confidence and professionalism that are the backbone of the National Guard and Judge Advocate General (JAG) Corps. Her commitment to self-improvement and the development of those around her, along with her service to the Guard, make her an ideal Airman.

White's tenure in the Air Force has been marked by innovative and exceptional service. She volunteered for extended orders in one of the highest operational tempo legal offices across the Air Force at Luke Air Force Base. Not only did she meet the standards, but she also set the pace, quickly recognized as an incredibly capable and dedicated paralegal.

One of her notable achievements was being selected as the case paralegal for a high-profile trial at Davis Air Force Base in 2023. This

trial led to a conviction and the longest term of confinement in the base's history—over 20 years with a dishonorable discharge. Her performance in this case highlighted her exceptional skills and dedication to justice.

Furthermore, White stepped up to backfill a no-fail mission as a Victim Witness Assistant Coordinator. She is now training new active-

duty accessions on managing intense paralegal caseloads, showcasing her leadership and commitment to mentoring others. Her efforts have not gone unnoticed; she has been recognized by senior leaders across both the Active and Guard components, underscoring her exceptional commitment to justice, remarkable innovation, and professional depth.

In recognition of her stellar performance, White's packet was submitted for the 2024 Air Force Sergeants Association's Air National Guard Academic Excellence Scholarship, offered through Waldorf University. This scholarship is awarded to individuals who exhibit dominant leadership qualities in their current duties and demonstrate great potential for increased leadership roles. It also honors those dedicated to continuous self-improvement, developing others, and serving both the base and the community. The scholarship can be used towards an associate, bachelor's, or master's degree.

White's dedication and exceptional service make her a standout member of our team. Her commitment to excellence sets a high standard for all Airmen and showcases the invaluable contributions of our paralegal personnel.



162D SPOTLIGHT: SLOVAK F-16 BLOCK 70

MORRIS AIR NATIONAL GUARD BASE, Ariz.,-- The Morris ANGB is home to the Air National Guard's premier F-16 fighter pilot training unit, the 162nd Wing, providing training for coalition war-fighting partners for the United States Air Force and international allies, which is why the Department of the Air Force selected Morris ANGB to receive up to nine Slovak-owned F-16 Block 70s. The first Block 70 aircraft arrived here, June 13.

"As the Slovakian air force prepares its air bases to receive their newly acquired F-16 Block 70s, it was determined that the most advantageous location to base their first aircraft was Morris ANGB," said Col. Thomas Obrochta, 162nd Operations Group commander. "This will enable the first Slovakian F-16 pilots to train on their own aircraft prior to delivering them to their home nation."

Beyond this initial delivery of Slovak F-16s to Morris ANGB for training, two additional jets will arrive in Slovakia later this summer to begin in-country operations. The First F-16s with Block 70 capabilities to operate in Europe.

The Slovakia Republic Minister of Defense established an intensive commission on the selection of the aircraft to replace the obsolete MiG-29 Fulcrum fighters.

"The process of selecting new fighter aircraft began in 2015," said Col. Adolf Ulicny, Slovakia Foreign Liaison Officer. "The fifth generation F-16 Block 70 aircraft fulfilled all our ideas and the entire spectrum of our tasks."

The F-16 is a compact, multi-role fighter aircraft, and has proven itself in air-to-air combat and air-to-surface attack. The latest version F-16 Block 70 offers unparalleled capabilities.

"The F-16 Block 70 is the latest edition of one of the most combat proven fighter jets of all time," said Obrochta. "It includes an advanced APG-83 Active Electronically Scanned Array [AESA] fire control radar, a high-resolution Center Pedestal Display, which provides critical tactical imagery to pilots and allows them to take full advantage of AESA and targeting pod data, advanced weapons integration, and an extended structural life of 12,000 hours--

more than 50 percent beyond that of previous production F-16 aircraft."

The initial cadre of Slovakian F-16 pilots have been training at Morris ANGB for the last two years.

"The cadre of Slovakian F-16 pilots underwent an initial basic course covering air-to-air and air-to-ground tactics," said Lt. Col. Matthew Hodges, squadron commander when Slovakian cadre of pilots started. "After they completed the basic course, they then seasoned and built the hours required for the Flight Lead upgrade and some continuing to season for the instructor pilot upgrade to be able to go back to Slovakia and start their own F-16 operations."

According to Obrochta, the 162nd Wing is committed to providing the highest quality training to international military personnel instilled with sound piloting skills.

"Training with the Block 70's at the 162nd Wing enables Slovakian pilots to gain proficiency in their aircraft while integrating with other U.S. fighter and support aircraft," said Obrochta. "In addition, it provides 162nd instructor pilots critical experience in the Block 70 so that they are better prepared to teach future international students."

The Slovakia air force modernization acquisition of the F-16 Block 70 aircraft aims to bolster Slovakia's defense capability, capacity and competence, strengthening bilateral defense operation, and increase interoperability with U.S. and NATO forces.

"So far, 11 pilots have been trained for the F-16 Block 70", said Ulicny. "Pilots in the training program at other air bases in the U.S. must all come to the 162nd Wing to retrain for the highest type of aircraft, the F-16 Block 70."

Some Slovak-owned F-16 Block 70s will be temporarily stationed in the United States through fiscal year 2026 at the 162nd Wing, with others beginning operations in Slovakia later this year.

"It has been a pleasure to watch them grow in their tactics, understanding and realization that they are the ones who will be working together to safeguard Slovakia," said Hodges.





JOINT TASK FORCE ARIZONA







JOINT TASK FORCE LEADERSHIP



Brig. Gen. Christopher S. Sandison
Commander



Command Chief Master Sgt. Daniel B. Ramirez
Enlisted Leader



HEADQUARTERS
Papago Park Military Reservation,
Phoenix



STRENGTH
255 Soldiers, Airmen,
and DEMA Employees

The Joint Task force – Arizona (JTF-AZ) leads the Arizona National Guard’s domestic response requirements and builds inter-agency, intergovernmental, and multi-national partnerships in order to enhance the unity of effort across a wide spectrum of operational missions and training events. The JTF-AZ consists of the Joint Staff element and four enduring mission elements: the 91st Civil Support Team (CST), the Counter Drug Task Force (CDTF), the Cyber Joint Task Force (CJTF), and the State Partnership Program (SPP) with the Republic of Kazakhstan and

the Sultanate of Oman. Additionally, JTF-AZ leads the state mobilizations in support of the Southern Arizona Law Enforcement Mission (SALE) and the current mobilization of Operation SECURE.

JTF-AZ synchronizes joint efforts with its core staff, the Arizona Air and Army National Guard (NGAZ), and the Arizona Department of Emergency Management (EM). This is accomplished through the combined efforts of the seven JTF-AZ directorates and the Director of Military Support (DOMS). Each directorate is organized around a

particular military function: Manpower and Personnel (J1), Intelligence (J2), Operations (J3), Logistics (J4), Policy and Training (J5/J7), Communications (J6), and Finance/Budget (J8). JTF-AZ core staff element is composed of 25 Arizona Army National Guard Soldiers and Arizona Air National Guard Airmen. The JTF-AZ is manned by a combined effort of full-time staff and JTF-AZ Drill Status Guardsmen, and can be augmented by the NGAZ. The JTF-AZ is always prepared to coordinate and direct any military response within Arizona or contribute toward efforts outside the state.

Task Force end-strength (Soldiers/Airmen)

PROGRAM/ACTIVITY	STRENGTH	BUDGET
JTF-AZ Core Staff Element	25	\$15,000
Counter Drug Task force (CDTF)	190	\$16,000,000
91st Civil Support Team (91st CST)	22	\$405,000
State Partnership Program (SPP)	2	\$460,000
Cyber Joint Task Force (CJTF)	16	\$495,000

Mobilizations

During FY24, JTF-AZ mobilized over 275 Citizen-Soldiers and Airmen in support of the following:

- Southern Arizona Law Enforcement (SALE)
- Operation SECURE
- Cyber Incident Response
- Wildland Fire Support





Overview

The Director of Military Support (DOMS) coordinates and facilitates support from the NGAZ to the Emergency Management directorate of DEMA in support of validated emergency support requests for state and national emergencies. The DOMS also plans for and prepares the JTF-AZ for potential National Guard Civil Support (NGCS) and Defense Support of Civil Authorities (DSCA) requirements in support of USNORTHCOM by the NGAZ. The actions of the DOMS has reduced the impacts of disasters and emergencies at the local level by coordinating NGAZ resources to assist and has enhanced the recovery of persons and property due to natural disasters, special security events, and/or human-caused incidents within the State of Arizona.

Achievements

As a facilitator of NGAZ resources and coordination with NGAZ authorities to initiate execution of missions, the DOMS received an unprecedented number of requests for support to state, tribal and local authorities during 2024. The DOMS supported State and local authorities during the 2024 wild land fire season by ensuring that NGAZ aviation personnel and resources were trained and certified by the Arizona Department of Forestry and Fire Management to ensure that UH-60 Blackhawk assets were certified to support fire suppression efforts in both Arizona and other fire vulnerable states. Additionally, DOMS coordinated for DFFM to utilize several armories to house wild land firefighting crews in western Arizona. Additionally, DOMS coordinated for the state active duty deployment of the Joint

Task Force Cyber (CJTF) Element to assist the Pima County with a cyber vulnerability and Central Arizona College with a ransomware attack. Finally, the most significant actions and efforts by the DOMS in 2024 was the activation of military police personnel in December 2023 in support of Governor Hobbs's Executive Order 2023-27 to provide assistance to the Arizona Department of Public Safety along Arizona highways in the vicinity of Ajo, AZ when the federal government closed the Lukeville, AZ Port of Entry. In January of 2024, the DOMS provided crucial assistance to the JTF-AZ and Emergency Management to expand the state active-duty deployment under Operation SECURE to support Southern Arizona law enforcement agencies to provide assistance with the increase in criminal activity.





DOMS SPOTLIGHT:

2024 MUSTER

More than 3,200 Citizen-Soldiers and Airmen took to the field at Sloan Park Stadium, for the 2023 Arizona National Guard Muster this morning, to proudly assemble before Arizona's Governor Katie Hobbs and Major General Kerry L. Muehlenbeck, Adjutant General of Arizona and Director of the Arizona Department of Emergency and Military Affairs, as their family members and community supporters looked on.

The Muster is a time-honored tradition dating back to 1636 when America's first colonial militia assembled in Salem, Massachusetts. The purpose of this year's event was to provide the Governor and the Adjutant General an opportunity to review the assembled Citizen-Soldiers and Airmen and to acknowledge their dedicated service. It also provided the Arizona public with a unique chance to witness a historic military tradition. The muster featured ceremonial pageantry, formal remarks from the governor and adjutant general, and a flyover from a 161st Air Refueling Wing's KC-135 Stratotanker and 162nd Wing F-16 Fighting Falcons. There were also remarks from distinguished representatives of Arizona's two State Partnership countries, the Sultanate of Oman, and Kazakhstan.

"Today's muster highlights the agility, strength, and readiness of the Arizona National Guard," said Major General Muehlenbeck. "It provides an opportunity to honor the dedicated service of our soldiers and airmen, while also celebrating the enduring support from our families, friends, employers, communities, and international partners. Today, we unite as a diverse team, proud of our service, our state, and our nation."

The Navajo Nation has a distinct history of

honorable service in the U.S. Armed Forces most notably with the actions of the world-renowned Navajo Code Talkers. Their native language is credited with helping the Allies' achieve victory during WWII, and, today, this tradition continued with Private 1st Class Tewakeedah Martin, 856th Military Police Company, wheeled vehicle mechanic, singing the national anthem, opening the ceremony portion of the muster.

"It's a great honor [to sing the national anthem]," she said. "I never thought I'd do something like this, while also representing the Navajo people. The history of military service has always been very honored and respected on the reservation. We carry our service with pride. My service is very dear to me - it's personal."

After the formation was dismissed, service members and their families, and other attendees, joined together for an afternoon exposition that featured family activities, military static displays, food, entertainment, and exhibits; with contributions from the local community, the Arizona National Guard and other vendors.

"This is a great event because it brings military families and civilians together," said Sgt. Judypa Murzyn, 108th Army Band, saxophone player. "It's building communities, and that's what we need. I'm very proud to be part of it."

Note: This is the third muster Arizona has put on. The previous musters took place in 2014 and 2018. For additional photos and videos visit <https://www.dvidshub.net/search/?q=%23azmuster23&view=grid>



Overview

The 91st Civil Support Team’s mission is to support civil authorities at domestic incident sites during specified events in the U.S. that result, or could result, in the catastrophic loss of life or property as a result of: 1) Use or threatened use of Weapons of Mass Destruction; 2) A terrorist attack or threatened terrorist attack; 3) The intentional or unintentional release of nuclear, biological, radiological, or toxic poisonous chemical materials; and 4) Natural or man-made disasters. The 91st CST provides support by identifying hazards, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. The CST’s sophisticated detection, analytical, and protective equipment allows for operations to take place in hazardous environments in order to provide field confirmatory identification of chemical, biological, radiological and nuclear (CBRN) agents, and determine life safety recommendations to civil authorities.

Achievements

The team planned, coordinated, and provided support for the Arizona hosted NCAA Final Four and surrounding events. The 91st CST executed a mission encompassing 8 CST’s (AZ, NM, AL, CA, HI, VT, FL, 161st EM), 51 team members, that supported NCAA events across the Phoenix metropolitan

area (Phoenix, and Glendale) coordinating with 8 inter-agency partners that resulted in unity of effort of public safety to over 500k attendees. The team supported the Department of Emergency and Military Affairs with Palo Verde Nuclear Generation Station Radiation Emergency Assistance Team Exercise. The team received a real world emergency response call to support Maricopa County Sheriffs Office (MSCO) in sampling and identifying hazards at a downed electrical transformer site in Tonopha, AZ. The 91st was able to assist local authorities in assuring community and environment health safety. Throughout FY24 the 91st CST supported 33 standby missions. The 91st CST supported the Phoenix Fire Department HAZMAT valley-wide Continued Education Program by provided CST Capabilities and Chemical Warfare Agent Briefings to 5 agencies that significantly enhanced inter-agency partnerships and awareness of CST preparedness and response capabilities across Phoenix metropolitan local/state/federal departments. Additionally, we executed 2 State Partnership Program (SPP) capability briefs to Oman and Kazakhstan. The 91st CST continues ongoing collaboration, partnership building, training, and exercises with local, state, federal and regional partners to further enhance both Arizona and regional readiness and response capabilities.

Objectives

The 91st CST provides support by identifying hazards, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support.

The 91st CST is distinctively able to assess CBRN/WMD events by:

- Computer-based predictive modeling programs
- Advanced medical training in the recognition of toxidromes
- Evidential quality sample collection
- Nationally accredited analysis and identification of CBRN agents and substances

The 91st CST continuously trains to meet METL objectives and to assure proficiency in emergency incident response request.

Mobilizations

- Camp Navajo UXO Incident Response - October 2021
- Super Bowl 57 - February 2023
- NCAA Final Four Basketball Tournament and surrounding events - April 2024
- MCSO Emergency Incident Response - May 2024
- FIFA Club World Cup June - July 2025
- FIFA World Cup June - July 2026





CST SPOTLIGHT: GUARDIANS OF HAZARD

When a call came in Thursday morning from the Maricopa County Sheriff's Office (MCSO), the 91st Civil Support Team (CST) knew they had to act quickly. The CST, a specialized 22-member unit with the Arizona Army and Air National Guard, is trained to respond to potential catastrophic incidents involving hazardous materials. This particular call involved old power transformers that could have contained polychlorinated biphenyls (PCBs), a group of chemicals known to be toxic and carcinogenic. Their responsibility that morning was to identify and mitigate any possible threats to public safety.

Upon receiving the call, Sgt. Alec Phyfer and Capt. Frank Knabe led the CST through a meticulous response plan. The urgency was evident, but their extensive training kicked in, guiding every move. "Whenever we got the call, obviously a little bit of adrenaline kicks in," Phyfer recalled. "But then we all just kind of stopped and took a breath. We realized no one's life was in danger right now; all it is is transformers just sitting out there. They just need to know what's in [them]."

An old power transformer was removed from a downed pole, and the concern was that it might contain PCBs, commonly used in transformers before 1971. The mission was to take samples and determine if the transformers posed any environmental or health risks.

The CST arrived at the scene, their vehicles strategically positioned to ensure swift medical evacuation if necessary. Setting up a decontamination (decon) line was the priority, as no one could go "downrange" — the hazardous area — without this crucial safety measure in place. The team worked together seamlessly, drawing on countless hours of training. "Teamwork was huge," Phyfer emphasized. "Everyone just helped out each other. We've done so many of these exercises that when it came to a real-world situation, it was just second nature for everyone."

The team quickly realized that the transformers were empty, necessitating a shift in their sample collection plan. Instead of sampling the oil directly, they took soil samples from beneath the transformers, carefully following procedures certified by the FBI to ensure that the chain of custody for evidence was maintained. This level of detail is critical, as any mishandling of evidence could compromise a case in court.

Capt. Knabe, a medical officer with 12 years of experience, was responsible for evaluating the potential health risks posed by the site. "I was thinking about what the hazard was and how it could affect my guys and the MCSO officers," he said. "We do research with that, and I develop a plan for any potential medical emergencies." The CST's mobile lab, which mirrors the state lab's capabilities but operates with much faster turnaround times, was pivotal in analyzing the samples. Within hours, they

confirmed the presence of some oils but, crucially, found no significant levels of PCBs.

To ensure the accuracy of their findings, the CST collaborated with KES, a hazardous waste management company. KES conducted a parallel analysis and, after a five-day process, confirmed the CST's results: there were no hazardous levels of PCBs present.

The mission's success was a testament to the CST's rigorous training and the seamless integration of their specialized skills. Each member of the team, from the medical personnel to the survey specialists, knows their role inside and out — but they also understand the responsibilities of their teammates. "It's almost like second nature in this unit," said Phyfer. "If you're not doing something, you know you should be, or you know that there's something that needs to be done."

Knabe echoed this sentiment, highlighting the importance of cross-training within the team. "I need to understand what survey is doing when they go downrange and how they're taking these samples," he said. "They need to understand why I check their vital signs and why certain things, like drinking an [energy drink] before suiting up, can mess with their vital signs."

The CST operates under tight time constraints, often with only minutes to get to the unit, gear up, and head out. Their rapid response capabilities are crucial in situations where every second counts. The team trains rigorously, with up to 14 field exercises a year, ensuring they are ready for any scenario, whether it's a drill or a real-world emergency.

This particular mission was a milestone for Phyfer, who had only been with the team for 18 months and had not yet responded to a real-world incident. "For me, it felt pretty much the exact same as an exercise," he said. "It went really smoothly as a sampling team downrange; it went just like an exercise would."

The CST's work is vital, not just for the immediate safety of the community but also for building trust and collaboration with local authorities. Their expertise is increasingly recognized, particularly in smaller towns and counties that may not have the resources of larger cities like Phoenix or Mesa. "We are definitely more likely to get a call from folks who are kind of on the outskirts of town and the smaller towns that don't have the resources," Knabe noted. "And we're happy to go wherever, whenever."

As the 91st CST continues to serve the community, their blend of specialized skills, rigorous training, and a commitment to teamwork ensures they are always ready to respond to the next call, no matter what it may bring.



Overview

The Arizona Counterdrug Task Force (AZ CDTF) is a full-time, joint Army and Air National Guard program providing analysis, ground and aerial reconnaissance, transportation, and drug prevention support to 55 local, tribal, state, and federal agencies. AZ CDTF focuses efforts on law enforcement agencies and community-based organizations within the State to reduce the demand and supply of illicit drugs.

Accomplishments:

Within the past year the AZ CDTF has had a combined effort of all the mission sets within the task force which has led to drug related seizures worth over \$74M from May 2023 to April 2024. AZ CDTF has acted as liaison and created relationships between local, state, federal and tribal LEAs. AZ CDTF Ground reconnaissance performed over 250 missions, including both rural and urban missions. Criminal Analysts continued support to LEAs and expanding their mission

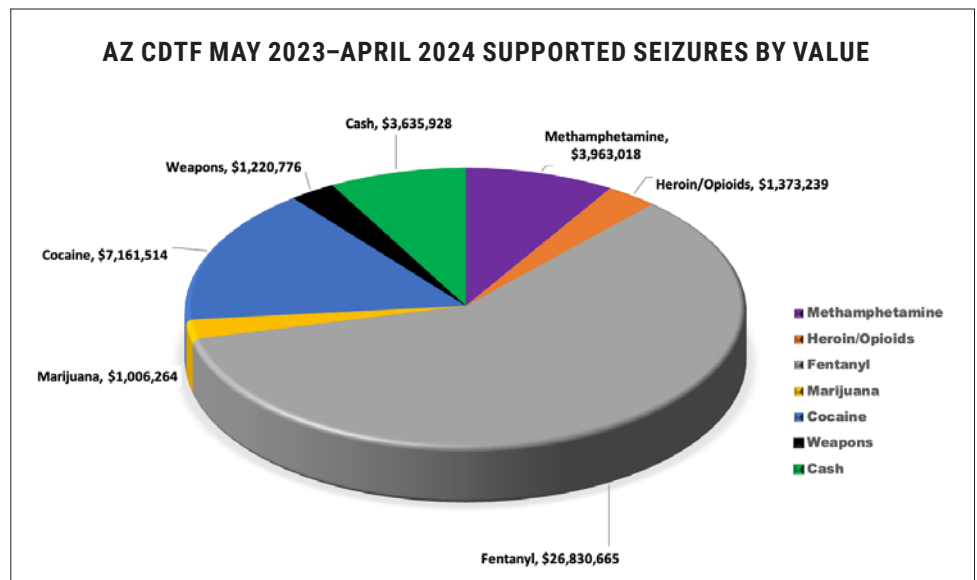
set to include the Bureau of Alcohol, Tobacco, and Firearms (ATF) while still working with the High Intensity Drug Trafficking Area (HIDTA). CDTF Aerial reconnaissance assets have flown over 550 hours, assisting LEAs in various smuggling corridors known for illicit narcotic trafficking.

AZ CDTF Drug Demand Reduction Outreach (DDRO) personnel taught 26,101 students and 11,445 adults using research-based prevention education. During Drug Enforcement Agency (DEA)'s Red Ribbon Week alone (October 23-31), DDRO personnel taught 8,228 students and 290 adults, while distributing 7,552 prevention materials, and receiving 8,050 signed student pledges to live drug free. DDRO support efforts were honored during the National (HIDTA) Directors Awards Banquet in Washington D.C., where the AZ HIDTA received the Public Health/Public Safety Partnership Award for the DDRO supported Juvenile Justice Project. Significant collaborations were made by the Arizona National Guard CDTF, DDRO program in

support of the Juvenile Justice Project, which was piloted in Yuma County and has been implemented in all 15 Arizona counties. At the request of the Arizona Administrative Office of the Courts, the Arizona Fentanyl Toolkit was customized for the families served by each county's juvenile probation department to educate justice involved youth and their families about the risks of fentanyl, social media, the importance of carrying Naloxone, and the Good Samaritan Law. Families also received training on Narcan and a take home kit with Narcan as part of a safety plan.

Objectives

By building community-based partnerships, AZ CDTF DDRO continues to focus prevention efforts on communities with the highest needs. AZ CDTF also continues to strengthen relationships with Law Enforcement Agencies who focus on disrupting and dismantling drug trafficking organizations.





Overview

The Arizona National Guard's State Partnership Program began with the Republic of Kazakhstan, established in 1993 and is the longest standing partnership between a U.S. State and a Central Asian country. Last year The Arizona National Guard also began a new relationship with the Sultanate of Oman.

These mutually beneficial relationships cover a variety of topics from logistics and human resource management to air mobility and medical. Arizona National Guard Members participate on average in more than 30 events every year. The State Partnership Program supports U.S. Central Command (USCENTCOM) and U.S. State Department security cooperation objectives.

Participating Soldiers and Airmen gain knowledge and experience in skill sets that surpass traditional domestic training. As an organization, the Arizona National Guard interacts with a vast array of U.S. and non-U.S. organizations to enhance state relationships and polish our reputation across the globe. The lasting relationship with Kazakhstan, and our newest relationship with Oman, yields a sense of purpose and identity, increases morale, esprit de corps, and aids in retention of quality Arizona National Guard Members.

Achievements

- Welcomed Senior Leader delegations from Kazakhstan and The Sultanate of Oman to the Arizona National Guard Muster Ceremony. This event demonstrated the capabilities of the State and gave an opportunity to honor our partner nations and highlight the partnership program to the Soldiers and Airmen of the National Guard.
- Conducted Inferno Creek Exercise between Soldiers of The Sultanate of Oman, the 850th Military Police Battalion, and the 1/158th Infantry Battalion. This was the first large military event in the new partnership and helped develop the relationship for future events.
- Arizona National Guard experts in the U.S. Army's Master Resilience program worked with Kazakhstan to help them develop a framework for a Resilience and suicide prevention program.
- Assisted Kazakhstan's UN Peacekeeping unit conduct Pre-Mobilization training lanes for their U.N. Peacekeeping unit. This event

enhanced the training of the Kazakh Soldiers who are now deployed on a Peacekeeping mission in Lebanon.

Objectives

Our objectives for 2025 are to continue to develop and grow our enduring partnership with the Republic of Kazakhstan and develop and foster the partnership with the of Sultanate of Oman. As the world continues to grow and change, the development of our global partnerships become increasingly important. These partnerships foster mutual understanding, promote economic growth, and facilitate the exchange of knowledge and resources.

The Republic of Kazakhstan

Kazakhstan, a central Asian country, and former Soviet Republic, extends from the Caspian Sea in the west to the Altai Mountains at its eastern border with China and Russia. Roughly four times the size of Texas, it is the world's largest landlocked country. Kazakhstan shares 7644 km of its 13,364-kilometer boundary with the Russian Federation and 1765 km with China. Ethnic Kazakhs, a mix of Turkic and Mongol nomadic tribes who migrated to the region by the 13th century, were rarely united as a single nation. The area was conquered by Russia in the 18th century, and Kazakhstan became a Soviet Republic in 1936. Soviet policies reduced the number of ethnic Kazakhs in the 1930s and enabled non-ethnic Kazakhs to outnumber natives. Non-Muslim ethnic minorities departed Kazakhstan in large numbers from the mid-1990s through the mid-2000s and a national program has repatriated about a million ethnic Kazakhs back to Kazakhstan. These trends have allowed Kazakhs to become the majority again. Kazakhstan's economy is larger than those of all the other Central Asian states largely due to the country's vast natural resources. It has major deposits of petroleum, natural gas, coal, and iron ore. Current Kazakh issues include expanding the development of the country's vast energy resources and exporting them to world markets, diversifying the economy, and enhancing Kazakhstan's economic competitiveness. The demarcation of the Kazakh-Uzbek borders is ongoing as is the ongoing demarcation with Russia which began in 2007. (Source: CIA Factbook)

The Sultanate of Oman

The Sultanate of Oman, an Arabian country off the southeastern coast of the Arabian Peninsula, borders the three countries of Yemen (294km) the UAE (609km), and Saudi Arabia (658km). Roughly twice the size of Georgia, Oman's coastline stretches over 2,000km. Largely an Arab country, Oman's ethnic group includes Baluchi, South Asian and African populations. In the late 18th century, the nascent sultanate in Muscat signed the first in a series of friendship treaties with Britain. Over time, Oman's dependence on British political and military advisors increased, although the sultanate never became a British colony. In 1970, QABOOS bin Said Al Said overthrew his father, and ruled as sultan for the next five decades. His extensive modernization program opened the country to the outside world. He prioritized strategic ties with the UK and US, and his moderate, independent foreign policy allowed Oman to maintain good relations with its neighbors and to avoid external entanglements. As part of the government's efforts to decentralize authority and allow greater citizen participation in local governance, Oman successfully conducted its first municipal council elections in December 2012. Announced by the sultan in 2011, the municipal councils have the power to advise the Royal Court on the needs of local districts across Oman's 11 governorates. Sultan QABOOS, Oman's longest reigning monarch, died on 11 January 2020. His cousin, HAYTHAM bin Tariq Al Said, former Minister of Heritage and Culture, was sworn in as Oman's new sultan the same day. (Source: CIA Factbook)





Overview

The Arizona Cyber Joint Task Force (CJTF) is comprised of Arizona Army and Air National Guard professionals. The responsibility of the CJTF is to reduce vulnerabilities to state and local agency networks and critical infrastructure by providing ongoing assistance with training, vulnerability assessments, and defensive strategy development and implementation. Additionally, the CJTF provides incident response, forensic analysis, and recovery assistance for state and local agencies as a force multiplier.

It is the goal of CJTF to further develop relationships with state and local agencies to increase the security posture of the State of Arizona. The CJTF continues to train and participate in joint exercises with federal and state partners. These exercises increase the knowledge and skills of each team member, and the readiness of the team for future incidents.

The CJTF is becoming recognized across the state as a customer-oriented cybersecurity group that is committed to improving the defensive posture of cybersecurity throughout the state. The reports of our findings and recommended remediations for agencies continue to be well received by the customers. In fact, several customers and other partners have mentioned that our report is more thorough and easier to understand than those produced by private companies.

CISA Director, Dr Jen Easterly, has said the only way to win at cybersecurity is through strong partnerships. AZNG CJTF is leading the way in developing strong partnerships with all their stakeholders across the state.

The goal of the AZNG CJTF is to become a cybersecurity center of excellence and an example to other states on the force multiplier the National Guard's Cyber Warriors can be within a state.

Achievements

Over the last year, select members of the CJTF made multiple trips to Oman, one of the AZNG State Partners, to assist them with developing their own Regional Security Operations Center. The members of the Oman delegation praised the team for the professionalism and knowledge of the Soldiers and Airmen.

The CJTF participated in USARCENT first ever Best Warrior Competition by forming hybrid teams with Oman personnel.

In June 2024 members of the CJTF participated in Cyber Dawn, a regional cybersecurity exercise hosted annually in California. The CJTF has participated for several years now and has always finished in the top 1% of teams.

In FY2024 the AZNG CJTF conducted proactive vulnerability assessment scans on 19 agencies in Arizona:

- 4 x DoA
- 5 x cities
- 4 x counties
- 6 x school districts

The team was able to identify over 28,000 devices on the various networks and found 244,032 vulnerabilities, including over 20,000 that were considered critical.

The CJTF continues to work closely with other stakeholders within the state including AZ-DoHS, DPS, CISA, and the AZ-ISAC for cyber threat intelligence and the sharing of best practices. The team is very knowledgeable with all the tools offered by the AZ-DoHS Cyber Readiness Program and has found fewer vulnerabilities in state agencies who have properly deployed those tools in their environment.

CJTF participated in three election driven tabletop exercises hosted by the Secretary of State's Office. We also participated in the Final-Four tabletop exercise hosted by the NCAA.

Members of the Incident Response portion of the CJTF were activated once in FY2024 to assist a county agency that had significant Indicators of Compromise. The team worked with several stakeholders in assessing the situation and offer remediation steps to better secure their network.

Objectives

The AZNG CJTF continues to pursue its mission of becoming the trusted cyber resource for the enhancement of cybersecurity in the state of Arizona through six lines of effort:

- Providing a force capable of reducing vulnerabilities - CJTF leadership continues to find ways to develop the knowledge base of members including conferences, training, and exercises.

- Creating partnerships - the CJTF is working with academia to develop an internship program. The team is exploring opportunities to work with Tribal partners locally and continues to develop our international presence through our partnerships with Oman and Kazakhstan.
- Participate in and host training exercises - in cooperation with our state partners we are developing a ransomware tabletop exercise to host at various locations across the state.
- Provide highly technical, low-cost assessments - in FY24 the team added four new service lines: malware scan, password hash assessment, active directory scanning, and GRC assessment.
- Investing in human capital - AZNG is positioning itself to train more Soldiers and Airmen in cybersecurity and assists customers in understanding the importance of having qualified cybersecurity specialist within their IT departments.
- Growing the team - last year the incident response team doubled their personnel. In FY25 the vulnerability assessment team will also add additional analysts.





Overview

Governor Katie Hobbs mobilized the Arizona National Guard (NGAZ) by EO 2023-27 to protect life and property due to increased undocumented immigration and illicit drug smuggling through the southern AZ border. The purpose of Operation SECURE (Safety, Enforcement, Coordination, & Uniform Response) is to provide National Guard Civil Support (NGCS) to augment law enforcement capabilities in response to the increase in migrant population through coordinated efforts with county and municipal law enforcement agencies (LEAs) enabling them to regain force structure and independently sustain future operations. Key tasks include administrative support, analytical analysis, detention operations, maintenance support, medical support and other officer support operations.

Operation SECURE consists of six different divisions to include: Maricopa, Cochise, Pinal, Pima, Santa Cruz and Yuma Divisions. Within

those divisions it supports 16 different LEAs to include: Maricopa, Cochise, Pinal, Santa Cruz and Yuma County Sheriffs Offices; Department of Public Safety, Tombstone Marshall's Office, and Tucson, Florence, Eloy, Apache Junction, Mammoth Police Departments.

Achievements

Operation SECURE has supported 20 resource requests from Emergency Management, in doing that SMs completed the following tasks:

- Hours worked 56743
- Reports Scanned/Reviewed/Filed 132436
- Evidence Processed 318159
- Vehicle Services Completed 1385
- Administrative Operations (# of hours) 10581
- Criminal Activity Tracked 3200
- Warrants Processed 1810
- Thorough Reports Created 632
- Impound Lot Ops Hours 360
- Trainings/Briefings (# of hours) 1999
- Cameras Installed 32

- Cameras Serviced 166
- UDAs Detected (w/Cameras) 107
- People Rescued 24
- Emergency Missions (Air) 27
- Law Enforcement Missions (Air) 9
- Training Missions (Air) 28
- Standard Missions (Air) 0
- Emergency Missions (Ground) 80
- Law Enforcement Missions (Ground) 24
- Training Missions (Ground) 26
- Standard Missions (Ground) 13
- SM's Hired by Customers 5

Objectives

Operation SECURE will continue to support Governor Hobbs' Executive Order to assist in the protection of life and property at the State's southern border, including to augment and support the activities of the Department of Public Safety, County Sheriff Offices and local law enforcement agencies, to maintain a secure, orderly and humane border.



SECURE SPOTLIGHT: DEDICATION

TUCSON, AZ – On June 20th, 2024, Governor Katie Hobbs visited the Tucson Police Department to be briefed by the AZARNG Soldiers actively serving, on the status of Operation SECURE (Safety, Enforcement, Coordination, & Uniform Response). This operation began with an executive order signed by Governor Hobbs in late 2023 that mobilized Army and Air National Guard members to Arizona’s southern border to support the Department of Public Safety and local law enforcement agencies.



During this meeting, OC DeShay Harper, who is currently serving under Operation SECURE, briefed Governor Hobbs on the status of the mission in Cochise County. OC Harper has a crucial role at Cochise County Jail. She assists with administrative tasks, ranging from legal documentation to control room operations. She has been instrumental in relieving detention officers of duties – allowing them to focus on roles involving inmate contact and combat the increasing population related to border crime.

During this meeting, Governor Hobbs recognized OC Harper’s significant contribution to the mission’s success by presenting her with a coin for her dedication and hard work in Operation SECURE.

DIVISION OF EMERGENCY MANAGEMENT







Gabe Levine
Director

As one of the newest members of the Emergency Management team, I felt this year would be a good opportunity to share my philosophy and approach to our division's service to the community. Service is at the core of our existence. We are here to serve our community and make the world a better place. That service comes with sacrifice and a commitment to place the needs of our community, our partners, and our team above our own. We willfully accept this sacred honor. With joy in our hearts, we know that when our days are done, we can look back upon our time with this organization and be proud of the contribution we made and the success we created together.

Vision

My vision for the Division of Emergency Management is to be the unifying force for statewide partners across the spectrum of preparing for, responding to, recovering from, and mitigating the impacts of all-hazard emergencies.

Approach

Our strategy is simple. We will champion initiatives led BY our partners, completed WITH technical expertise or support from state resources, and coordinated THROUGH a common framework. When we enable the collaborative whole to be successful, our community wins and the most complex, time-sensitive, and risky challenges our government faces will be solved.

Focus of Effort

Mission First

The mission is a manifestation of our service



HEADQUARTERS

*Papago Park Military Reservation,
Phoenix*



STRENGTH

48 Employees & 35 Reservists



and how the community will experience our impact, its success will come first. When lives are on the line we must not fail. This means solving problems in the most effective and timely way we can. Progress is more important than process and the solution that matters most is the one that effectively accomplishes the mission. Our bias for action and ability to rapidly innovate will win the day.

People Always

People are our work and the primary way our team will deliver service to the community. Everyone has value to offer and contributes towards accomplishing our mission, we will find that value and use it to make our team successful. Without our employees we cannot accomplish our mission. Through our wide array of experiences, backgrounds, and expertise we will achieve the diversity of thought that will afford us the ability to not only represent the community we serve but also achieve high levels of success. We will balance excellence to ensure that we are accomplishing the mission while developing our employees so as not to sacrifice today's success for tomorrow's failure. Our people are the team, and the team is the people, we are one team with one fight before us.

Adaptability

We do windows. We meet our partners where they are and provide support based on the needs of the community. The current and future operating environments will be marked by overlapping and continuous disruption. This disruption coupled with the ever-growing complexities of modern society will lead to increased uncertainty, continuous change, and the expectation of our team will be to

adapt with our conditions to be successful. Success will demand organizational agility and adaptability at scale. Scaling agility and adaptability will require us to engage regularly with one another in meaningful ways while simultaneously exploring options and aggressively interrogating reality.

Communication

Awareness is the fuel that allows initiative-based action and timely response. Communication not only up and down our organizational structure but laterally and throughout our partner networks is a must. Information is increasingly perishable and must be continuously updated. We accept that first reports are notoriously inaccurate, however, through sharing information and developing a common understanding of the situation together we will be more effective at addressing the most pressing needs. The goal is a level of shared awareness that transcends hierarchy, organization, time and space.

Forever Ready

Since we never know exactly when we will be needed, it is incumbent upon every member of our team to always be ready. We must be most ready even when our community and partners are least ready, they are counting on us. Collectively this means developing our processes, resources, and environments to have the best possible outcomes. This requires constant preparation and investment in developing technical competency, mental/physical resiliency, and family wellbeing. Let's turn to and get started today.



Operations and Coordination

The Operation Section incorporates the functional areas of incident support, operational coordination, individual assistance recovery, logistics, technological hazards program, and field operations.

The Operations Section provides direct coordination and support to county sheriffs for search and rescue operations, logistical support critical to emergency response and recovery, and provides leadership to the State Emergency Operations Center (SEOC) by coordinating emergency support from federal, state, non-profit, and private sector partners. The technological hazards branch as outlined in state statute and federal regulations, has the primary responsibility to lead the off-site emergency preparedness program to support the safe operation of the Palo Verde Generating Station; planning efforts for state-level energy assurance, improvised nuclear devices, radiological dispersion devices (dirty bombs), and other nuclear or radiological items. Field operations unit personnel reside in three regions, South, Central and North to assist with coordination efforts for all counties, tribes, and stakeholders with planning, grant management, training, exercises, mitigation, and recovery; provide incident support and liaison activities as necessary for mission accomplishment. The Recovery Branch supports the response and recovery process for individuals and businesses through several key areas: Emergency Support Function 6 - Mass Care; Individual Assistance; Voluntary Agency Liaison; Private Sector Liaison; and Disability and Access & Functional Needs Coordination.

Achievements

- Search, Rescue, and Warning Coordinator completed 1,725 total missions, which includes training missions recorded in SARFORCE; 30 Recovery Missions, 522 Rescue Missions, and 152 Search Missions. The DEMA/EM SAR Coordinator supported 604 of those missions by finding additional resources for County Search and Rescue Coordinators or by providing additional funding for authorized missions.
- Provided logistical and operational support to the 15 Arizona counties in the Arizona Search and Rescue Association, during the 2024 SARCON training and recertification conference.
- Sustained SEOC Level Two activation

for another consecutive year supporting Southwest Border Operations for the Arizona National Guard with lodging, rental, and other support to six Arizona counties.

- Coordinated and provided operational support to Yuma and La Paz counties during the Hurricane Hillary response in August 2023 with two Type Three Swiftwater Rescue Teams and two EOC support teams. Resources were pre-staged for support in those counties utilizing the new ESF 4 All Hazards Notification System via the Arizona Fire Chiefs Association.
- Successfully completed and implemented the new Arizona Mutual Aid Compact (AZMAC) with the addition and processing of new signatories on a regular basis.
- Supported all operational aspects of the 2024 NCAA Final Four including providing State Liaison Officers to the Multi Agency Coordination Center for a one-week period including a SEOC Level Two Activation monitoring the same events.
- Provided resource management support for the Arizona National Guard in support of Operation SECURE by providing lodging, rental vehicles, and other commodities.
- Coordinated the development of 28 Mission Ready Packages with the National Guard to provide all-hazards support across the state.
- Selected as the National Coordinating State for the Emergency Management Assistance Compact (EMAC) for 2025 to ensure interstate state mutual aid support occurs.
- Coordinated and supported supplemental transportation and wrap-around services for Southwest Border migrant support operations when county or local capacities have exceeded their capabilities.
- Converted previous Integrated Public Alert & Warning System (IPAWS), to a new vendor and assisted other counties with the transition.
- Credentialed over 38 statewide staff on the Arizona Qualification System (AQS). The AQS program serves as a model by FEMA Headquarters and several other states to universally train and credential emergency management staff to support both interstate and intrastate emergencies for response and recovery activities.
- Successfully completed the annual Ingestion Pathway and Recovery Exercise in March 2024 along with additional drills and exercises throughout 2024.
- Hosted the "9th Annual Statewide Whole

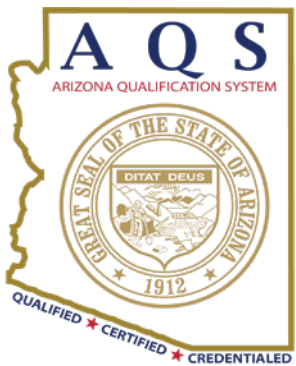
Community Summit" in April 2024. This summit provided the opportunity for diverse partners (non-governmental, voluntary agencies, private sector) to meet face-to-face; including organizations with disaster assistance missions and others with resources and capabilities to provide statewide assistance.

Objectives

- Continue to market and gain all legally available signatories to the new Arizona Mutual Aid Compact including counties, tribal, and other political subdivisions.
- Fully implement MS Office 365 Crisis Management System across the state and tribal emergency management enterprise.
- Continue to develop and fully implement Master Service Agreements to support the state, county, and tribal emergency management enterprise.
- Fully implement emergency management fiscal case management/agent with United Way of Arizona.
- Develop regional All-Hazards ESF-4 Mission Ready Packages for high use support.
- Finish and implement the Long-Term Recovery Task Force to support the state emergency management enterprise.
- Implement and exercise the UAS capabilities across the state utilizing the Civil Air Patrol and the U.S. Customs and Border Patrol National Air Security Operations in support of the all-hazards environment.
- Continue to increase the number of credentialed staff under the Arizona Qualification System in the state, county, and tribal emergency management programs.
- Successfully complete the Emergency Management Assistance Compact (EMAC) National Coordinating State (NCS) exercise, and conduct EMAC NCS operations for 2025 and 2026.

2024 State Emergency Operations Center (SEOC) Activation / Support Highlights

- SEOC Level Two activation the entire state fiscal year for Southwest Border support.
- SEOC Level Two activation for 2024 Men's NCAA Final Four Basketball finals including liaison support to the MACC.
- SEOC monitoring, coordination, and support of over 644 wildfires throughout the state.







The Preparedness Section is dedicated to training, planning, exercising, and response coordination of the emergency services community and non-governmental agencies to proactively ensure the safety of the residents of Arizona, prevent tragic impacts when possible, and to move toward swift recovery in the wake of an actual event. This Section is comprised of four Branches, each with a specific mission.

- Planning Branch develops, maintains, and supports various plans and planning guidance documents, and provides technical planning assistance to local, county, tribal, and state partners as well as training.
- Training Branch is responsible for coordinating training and education for first responders, emergency managers and other members of the whole community with knowledge, skills and abilities needed to help people before, during and after disasters. Training efforts primarily focus on best practices in emergency management, hazardous materials, and homeland security.
- Exercise Branch builds preparedness for threats and hazards by providing a low-risk, cost-effective environment to: test and validate plans, policies, procedures, and capabilities; identify resource requirements, capability gaps, strengths, areas for improvement, and potential best practices.
- Situation Unit compiles, analyzes, and maintains location intelligence information, developing situational awareness and a common operating picture during emergency events and incidents.

Achievements

- Worked with nine primary agencies, encompassing 15 Emergency Support Functions (ESF), in a State Emergency Response and Recovery Plan (SERRP) workshop to raise awareness of their roles and responsibilities during an emergency, event or incident. Planning considerations were discussed to incorporate FEMA's Community Lifelines as essential frameworks for ensuring coordinated responses and effective resource allocation during crises.
- The SERRP was completed and adopted in March 2024 (Executive Order 2024-02, which rescinds and replaces Executive Order 2017-06). Four primary agencies identified in the SERRP as primary agencies changed: ESF 12 - Energy (Office of the Arizona Governor, Office of Resiliency), ESF 14 - Cross-Sector

Business and Infrastructure (Arizona Department of Administration), Recovery Support Function (RSF) 1 - Community Planning and Capacity Building (Office of the Arizona Governor, Office of Strategic Planning and Budget), RSF 2 - Economic Recovery (Arizona Commerce Authority).

- The State of Arizona Hazard Mitigation Plan was completed and adopted in October 2023. The update process consisted of meeting with nine primary agencies and various higher education institutions to workshop areas of the plan and raise awareness of current hazard mitigation efforts underway.
- Continuity of Operations Planning (COOP) Dashboard was created to show a snapshot of statewide capacity to sustain and restore essential services during emergencies.
- Hosted the following exercises: 1 seminar, 5 workshops, 2 tabletops, 18 drills, and 1 full-scale.
- Supported nine counties and two tribal nations in Hazard Mitigation planning efforts.
- Provided technical planning assistance to two counties and two tribal nations with their Emergency Operations Plan.
- Provided technical planning assistance and training to one county on Continuity of Operations Planning.
- Continued training partnership with Arizona Counter Terrorism Information Center for their suite of terrorism courses delivered across the state, resulting in 15 courses with 348 attendees.
- Conducted a State Integrated Preparedness and Planning Workshop that identified and addressed priorities, after-action reports, and improvement planning efforts.

2023 by the Numbers

- 32 exercises conducted with over 1,500 participants.
- 153 external training courses with a total of 2,955 attendees.
- Two students participated in the DEMA/EM Internship Program.
- Three DEMA emergency plans created and/or updated.

Objectives

- Enhance statewide training programs: Increase adjunct instructor staffing levels, expand training opportunities across the state, create university internship programs, and streamline administrative processes to improve overall efficiency.



- Develop and implement a comprehensive preparedness plan: Create a robust and integrated state preparedness plan aligned with FEMA's best practices to ensure a coordinated and effective approach to emergency management.
- Strengthen state emergency plans: Utilize a standardized planning approach to regularly update, train, exercise, and implement state emergency plans, ensuring consistency and readiness.
- Improve the Crisis Management System: Plan, test, and implement a new platform to enhance the efficiency and effectiveness of the state's Crisis Management System.
- Establish Evacuation Zone Mapping Standards: Lead and participate in the Arizona Geographic Information Council Public Safety working group to develop and standardize evacuation zone mapping across Arizona.
- Enhance Mass Casualty Response: Lead and participate in the Mass Casualty Tracking, Arizona Collaborative (MCTRAC) program to address gaps and improve collaborative response efforts for large-scale mass casualty incidents.



Infrastructure and Grant Administration

The Infrastructure and Grant Administration Section oversees the administration of several state and federal grants that the Division of Emergency Management receives to enhance emergency management capabilities throughout the state. The grants cover a wide range of activities, including training, exercises, planning, mitigation projects, infrastructure repairs, and emergency response and recovery efforts. As part of the administration of these grants, we offer information, technical assistance, and guidance on the grant processes, as well as develop policy for state-specific application, reporting, and reimbursement policies.

The Emergency Management Performance Grant (EMPG) Program is one of the grant programs that constitute the Department of Homeland Security's (DHS)/Federal Emergency Management Agency's (FEMA) focus on all-hazards emergency preparedness. The Division, as the State Administrative Agency (SAA), applies for and manages the Emergency Management Performance Grant (EMPG) to fund the state, local and tribal emergency management programs. The funds support the Arizona Division of Emergency Management personnel/fringe, operations, planning, and other costs.

The EMPG pass-through grants support all 15 county and local emergency management agencies; 2 tribes: Cocopah Indian Tribe, and Salt River Pima-Maricopa Indian Community. AZDEMA passed-through funds in the amount of \$3,660,668.27.

The Grant Administration Section works extensively with the programmatic areas throughout the Division to ensure programs are delivered and reimbursed efficiently and effectively.

The Infrastructure and Grant Administration Section works with the following Branches to support the administration of these grants:

- The Training Branch to ensure the contracting and reimbursement of instructors for statewide delivery of emergency management, homeland security, and hazardous material training courses.
- The Public Assistance Branch manages all State and federally declared disasters in Arizona and is fiscally responsible for tracking payments and timely reimbursing all eligible applicants under open state and federal disasters, as outlined in the Governor's Emergency Fund Report.
- The Mitigation Branch on statewide mitigation projects through all federal Hazard Mitigation Assistance grants, including: Hazard Mitigation Grant Program (HMGP), Hazard Mitigation Grant Program - Post Fire (HMGP-PF), Flood Management Assistance grants (FMA), and Pre-Disaster Mitigation - Legislative grants (PDM-L), Building Resilience Infrastructure and Communities grants (BRIC), Safeguarding Tomorrow through Ongoing Risk Mitigation (STORM Act) grants, and other programs.
- The Operations Section in the reimbursement to County Sheriffs of approximately \$210,042 under the Search and Rescue Contingency fund for 311 missions completed by county officials during FY 2024.

Infrastructure Group's primary objectives are to manage and administer the State's Public Assistance Program, provide customer service to the State and political subdivisions, and administer the Governor's Emergency Fund and Federal Emergency Management Agency grants to eligible public entities for

the repair and restoration of damaged public facilities within a declared disaster area.

The Mitigation Group administers all federal Hazard Mitigation Assistance grants to support the State and local jurisdictions in efforts to reduce or eliminate long-term risk to people and property from natural hazards and their effects. This includes, but is not limited to, the following grants: Building Resilient Infrastructure and Communities, Flood Mitigation Assistance, legacy projects under Pre-Disaster Mitigation, Pre-Disaster Mitigation - Legislative grants, Hazard Mitigation Grant Program, and Hazard Mitigation Grant Program - Post Fire.

Accomplishments

In FY 2021, the Governor declared an emergency in response to the ongoing border crisis, continuing through FY 2022, \$55,000,000 was allocated to the AZ Department of Emergency and Military Affairs to support the ongoing border crisis. The Grant Administration Section continues to support the National Guard State Active Duty with processing purchase orders and making payments for lodging facilities, rental vehicles, motor pool and supplies. We continue to process travel expense reports for approximately 240 Soldiers associated with this event.

The Grant Administration Office is responsible for ensuring program compliance, collecting of quarterly programmatic and financial reports, and reimbursement of eligible expenses to state, county and local jurisdictions that have applied for and received awards under programs established with the remaining funds. These programs include - Human Trafficking Pilot Program, AZ Border





Region Enforcement Equipment Program, Prosecution and Imprisonment Program and special allocations were given to two southern local sheriff's offices to respond to border related crimes and prevention of human trafficking.

In Fiscal Year 2024 the Arizona Division of Emergency Management awarded over eighty applications totaling \$437,145,651 in direct and reimbursable funds. The funds were awarded to state, county and local agencies to include nine (9) sheriff's offices, forty-three (43) police departments and one (1) fire department, and four (4) state agencies

- \$10,000,000 for deposit in the anti human trafficking grant fund established by section 26-106, Arizona Revised Statutes.
 - » \$2,000,000 to the Department of Public Safety's Arizona counter terrorism information center for anti human trafficking operations
 - » \$7,473,477 in award grants to city, town and county law enforcement agencies, in an amount of not more than \$500,000 per agency, for programs that reduce human trafficking
- \$20,656,470 distributed to cities, towns or counties for costs associated with prosecuting and imprisoning individuals charged with drug trafficking, human smuggling, illegal immigration and other border-related crimes.
- \$10,000,000 to the Arizona Department of Health Services for emergency health

care and testing for immigrants along the southern Arizona border.

- \$53,405,000 to the Arizona Department of Administration for deputy sheriff compensation.
- \$30,000,000 for the construction costs of a state emergency operations center.
- \$15,000,000 to the Arizona Department of Public Safety for the construction costs of a southern border coordinated response center.
- \$328,610,703 was made available to county and local law enforcement agencies to use for interoperable communications along the southern border, personnel salaries, and equipment purchases to assist with enforcement operations along the southern border.

Within the Public Assistance Branch: provided support and management of state response and recovery efforts of 16 continuing Federal Declarations; provided support and management of state response and recovery efforts of 1 new and 40 continuing State Emergency Declarations, to include State Emergency Declarations issued in support of the Arizona Department of Transportation for federal FHWA funding.

Within the Mitigation Branch: obligated thirty (30) sub-awards with a federal cost share totaling \$10,618,432 between July 2023 and June 2024, through Hazard Mitigation Grant Program (HMGP) Post-Fire, Legislative Pre-Disaster Mitigation (L-PDM), Building

Resilient Infrastructure and Communities.

Mitigation currently facilitates the execution of 73 sub-awards with a federal cost share totaling \$28,832,713.87, with an additional 32 applications under review with FEMA for potential award which may total to \$112,720,461.55 in federal funds.

Objectives

- Streamline the financial portion of multiple programs including: Search and Rescue Program, Hazard Mitigation, Public Assistance, and the Border Security Fund to better provide customer service to program managers and applicants.
- Implementation and maintenance of new and continuing State and Federal funded programs such as Congressional and Legislative appropriations for the Emergency Operations Center Grant and the Pre-Disaster Mitigation Grant.
- Educate state, county, and local partners on Public Assistance programs to include, but not limited to, changes in federal and State Public Assistance program requirements.
- Procure a grants management system to manage the EMPG and Mitigation programs to provide an efficient and effective grants management process and to provide a higher quality customer service to all subrecipients.
- Increase outreach and training for local partners on Mitigation Grant opportunities and application process.

EM SPOTLIGHT: MITIGATION BRANCH

The Mitigation Branch at the Arizona Department of Emergency and Military Affairs (DEMA) plays a crucial role in reducing the impact of disasters before they strike. By implementing proactive measures, the branch helps communities build resilience against natural hazards such as wildfires, floods and extreme heat. One of the key grant programs under this branch is the Building Resilient Infrastructure and Communities (BRIC) initiative, which focuses on funding innovative projects that mitigate risk and enhance community preparedness.

Building Resilient Infrastructure and Communities (BRIC)

BRIC is a FEMA-funded program designed to support states, local communities, tribes and territories as they undertake hazard mitigation projects. The program emphasizes building resilient infrastructure and implementing nature-based solutions to reduce the long-term risk of disaster impacts. In addition to BRIC, DEMA leverages funding from other important programs, including the Hazard Mitigation Grant Program (HMGP), Hazard Mitigation Grant Program Post Fire (HMGP Post Fire) and Flood Mitigation Assistance (FMA).

Project Highlight: Gila County

One significant project involves assessing post-wildfire flows across Gila County. This project, funded under the Hazard Mitigation Grant Program (HMGP), aims to develop mitigation measures for high-risk areas affected

by post-wildfire conditions resulting from various wildfires, including the Woodbury, Telegraph, and Bush Fires. It will provide new information to update the 2019 Gila County Multi-Jurisdictional Local Hazard Mitigation Plan, identify areas at-risk to post-fire flows, and develop mitigation measures to reduce these risks. The project was awarded more than \$250,000 in FY23 and is expected to take 33 months to complete.

The Impact of Mitigation

The Mitigation Branch's work goes beyond immediate disaster response, focusing on long-term resilience and sustainability. For every dollar spent on mitigation, an estimated six are saved in future disaster recovery costs (National Institute of Building Sciences, 2019). This proactive approach not only protects lives and property but also fosters a culture of preparedness and resilience within Arizona's communities.

By continually seeking innovative solutions and leveraging programs like BRIC, the Mitigation Branch at DEMA is committed to safeguarding Arizona's future. Their work exemplifies the importance of proactive disaster risk-reduction and sets a standard for other states to follow.

Citation: National Institute of Building Sciences. (2019). "Natural Hazard Mitigation Saves: 2019 Report." [<https://www.nibs.org/reports/natural-hazard-mitigation-saves-2019-report>]





DIVISION OF ADMINISTRATIVE SERVICES





ADMINISTRATIVE SERVICES LEADERSHIP



Brig. Gen. John A. Conley
Director of Administrative Services



Lt. Col. Justin C. Douglas
Command Chief of Staff



HEADQUARTERS
*Papago Park Military Reservation,
Phoenix*



STRENGTH
100+ Guardsmen & Civilians

Overview

The Division of Administrative Services (DAS) is home to the special staff that supports the Guard force and civilian state employees in specific areas that range from legal services to public engagement and finance. Our vision is to set the standard of excellence in supporting the Department of Emergency and Military Affairs and the

citizens of Arizona by remaining true to our values- ethical, moral, and fiscally responsible.

The offices within DAS include:

- Federal and State Human Resources
- Equal Employment Office
- Sexual Assault Prevention and Response
- State & Judge Advocate and General Counsel

- Office of the Inspector General
- Information Technology
- Legislative and Tribal Liaison Office
- Public Affairs and Information Office
- Ordnance Operations Depot
- U.S. Property and Fiscal Office
- State Resource Management Office
- Chief Information Officer



Federal Human Resources

Overview

As key Arizona National Guard mission enabler, the Federal Human Resources Office (HRO) provides the full range of personnel support for Army and Air National Guard personnel. This office administers personnel programs and systems to manage the careers of 2,366 Active Guard Reserve (AGR) and federal civil service personnel, which includes dual status Title 32 Excepted Service (Military Technicians) employees, Title 5 Excepted Service employees, and Title 5 Competitive Service employees. This office provides guidance and oversight of the hiring, staffing, employee benefits, labor relations, and other human resource development and policies. The office is also responsible for the management and execution of the Army National Guard's \$49 million federal employee budget supporting technician pay, travel, training, awards and incentives, and Active Guard Reserve travel.

Achievements

- Developed, in coordination with the Army G6, the SharePoint Routing – Human

Resources Office (SuPer HeRO) document routing system to provide the capability of receiving personnel requests from all supported work centers. SPR HRO was designed from the ground up to be an easy to use, fully functional, system to provide a simple method of transmitting requests for personnel actions, as well as tracking the requests through each step of the routing and provide metrics.

- Implemented a Priority of Announcements (POA) monthly meeting that significantly increased status transparency of all vacant positions that are being advertised for fill and which positions have priority status. This meeting has significantly increased the visibility of position fill requests and reduced questions from supervisors.
- Processed 1533 personnel actions which included 246 newly hired personnel into vacant positions, 78 promotions, and 474 performance awards for federal technicians and title 5 employees. Awards recognized superior performance as well as time-off, sustained superior performance, on-the-spot cash awards, and quality step increases.

- Conducted 3 Supervisor Training classes which provided initial supervisory training to 74 newly selected supervisors and refresher training for experienced supervisors. Topic covered included best practices for how to effectively and efficiently hire new employees, employee benefits, and labor relations.
- The Accelerated Hiring Authority (AHA) policy was negotiated and implemented which allowed for unprecedented speed in hiring highly needed and sought-after positions within the Agency. The new policy allowed for streamlining of the hiring process which significantly reduced the amount of time from request to fill a vacancy to the hiring of the new employee.
- Orchestrated Air National Guard Full Time Manpower leveling initiative for Arizona by developing "Rules of Engagement" with National Guard Bureau (NGB) A1 manpower directorates, assisting Wings with realignment or manpower, and presented AZ proposed course of action plans at the NGB "Parade of States".



State Human Resources

Overview

The DEMA State Human Resources Office manages personnel and risk management activities for DEMA’s approximately 455 state employees that support agency administration, Emergency Management, and the state and federal missions of the Arizona National Guard (AZNG).

The State Human Resources Office supports and advances the overall mission of DEMA by providing services that attract, retain, support, and reward competent, efficient, and dedicated staff who share a commitment to the core values of excellence in providing unique military and emergency management capabilities and services to the citizens of Arizona. The Human Resources Office provides managers and employees with innovative solutions to organizational

and human resources issues by providing leadership and guidance in the development, implementation, and equitable administration of policies and procedures, and a commitment to fostering a positive and collaborative work environment.

DEMA state employees support AZNG programs and personnel. In an effort to support an integrated approach and enhance diversity and inclusion throughout the agency, the State Human Resources Office collaborates with the AZNG Human Resources Office to successfully implement and administer these programs.

Accomplishments

- Coordinated with agency supervisors and employees to implement the DEMA Telework Program including policy, compliance

training requirements, and online remote work agreement system.

- Participated in job fairs to recruit individuals from underrepresented groups and expand the agency’s diverse workforce and minimize parity within these groups. Partnered with ADOA and attended career events in support of the AZHiresVets! hiring initiative.
- Risk Management collaborated with the Construction Facilities Management Office and Civil Engineering Squadron Management to conduct OSHA 10 Hour, OSHA 30 Hour, and Forklift training. Conducted Process Safety Inspections in the respective shops.

Objectives

- Continue to participate in job fairs and build relationships with local and county agencies as well as colleges and technical vocational schools to recruit individuals from underrepresented groups and expand the agency’s diverse workforce and minimize disparity within these groups.
- Develop programs that will increase employee morale, improve retention, and enhance understanding between employees and their supervisors about the key elements of the compensation program, including the pay plan, performance reviews, benefit programs, and the classification system.
- Risk Management will continue to provide training to promote a safe and healthy work environment and plans to implement annual Process Safety Inspections.

DEMA State Employees by Component

COMPONENT	PERSONNEL	SOURCE
Administrative Services	32	State General Fund
Ordnance Operations	59	Self-funded
Emergency Management	90	50% State/50%FEMA EMPG match
Army National Guard	168	MCA with U.S. Army/Defense
Air National Guard	65	MCA with U.S. Air Force/Defense
Joint Task Force – AZ	0	MCA with U.S. Army/Defense





Office of Equity, Diversity and Inclusion

Overview

The Office of Equity, Diversity, and Inclusion (OEDI), provides support to the employees and leaders within DEMA to eradicate discrimination and harassment in the workplace while fostering an environment where employees are valued, respected, free to develop, and perform to their fullest potential.

The Office of Equity, Diversity and Inclusion has three full-time staff, an Equal Employment Manager, an Equal Employment Specialist, and a military Equal Opportunity Advisor (EOA). Additionally, the part-time military staff includes one Army Human Resource Equal Opportunity (HREO) officer, 12 Army EOAs, 60+ Army Equal Opportunity Leaders (EOL), two Air Equal Opportunity Directors,

four enlisted Air EOAs, two Air Human Resource Advisors (HRA).

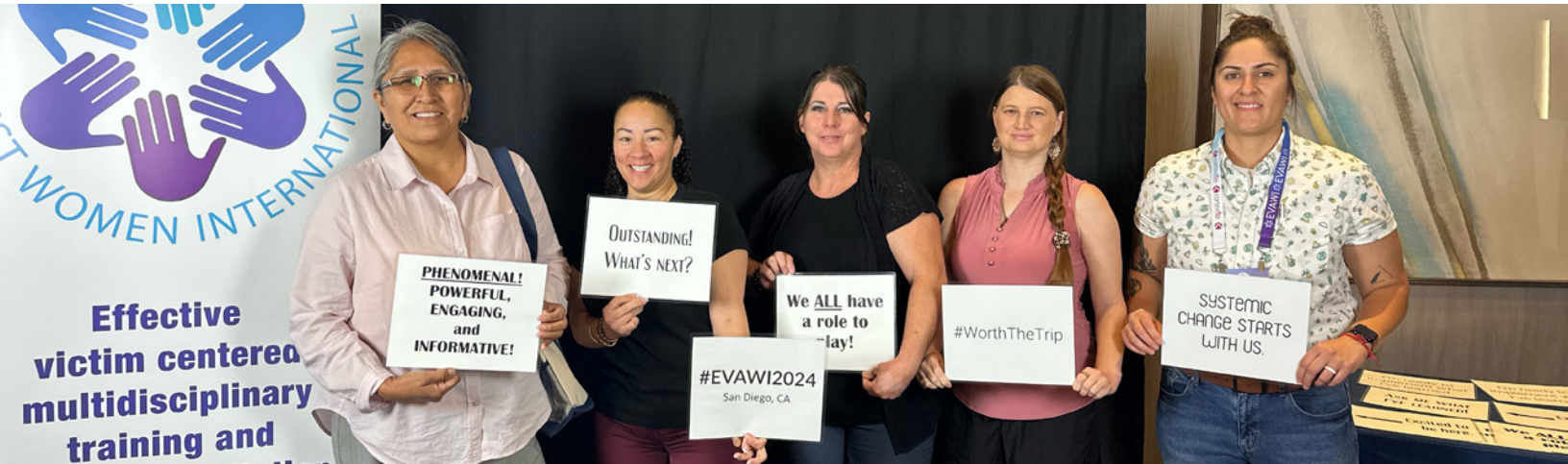
Achievements

- Completed DoD Force Wide Climate Assessment for +8000 personnel assigned to the Arizona Air and Army National Guard.
- Accomplished NoFEAR training for 500+ civilian employees and their supervisors according EXORD 380-23.
- Conducted training to educate the force to understand and respond to situations of harassment and discrimination including:
 - » Three Equal Opportunity Leader courses (EOLC) assuring mission readiness for deploying and home units.
 - » Leadership training on EO and sexual harassment complaint processing

- » Pre-command training for new and future commanders and first sergeants
- Sponsored a DEMA wide diversity and inclusion event focused on diversity of thought and the importance of volunteering.

Objectives

- Grow education programs to increase awareness of discrimination and harassment programs and strategies to mitigate instances of those behaviors.
- Increase cultural awareness events and resources to foster an environment of respect and understanding.
- Sustain initial and recertification EOLC training calendar to assure vacancies are filled quickly and assure readiness for deploying units.



Sexual Assault Prevention & Response

Overview

The Sexual Assault Prevention and Response Office (SAPRO) is responsible for the oversight of the Arizona National Guard (AZNG) sexual assault policy. The Office establishes sexual assault training and awareness programs to educate Soldiers and Airmen to foster a safe environment for all members of the AZNG. The SAPRO further ensures the organization's leaders; understand the correct application of updated reporting procedures for sexual assault, are trained to explain how to prevent retaliation, reprisal, ostracism, and maltreatment in a unit after a report of an alleged sexual assault.

Each year AZNG SAPRO builds on Department of Defenses (DoD) initiatives to enhance the

AZNG prevention capabilities by taking immediate steps to counter sexual assault and other corrosive behaviors. These measures are completed by assessing compliance with policy, creating an environment that encourages reporting of sexual assault incidents through chain of command, and providing continuous oversight and tracking on 100% of all alleged sexual assault cases.

Accomplishments

In 2024 AZNG SAPRO Office made notable workforce expansions by hiring seven (7) full time SAPRO workforce. These developments reflect efforts to address organizational needs and enhance efficiency. Transparent and frequent communication with BDE/Wing

Commanders play a key role to ensure that the SAPRO Program and the Organization moves in unison addressing primary prevention and awareness of sexual assaults.

Objectives

- Continue to focus on primary prevention, which would lead to intervention before the abuse starts by creating peer influencers.
- SAPRO's aggregate goal of primary prevention delves deep into the causes of abuse so that individuals are well equipped to handle risk factors and reporting.
- These measures are designed on changing stigma and preconceptions of sexual abuse, which can be deeply ingrained in individuals from an early age.



Photo by Tech. Sgt. Sergio Gamboa





Inspector General

Overview

The Inspector General (IG) enhances the mission accomplishment of units and organizations within the command by identifying root causes of and recommending solutions to performance inhibitors and resolving requests for assistance from Soldiers, Airmen, Civilians, and Family members of assigned or attached organizations and units.

The IG performs four functions—inspections, assistance, investigations, and teaching and training—for the specific purpose of enhancing the command’s readiness and warfighting capability. The IG is an independent fact finder and confidential advisor for the commander who works through and with the chain of command. The IG remains neutral and does not advocate for either the chain of command or individuals.

The Office of the Inspector General stands ready to assist anyone—including our community partners—in contacting appropriate authorities to render assistance, resolve matters, and improve readiness, efficiency, and effectiveness or deter fraud, waste, and abuse.

Achievements

- Educated over 575 deploying Soldiers on what resources of the Inspector General Office can provide in a deployed environment. Trained and educated over 60 future commanders and senior NCOs on how they impact the force and how to lower the trends that negatively impact our readiness in the organization.
- Assisted more than 140 Soldiers and 35 Airmen with issues and concerns brought

forth and addressed them in a timely manner resulting in service members knowing their concerns matter.

Objectives

- Conduct targeted inspections that will enhance the readiness of the AZ National Guard and foster a climate that increases retention within the force.
- Continue to teach and train future commanders and senior non-commissioned officers on standards, processes, and procedures that will foster a command climate that will improve readiness.
- Bolster and reinforce the use of the communication within the chain of command & to build trust in the organization by promoting proper conduct and standards.



State Judge Advocate

Overview

The Governor of Arizona, Katie Hobbs, appointed Colonel Steven G. Clark as State Judge Advocate, on 28 April 2023, pursuant to A.R.S. § 26-1006. Members of the Arizona National Guard Judge Advocate General’s Corps (JAGC) provided all legal support under the oversight of the State Judge Advocate. The State Judge Advocate advises The Adjutant General on all legal matters including military law, administrative/civil law, contract/fiscal law, criminal law, labor relations and employment law, international and operational law, ethics, and professional responsibility, as well as frequently reviewing how military justice and legal policy are conducted.

This year, the State Judge Advocate’s Office provided legal support to the Arizona National Guard and the Division of Emergency

Management in their ongoing support to law enforcement in border communities via Operation Secure. Additionally, the State Judge Advocate’s Office provided legal support for:

- Joint Task Force Arizona in planning and executing the Arizona National Guard December 2023 Muster held at Sloan Park in Mesa, Ariz.
- Construction and Facility Maintenance Office in constructing the new readiness center in Tucson, Arizona that will support two Transportation Companies of the Arizona Army National Guard.
- Cyber-Combined Joint Task Force providing pro-active cyber security services to an expanding array of counties, cities, towns, schools, and critical infrastructure across Arizona.

In the coming year, the State Judge Advocate’s Office goal will be to continue to improve its efforts to provide efficient and expedient legal advice throughout the Arizona Army and Air National Guard, and the Arizona Division of Emergency Management.





Legislative & Tribal Liaison Office

The Legislative and Tribal Liaison Office at DEMA serves as the primary contact for all legislative, congressional, tribal, and inter-governmental interactions. This office monitors and advocates for state and federal legislation that promotes effective public policy regarding Arizona's military forces and emergency management capabilities. The position fulfills the statutory requirements of a Designated Public Lobbyist under A.R.S. Title 41, Chapter 7, Article 8.1, and adheres to E.O. 2006-14 and A.R.S. § 41-2051(C) by maintaining a dedicated Tribal Relations role and ensuring compliance with DEMA's Tribal Consultation Policy (DEMA Policy 10.20).

DEMA is committed to earning and keeping the trust and respect of policymakers and their staff by delivering precise and timely information that aids in their decision-making processes. We also aim to enhance their knowledge of the Arizona Army and Air National Guard, Emergency Management, and our specialized missions by offering opportunities for civic leaders to engage with DEMA. These interactions help them understand our service to Arizona's citizens at the community, state, and federal levels. Additionally, our collaboration with tribal partners is essential, as we work closely with Arizona's 22 Tribes to address their unique needs and integrate their perspectives into our operations. Our partnerships with state, federal, and tribal entities play a crucial role in enhancing the safety and well-being of people across Arizona and the entire nation.

Achievements

- Successfully collaborated with external partners to pass House Bill 2767. This legislation adds the Arizona Mutual Aid Compact to the name of the Emergency Management Assistance Compact Revolving Fund and extends reimbursement for costs to any supporting partners of the state.
- Coordinated a letter with the Arizona Congressional Delegation (CODEL) which was sent to the Secretary of the Air Force encouraging full and fair consideration for the basing of the ANG KC-46A MOB 7 at the 161st Air Refueling Wing (ARW) in Phoenix, Arizona.
- Supported the passage of Senate Bill 1670, which will allow DEMA to establish public-private partnerships for military rotary wing aviation flight and maintenance training and services at DEMA-owned, administered, or controlled properties.
- Secured a key co-sponsorship from a member of the CODEL on the bipartisan H.R. 7671 Disaster Management Costs Modernization Act.

Objectives

- Biennial passage of the Nuclear Emergency Management Fund appropriation/assessment as required by A.R.S. § § 26-306.01 and 26-306.02.
- Continue tribal consultations to strengthen the government-to-government relationship between DEMA and Arizona's Tribal nations and enhance the integration of Tribal

- Emergency Management Offices with DEMA-Emergency Management counterparts to ensure seamless coordination and collaboration during emergencies. Additionally, continue to advocate for tribal nations to become signatories to the Arizona Mutual Aid Compact.
- Strengthen and expand our cyber defense capabilities to effectively respond to the ever-evolving landscape of emerging cyber threats, ensuring our readiness to safeguard against potential risks and vulnerabilities in cyberspace.
- Support the endeavor to recapitalize the Air National Guard fighter fleet, safeguarding against the potential divestiture of the 195th Fighter Squadron. This action is crucial to preserve the integrity of fighter pilot training and maintain the operational strength of the 162nd Wing, thereby upholding the United States air superiority.
- Support the establishment of a Space National Guard and facilitate the seamless transfer of existing Air National Guard units currently performing Space Force missions into the new Space National Guard.
- Acquire a federal match through the FEMA Emergency Operations Center Grant Program to construct a new State Emergency Operations Center.







Ordnance Operations

Overview

Ordnance Operations Directorate (OOD) at Camp Navajo is a state enterprise that operates as a tenant of Camp Navajo. OOD uses legacy infrastructure to provide specialized customer support through storage, handling, and transportation services which supports our national defense state as well as meeting federal, state, and local customer needs. OOD also supports the TAG and Arizona National Guard missions through annual allotments of \$1 million from revenues generated. OOD continues to meet primary mission requirements in providing critical explosive and inert material storage, handling and at times transporting ordnance commodities in support of Department of Defense customer and the various missions they have in support of national defense. Continuing operations include storage of ballistic rocket mortars for both the U.S. Navy and U.S. Air Force, As well as conventional munitions storage and handling for DoD associated agencies such as; the Program Manager for Combat Ammunitions Systems, Integrated Fires/ Rapid Capabilities Office (IF/RCO), F-35 Joint Strike Fighter Program, Republic of Singapore Air Force's Peace Vanguard Partnership, Northrup Grumman, and Space and Missile Defense Command in example. In accordance with A.R.S. § 26-152, proceeds from Ordnance Operations are reinvested in the infrastructure at Arizona National

Guard installations to support military training missions. Revenues from the Camp Navajo Fund support projects at Camp Navajo to sustain and repair mission-critical infrastructure, ensure OOD's long-term viability, and are expected to contribute to National Guard readiness across the state. Total operating revenues were \$14.6 million, operating expenses were \$13.6 million. \$1 million net operating proceeds were made available to the Arizona National Guard for mission enhancement and future mission activities.

Achievements

- \$12.5M operating budget increased to \$14.6M operating budget due to increased rate structure across the board to 11 existing customers for the safe receiving, storing and shipping of said commodities.
- Northrop Grumman possible collaboration FY27-FY28 for on ground manufacturing at Camp Navajo- OOD. In discussions with NGC, and United States Army Corps of Engineers for possible design and implementation of manufacturing facilities.
- Received Letter of Intent and Statement of Work from Air Force Material Command in regards to needs for significant magazine and general storage that will significantly increase earned revenue and manpower in FY 25. Contract will be complete early in FY25.
- Provided venue for NEWSTART program to

hold a Mock inspection with DTRA, US Navy, US Air Force and multiple partners to ensure continuity of effort in regards to NEWSTART and its hopeful follow on treaties.

- Hazardous Duty Pay integrated into salaries for designated OOD employees who are exposed to or handle hazardous material in a course of their normal duties
- Zero incidents of accidents with no time lost for OOD employees due to the diligence and training of personnel and supervisors.

Objectives

- Position OOD within the spirit of A.R.S § 26-152 to provide long term stable revenue streams through the safe storing, shipping and receiving of DoD and DoD affiliated commodities.
- Pursue long term partnerships that maximize OOD skill sets
- Recruit, hire, train and maintain, quality employees with upward mobility built into the OOD model to ensure long term investment strategies of our greatest resource, our people.
- Continue to explore and pursue private-public partnerships that expand the OOD nexus at Camp Navajo, ensuring long term stability and revenue generating capability for generations to come.





Overview

[Per A.R.S. 26-102(C)(10)(B)]

The DEMA State Purchasing and Contracting Office (PCO) is responsible for, but not limited to, the procuring of equipment and supplies, contracting for professional services, and intergovernmental and agency agreements for DEMA.

During FY2024, the PCO issued and executed 20 formal solicitations and processed 1,986 purchase transactions for a total of over \$93M, which includes supporting the State Active-Duty Guardsmen supporting the SALE Mission. PCO continues to assist in the management of agreements to law enforcement agencies throughout the state. The PCO plays a key role by not only assisting DEMA departments throughout the year but also processing critical end of year state and federal projects and requirements to obligate funds prior to end of year dates. PCO is responsible for contracts related to ongoing water and wastewater monitoring and management to ensure DEMA departments meet AZDEQ requirements as well as reviewing and approving Emergency Management instructor contracts to prepare local municipalities for emergency situations and operations.

Auditing

[Per A.R.S. 26-102(C)(4)]

The State Program Compliance Auditing department performs agency audits to ensure internal compliance and accountability to the taxpayers, including Emergency Management disaster recovery applicant

audits. The Audit Department also serves as a liaison/conduit for information requests by other state agencies such as the Auditor General, the Attorney General, the Arizona Public Safety Personnel Retirement System, the State Procurement Office, and third-party auditor from Novum Advisory, PLLC (on behalf of the Arizona Auditor General). The following areas were examined and documented during the past fiscal year:

During the fiscal year, Auditing completed

- Governor’s Emergency Fund quarterly audits
- Federal and State Emergency audits
- Mitigation audits
- Federal Grant assessments and advisory services
- COVID-19 reconciliations and preliminary audit reviews
- P-Card Audit
- Subrecipient risk assessments including Single Audit Certifications
- Reviews of Internal controls as needed for various areas of DEMA operations
- National Guard Cooperative Agreements advisory services
- Management advisory services

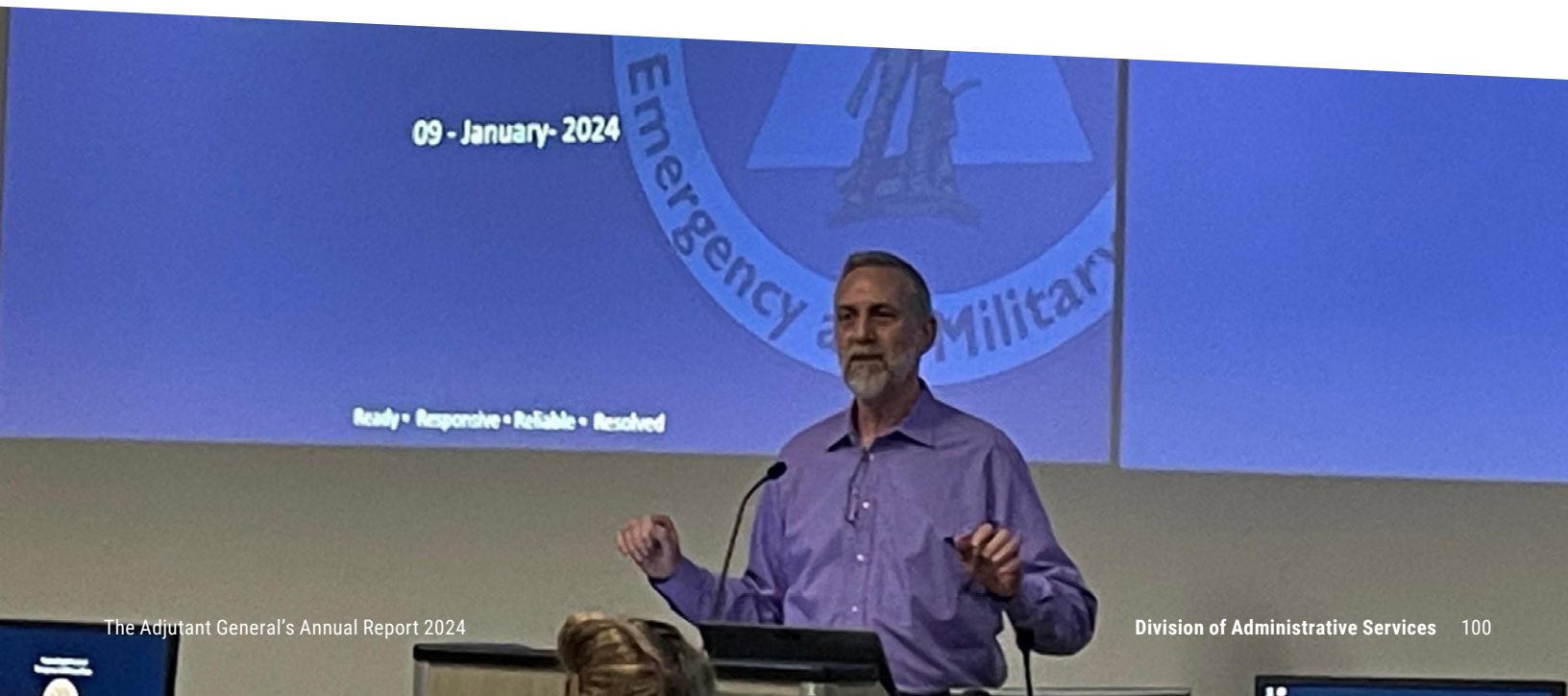
Current Audits

- P-Card. Scope. Purchase Card (PCARD) Program will be performed for the calendar year(s) starting January 2019 through June 2024. We will conduct an audit of the purchasing card program in accordance with A.R.S. § 26-102 (C.4.), the Departmental Procurement (State) Directive (40.2), and/or applicable State and Departmental Policies.

Currently we reviewed 8,053 transactions totaling \$2,128,478.88 for P-card statements from January 2019 to March 2023.

- Meals provided during Emergency Management Events. The scope of the audit was from March 8, 2022, through May 7, 2024, which included 21 EM hosted events and meals were provided, totaling \$18,560.61. Meals were provided to state employees, county personnel, National Guard members, fire department personnel, and EM personnel while attending all-hands meetings, seminars, training, drills, exercises, and/or workshops hosted by the Emergency Management Department.
- Continue to assist the External Auditors with the Auditor General, the Public Safety, Personnel Retirement System, and the Department of Transportation.

For the upcoming Fiscal Year, the audit team intends to deliver the P-Card Audit Report which includes 13,208 purchase transactions from December 2018 through March 2023: totaling \$3,440,405.50. In addition, we anticipate the Termination of 4 major Federal Disasters that have been open since 2005: the 1586 February 2005 Storm & Flooding, the 1660 Summer 2006 Monsoons & Flooding Emergency, the 1888 January 2010 Winter Storm, and the 4203 Statewide 2014 Flooding. Furthermore, we will provide an audit of the Meals provided at Events hosted by Emergency Management. Lastly, we anticipate assisting the Management with corrective actions and closing related single audit findings for FY2023.





Overview

The mission of the DEMA Information Technology (IT) Department is to provide strategic vision and innovative solutions to meet the needs of our agency and the citizens of Arizona. Our goal is to understand and anticipate issues, patterns, and trends and guide agency leadership in strategic decision-making and technological investments. We oversee the governance process and involve stakeholders to make informed policy, fiscal, and technical decisions.

The IT Department's strategy focuses on three key areas:

- **Stabilize:** Empower IT to shift from reactive to strategic, by implementing policies, procedures, and standards, and enhancing organizational dialogue and technology consensus with stakeholders.
- **Fortify:** Strengthen critical systems, enhance security, and optimize both new and existing systems.
- **Innovate:** Discover new uses for technology, streamline business processes, and provide comprehensive training resources.

Achievements

Staffing & Governance

- Expanded IT team with the addition of a Senior Service Desk Analyst.
- Achieved state IT policy compliance by reviewing and documenting all relevant procedures.
- Established computer standards for streamlined procurement, reduced support costs, and unified equipment across departments.
- Introduced an annual computer refresh cycle,

- replacing 84 laptops as part of this initiative.
- Integrated Camp Navajo IT into overall IT planning and support.
- Implemented a policy requiring IT approval for all technology purchases.
- Held quarterly meetings between stakeholders/department heads and IT for planning and budgeting.
- Transitioned the DEMA webmaster role to the IT department.
- Implemented weekly IT operations, project management, and change management meeting.
- Enhanced procurement with a "spare" laptop pool, reducing procurement time and providing temporary replacements.

Technology & Systems

- Redesigned and upgraded the AZDEMA.GOV website and initiated similar upgrades for AZEIN.GOV.
- Implemented comprehensive help desk solutions including IT operations software, remote support, dedicated phone lines, and procedures.
- Conducted monthly IT User's Group meetings on various topics such as cybersecurity awareness, records management, and Google Workspace training.
- Trained IT staff on platforms such as Google, Tanium, AWS, Freshworks, Splashtop, and Genysis.

Infrastructure & Security

- Submitted budget requests for three additional IT staff and cybersecurity enhancements.
- Replaced all network equipment at Papago Park Military Reservation.

- Assisted Emergency Management in replacing their primary emergency operations center software.
- Improved cybersecurity through automated patch management.
- Assumed responsibility for technology contract renewals for the Emergency Management division (e.g., ESRI, Immedia, Acadis).
- Developed an Emergency Management IT go-kit for emergency responses and relocations.
- Completed the Nationwide Cybersecurity Review with the Center for Internet Security.

Objectives

- **Vulnerability Management:** Maintain a RiskSense vulnerability score above 700 through improved patch and vulnerability management.
- **Network Redundancy:** Provide a fully redundant, self-healing network for with diverse carriers and service types.
- **Strategic Direction:** Guide the development of the new Emergency Operations Center.
- **User Support:** Develop a self-help knowledge base and service catalog for users.
- **Printing Efficiency:** Migrate printing functions to a centralized print server.
- **Data Governance:** Lead the organization through data governance processes.
- **Procedure Documentation:** Document all common IT procedures and processes.
- **Funding & Staffing:** Secure funding for two additional IT staff (System Administrator and Information Security Officer).
- **Cybersecurity Enhancements:** Continue improving security control automation, process improvements, and staff training.





U.S. Property & Fiscal Office

The mission of the United States Property and Fiscal Office (USPFO) is to receive and account for all Federal funds and property of the United States Government in the possession of the Arizona National Guard (32 U.S.C. 708). The USPFO for Arizona is led by an appointed Title 10 U.S.C 12302d officer who reports directly to The Chief of the National Guard Bureau. The USPFO for Arizona advises and assists The Adjutant General, Army and Air National Guard and Joint Task Force leadership on Federal Resource Management within the State to ensure Federal resources are used in accordance with applicable Department of the Army and Air Force directives as implemented by the Chief of the National Guard Bureau.

The USPFO provides fiscal, property and real property authority to the Air National Guard Wings through six Assistant USPFOs, the Army National Guard Assistant USPFO for Real Property. The USPFO exercises supervisory control of the Army National Guard centrally managed USPFO installation operations to include; the Deputy USPFO, Grants Officer Representative (liaison for all Cooperative and Support Agreements) and the Federal Internal Review Office. The

USPFO Army National Guard Operations, led by the Deputy USPFO consists of; Army National Guard Resource Management (Comptroller) Division, Purchasing and Contracting Division, Data Management & Services Integration Division, and the Supply, Services, and Transportation (SS&T) Division.

The USPFO Army National Guard Financial Management Office processes military and travel payments for over 5,300 Guardsmen, civilian pay for over 600 Title 32 Military Technicians and Title 5 employees, and all budgetary/accounting transactions for over \$246 million in funding.

The USPFO Purchasing and Contracting Division oversees all Arizona National Guard contracting activities to include the Federal Government Purchase Card Program, the Air National Guard Base Contracting Offices, Army National Guard Contracting and the Air National Guard Air Force Reserve Command Test Center (AATC). The USPFO Contracting Division directs and oversees an average of 380 contracting actions and \$37 million per year.

The USPFO Data Management & Services Integration Division manages and protects all the vital Federal financial and

personnel records databases for the Army National Guard, as well as hosts the Title 10, Army Domain, and DEMA database servers.

USPFO Supply, Services and Transportation Division supports the readiness, deployment, and training needs of the Army National Guard Command to include munitions storage across three locations, over \$29M in clothing/equipment and warehouse inventory, and commercial transportation/movement for all Arizona Army National Guard annual training and mobility requirements. Additionally, SS&T provides oversight of the Army National Guard Property Book Management and Arizona Historical Museum Artifacts.



State Appropriation History

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
FTEs	69.6	72.6	72.6	74.6	71
Administration/Operating Lump Sum (MA10000)	1,831,700	1,867,100	2,558,000	5,115,900	2,371,200
Border Security Fund Deposit	55,000,000	-	-	-	-
Border Security Fund Allocation	-	-	209,205,000	-	-
Border Security Fence	-	-	-	-	-
Military Airport Planning	90,000	90,000	90,000	90,000	90,000
	56,921,700	1,957,100	211,853,000	5,205,900	2,461,200
Military Affairs Operating	1,363,200	2,106,000	2,108,300	2,138,900	2,134,600
Service Contracts/NG Matching Funds	216,200	1,701,100	3,370,000	3,370,000	3,529,200
One-Time Maintenance Backfill	-	-	13,300,000	-	-
Federal Government Matching Repayment	-	-	759,200	759,200	-
NG Cyber Response Revolving Fund	-	300,000	-	-	-
Guardsman Tuition Reimbursement	230,400	1,000,000	1,000,000	1,000,000	1,000,000
National Guard Uniform Allowance	-	-	-	300,000	-
Military Affairs Total	1,809,800	5,107,100	20,537,500	7,568,100	6,663,800
Emergency Management Operating (MA10001)	-	758,700	876,800	874,600	892,600
Emergency Hazard Mitigation	-	-	-	1,333,300	-
NEMF, Emergency Mgt	1,506,100	1,930,400	1,987,400	2,113,500	2,176,000
Hazard Mitigation Assistance	-	-	-	462,900	462,900
Hazard Mitigation Revolving (STORM)	-	-	-	200,000	200,000
Matching Funds (MA10003)	1,585,900	1,544,900	1,544,900	1,544,900	1,544,900
Governor's Emergency Fund	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Emergency Management Total	7,092,000	8,234,000	8,409,100	10,529,200	9,276,400
Agency Reduction	-	-	-	-	-
	65,823,500	15,298,200	240,799,600	23,303,200	18,401,400
Operating Budget					
Administration/Operating Lump Sum	1,831,700	1,867,100	2,558,000	5,115,900	2,371,200
Emergency Management	-	758,700	876,800	874,600	892,600
Military Affairs Operating	1,363,200	2,106,000	2,108,300	2,138,900	2,134,600
NG Cyber Response	-	300,000	-	-	-
	3,194,900	5,031,800	5,543,100	8,129,400	5,398,400
Civil Air Patrol	-	-	-	-	-
Governor's Emergency Fund	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Military Gift Package Postage	-	-	-	-	-
National Guard Uniform Allowance	-	-	-	-	-
National Guard Matching Funds	216,200	1,701,100	3,370,000	3,370,000	3,529,200
Federal Govt Matching Repayment	-	-	759,200	759,200	-
NG Tuition Reimbursement	230,400	1,000,000	1,000,000	1,000,000	1,000,000
Nuclear Emergency Management Fund	1,506,100	1,930,400	1,987,400	2,113,500	2,176,000
ADEM State Match	1,585,900	1,544,900	1,544,900	1,544,900	1,544,900
Emergency Hazard Mitigation	-	-	-	1,333,300	-
Hazard Mitigation Assistance	-	-	-	462,900	462,900
Hazard Mitigation Revolving	-	-	-	200,000	200,000
NG Uniform Allowance	-	-	-	300,000	-
Military Installation Fund	90,000	90,000	90,000	90,000	90,000
Border Security Fund Deposit	55,000,000	-	-	-	-
Border Security Fund Allocations	-	-	209,205,000	-	-
One Time Maint Backfill	-	-	13,300,000	-	-
Emergency Response Fund	-	-	-	-	-
	62,628,600	10,266,400	235,256,500	15,173,800	13,003,000
Reduction	-	-	-	-	-
	65,823,500	15,298,200	240,799,600	23,303,200	18,401,400

Governor's Emergency Fund Annual Report

In compliance with section Arizona Revised Statutes § 35-192(E), the following report is a summary of obligations, allocations, and expenditures of state funds under the authority granted by the State Legislature in A.R.S. § 35-192. The report represents the actions taken by the Governor and the Arizona State Emergency Council (Council) in response to Arizona's emergency needs from July 1, 2023, through June 30, 2024.

I. GUBERNATORIAL PROCLAMATIONS DECLARED

As a result of emergency situations which were beyond the capability and resources of local government, one gubernatorial proclamation was declared during FY2024:

A. 2023 Record Excessive Heat Risk (SD2401)

Declared August 11, 2023

- During the period of June 30, 2023, through July 30, 2023, the National Weather Services issued Excessive Heat Warnings in Coconino, Maricopa, and Pinal Counties, setting a record of 30 consecutive days when the heat risk required an Excessive Heat Warning.
- Local governments, and community and charitable organizations established and operated mass care and sheltering centers throughout these counties.

II. GUBERNATORIAL PROCLAMATIONS CONTINUING:

A. Statewide Drought Emergency (99006)

Declared: June 23, 1999

- The Governor proclaimed an emergency due to the lack of precipitation.
- On May 22, 2007, the Governor signed Executive Order 2007-10, Drought Declaration for the State of Arizona. The Order supplements the directives in the Statewide Drought Emergency and shall remain in effect until the Governor rescinds it.
- Loans that offset economic losses because of reduced revenues to farmers and ranchers caused by drought have been made available by USDA and Small Business Administration.
- No funding allocation from the Governor's Emergency Fund has been made.

B. February 2005 Winter Storm & Flooding (25005/73029)

Declared: February 16, 2005

Amended: March 8, 2005

Presidential Declaration FEMA-1586-DR-AZ: April 14, 2005

- The President's declaration provided Public Assistance and Hazard Mitigation Grant Programs for the counties of Gila, Graham, Greenlee, Mohave, Pinal, and Yavapai as well as the Havasupai Tribe, Hopi Tribe, San Carlos Apache Tribe, and the portion of the Navajo Nation within the state of Arizona.
- Maricopa County was not included in the federal declaration as they did not meet the county threshold requirement per federal regulation. Maricopa County is supported under the Governor's declaration.
- This disaster is undergoing the closeout process with FEMA.

C. Summer 2006 Monsoons & Flooding Emergency (27001/73015)

Declared: August 8, 2006

Amended: September 13, 2006

Presidential Declaration FEMA-1660-DR-AZ: September 7, 2006

Amended: September 29, 2006, and November 9, 2006

- The President's declaration and subsequent amendments made Public Assistance and Hazard Mitigation Grants available for Gila, Graham, Greenlee, Navajo, Pinal and Pima Counties, the Gila River Indian Community within Pinal County, the tribal areas of the Hopi Tribe within Navajo County, the Navajo Nation within Apache, Coconino, and Navajo Counties, and the Tohono O'odham Nation within Pima and Pinal Counties.
- This disaster is undergoing the closeout process with FEMA.

D. January 2010 Winter Storm Emergency (20102/73010)

Declared: January 21, 2010

Amended: February 11, 2010

Presidential Declaration: FEMA-3307-DR-AZ: January 24, 2010; FEMA-1888-DR-AZ: March 18, 2010

- The Governor declared an emergency for significant cumulative precipitation coupled with high winds and heavy snow in areas across Arizona from January 18-22, 2010. This storm system led to record levels of snowfall and significant flooding posing an extreme danger to public health and safety.
- On January 24, 2010, the Governor submitted a request to the President for an Emergency Declaration in support of life sustaining efforts to the citizens of the Hopi Tribe and Navajo Nation. This was a complex incident

involving two tribes, three counties, and a very large geographical area. Presidential Declaration made that day.

- The President's Major Disaster Declaration made Public Assistance and Hazard Mitigation Grants available for Apache, Coconino, Gila, Greenlee, La Paz, Mohave, Navajo and Yavapai Counties and the Gila River Indian Community, Hopi Tribe, Navajo Nation, San Carlos Apache Tribe, Tohono O'odham Nation, and White Mountain Apache Tribe.
- The Governor's requests for Snow Assistance as well as activation of FEMA's Individual Assistance Program were denied, as was the appeal.
- There were a total of 243 projects associated with this event.

E. Statewide 2014 Flooding (73027/4203-DR)

Declared: September 4, 2014

- On September 8, 2014, a powerful seasonal monsoon rainstorm combined with remnants of Hurricane Norbert caused record precipitation amounts and flooding in Arizona; and the heavy rains resulted in significant flooding impacts to transportation infrastructure throughout the Phoenix-metro area in Maricopa County.
- The subsequent flooding caused closure of State Route 51, Interstates 10 and 17, and U.S. Route 60 in Maricopa County; and the heavy rains threatened lives and required emergency response search and rescue missions, caused residential damages, and forced evacuations in La Paz County.

F. Drought Impact Assessment (73053)

SEC Action: June 17, 2019

- This assessment conducted by the University of Arizona will evaluate the monetary impact of the current drought on the agriculture, tourism, and recreation sectors. This study will help in estimating the associated costs of drought mitigation actions, such as wildfire fighting, water hauling and placement or early warning system sensors.
- The State Emergency Council in accordance with A.A.C. R8-2-304 appropriated \$32,000.00 to this event.
- On May 22, 2023 the activity closed and \$7,200.00 was reverted.

G. Museum Fire (SD2001)

Declared July 23, 2019

Amended September 5, 2019

- On July 21, 2019, a wildfire originated in the Coconino National Forest northwest of Mount Elden. The fire threatened numerous homes and local residents as well as critical communications infrastructure located at the top of Mount Elden.
- Coconino County, in accordance with A.A.C. R8-2-304, requested assistance from the state with the repair of public infrastructure.

H. Pinetop-Lakeside Flooding (SD2002)
Declared September 5, 2019

- On August 1, 2019, an excessive rain and hail event occurred, during which 4.8 inches of rain fell in a 45-60-minute period within the Town of Pinetop-Lakeside, in Navajo County. The excessive rain overwhelmed the storm system and many storm culverts were blocked by hail, debris and silt which caused flooding to private property. Due to the flooding a concrete lined drainage channel received damage.
- The Town of Pinetop-Lakeside, in accordance with A.A.C. R8-2-304, requested assistance from the state with the repair of public infrastructure.
- Final inspections, audits, and closeout on this event have been delayed due to COVID-19 complications.

I. ADOT Tropical Storm Lorena Flooding (SD2003)

Declared October 17, 2019

Amended: December 21, 2020

Amended: April 23, 2021

- On September 23-24, 2019, Arizona experienced thunderstorms originating from the remnants of Tropical Storm Lorena. Significant rainfall occurred in Maricopa, Gila, Yavapai, and Coconino Counties, as well as the area of the recent Woodbury Fire burn scar. Tributaries to the Salt River overflowed in many locations, damaging bridges, culverts, and retaining walls, many of which are historic; the flooding damaged State Route 88, a commercial corridor to Tortilla Flats, Apache Lake Marina, and Roosevelt Lake, and created an imminent public safety situation; and this excessive rain caused extensive localized washout, rockfall debris, road scour, flooding, ash flow, and erosion throughout the lower terrain and damaged a significant portion of State Route 88, which caused Arizona Department of Transportation (ADOT) to close the multiple miles of road and the severity and magnitude of damage to highway infrastructure has exceeded ADOT's capabilities, requiring the support of the Federal Highway

Administration.

- Although no injuries were incurred, flood water over-topped the Davis Wash Bridge and swept an (ADOT) patrol crew that was assessing road conditions downstream.
- The Arizona Department of Transportation, in accordance with A.A.C. R8-2-304, requested assistance from the state with the repair of public infrastructure.
- There were no Governor's Emergency Fund dollars allocated to this event.

J. COVID-19 Emergency (SD2004/4524-DR)

State Declared March 11, 2020

Federal Declared April 4, 2020

- The World Health Organization declared a Public Health Emergency of International Concern on January 30, 2020, the U.S. Department of Health and Human Services declared a Public Health Emergency related to the COVID-19 outbreak on January 31, 2020, and the World Health Organization officially declared a pandemic due to COVID-19 on March 11, 2020
- There were no Governor's Emergency Fund dollars allocated to this event.
- Current estimated projected obligations are \$1,079,823,473.78, with an estimated State cost share (0%) of \$0.00.
- At this time, that State is still waiting for federal guidance, yet to be determined, for processing reimbursements and closeout requirements.

K. Rioting-Imposition of Curfew (SD2005)

Declared May 31, 2020

Amended: December 21, 2020

- Individuals have engaged in legal and peaceful protests throughout the nation and world and certain persons have engaged in riots resulting in assaults, vandalism, violence and criminal damage; and the violent civil disturbances and riots have continued and grown nationally and in Arizona, endangering additional lives and property.
- On May 28-30, 2020, multiple protests were held in downtown Phoenix, however, after ending, a number of those attending did not disperse and began to cause a civil disturbance and riot causing damage to police vehicles with officers in them, vandalizing government buildings and throwing rocks and other items at police; downtown area of the City of Tucson was also vandalized by persons who burned dumpsters, blocked streets and destroyed property; and looting occurred in downtown Scottsdale at multiple businesses in

the Scottsdale Fashion Square Mall and the surrounding area; and the level of disturbances and danger to persons and property has continued to increase with information suggesting that civil disturbances will expand to other areas of the State.

- Work on this event has been impacted and delayed due to COVID-19 complications.

L. Border Crisis (SD2103)

Declared April 20, 2021

Amended: August 20, 2021

- Soon after January 20, 2021, as a result of a new Presidential administration's anticipated policy changes regarding immigration, foreign nationals began entering the United States at substantially higher rates through both legal and illegal means
- Counties across the state are directly impacted by entries into Arizona
- The declaration authorized the Adjutant General to mobilize and call to activate all or such part of the Arizona National Guard as is determined necessary to assist in the protection of life and property throughout the State and augment and support the Arizona Department of Public Safety and local law enforcement for violation(s) of the laws of the State of Arizona.

M. July 2021 Coconino Flooding (SD2201)

Declared July 16, 2021

Amended: August 06, 2021

- In July of 2019, a wildfire designated as the Museum Fire burned acreage near Elden Mountain in the eastern portion of the City of Flagstaff, resulting in significant burn scars in the area. On July 13, 2021, rainfall over the Museum Fire burn scar began to fall. On July 14, 2021, the National Weather Service reported that approximately 1 inch of rain fell, on already-saturated ground, in approximately one hour in the burn scar area with between 2.17 inches and 2.72 inches of rain falling in the area south of Elden Mountain.
- Flood water and debris flows impacted roads resulting in road closures. Severe post-fire flood impacted local communities due to this rainfall event, including, but not limited to the following: shelter-in-place advisories, damages to private property, roadway damage and damage to drainage systems.
- The City of Flagstaff and Coconino County activated their Joint Emergency Operations Center and an Incident Management Team.
- Additional precipitation was forecasted by the National Weather Service which

resulted in the Declaration of Emergency being amended to move the start date of the Incident Period from July 14, 2021, to July 13, 2021, and to further establish the end date of the Incident Period as July 16, 2021.

N. July 2021 Northern Monsoonal Flooding (SD2202)

Declaration: August 06, 2021

Presidential Declaration: (FEMA-4620-DR-AZ) September 13, 2021

- During July 22-23, 2021, a series of monsoonal storms produced unusual amounts of heavy rainfall, in Apache, Coconino and Navajo Counties. The National Weather Service reported amounts of more than two inches in some areas of the watersheds.
- During the period of July 22-24, 2021, flood water and debris flows impacted roads resulting in road closures. Severe flood impacts to local communities occurred due to this multi-day rainfall event, including, but not limited to, damages to private property, public facilities and infrastructure, water treatment facilities, and roadway and drainage systems. Due to the magnitude and severity of the event, and federally required thresholds being met, a request for a federal Major Disaster Declaration was made, which was approved on September 13, 2021 (DR4620).

O. July 2021 Miami Flooding (SD2203)

Declared August 06, 2021

- In June and July of 2021, a wildfire, designated as the Telegraph Fire, burned acreage near the Town of Miami, in Gila County, resulting in significant burn scars in the area.
- On July 29, 2021, the National Weather Service reported that up to 4 inches of rain fell in approximately two hours on the burn scar and in the surrounding areas.
- On July 29-30, 2021, the Town of Miami experienced severe debris flows and flooding along Hwy 60 and surrounding streets. Flood water and debris flows have impacted roads resulting in road closures. Severe post-fire flood impacts to local communities occurred including, but not limited to, damages to: private property, public buildings and facilities, and roadway and drainage systems.

P. July 2021 Pinal County Flooding (SD2204)

Declared August 06, 2021

- During the period of July 22-25, 2021, the

National Weather Service reported that a series of monsoon storms affected southeastern Arizona.

- From July 22-23, 2021, the NWS reported up to 2.5 inches of rain fell across the Aravaipa Canyon watershed, with some areas of the watersheds receiving up to 9 inches of rain. Additionally, from July 22-25, 2021, the NWS reported up to 3-5 inches of rain fell across the Santa Cruz River and San Pedro River watersheds, which impacted the Pinnacle Fire burn scar area.
- The unusual amounts of rain deposited onto these watersheds caused high sheet flows throughout the rivers and washes both inside and outside of the Pinal County borders, and beyond the rainfall dates. River flows did not decrease until after July 27, 2021.
- The flood impacts to local communities involved damages to private property, public facilities, and roadway and drainage systems.

Q. Gila Bend Flooding (SD2205)

Declared August 16, 2021

Amended: August 24, 2021

- During the period of August 13-14, 2021, a monsoon storm affected the Town of Gila Bend, located within Maricopa County, Arizona. The National Weather Service reported up to 1.5 inches of rain fell across the Town of Gila Bend and up to 2.5 inches of rain in areas of Maricopa County. Additionally, the National Weather Service anticipates additional heavy rains throughout Maricopa County.
- Flood impacts to local communities occurred including, but not limited to, damages to private property, power outages, and roadway and drainage systems. Flood impacts caused local agencies to initiate emergency protective measures, including but not limited to, road closures, helo-rescues of residents stranded on roof tops, and swift-water rescues of trapped drivers in flooded areas.
- Search and Rescue teams conducted operations for missing individuals. The flooding resulted in at least one known fatality.
- The State of Arizona activated the State Emergency Operations Center in support of the event and deployed "on the ground" resources to assist in managing and supporting the incident.
- The Declaration of Emergency was amended to establish the end date of the Incident Period as August 14, 2021.

R. August 2021 Coconino Flooding (SD2206)

Declared August 24, 2021

- During the period July 13-16, 2021, Coconino County and the City of Flagstaff, suffered significant flooding, resulting in a State Declaration of Emergency (SD2201). During the period July 22-24, 2021, Coconino County and the City of Flagstaff, again suffered significant flooding, resulting in a second State Declaration of Emergency (SD2202).
- On August 17, 2021, the National Weather Service reported that up to 3.3 inches of rain fell on the Museum Fire burn scar and surrounding areas (Coconino County).
- Flood water and debris flows impacted roads resulting in road closures. Severe post-fire flood impacts to local communities occurred due to this rainfall event, including, but not limited to, damages to private property, public buildings and infrastructure, and roadway and drainage system damages.

S. Cattle Tank Road Flooding (SD2207)

Declared September 08, 2021

- During the period July 22 - 27, 2021, Pinal County suffered significant flooding, which resulted in a State Declaration of Emergency (SD2204).
- On August 16 - 17, 2021, the National Weather Service reported that up to 2 inches of additional rain fell in Pinal County, most of which fell within an hour. The high rainfall caused flash flooding and heavy debris flow, which caused damage in numerous areas along Cattle Tank Road in Picacho, Arizona, resulting in road closures.
- Pinal County activated their Emergency Operations Center to manage response efforts and coordinate debris removal operations.

T. August 2021 Monsoonal Roads (SD2209)

Declared September 28, 2021

Termination: February 15, 2024

- Beginning August 13, 2021, the National Weather Services issued multiple scattered and widespread coverage of showers, thunderstorms, and increased risk of flash flooding/debris flows advisories on or near recent fire scars throughout the State. This series of storms was a consistent system that spanned over several days, with the greatest impacts occurring August 17-18, 2021, damaging areas in Coconino, Gila, Greenlee, and Pinal Counties.
- Several flood locations were a direct impact from previous wildfire burn scars from the Museum Fire in Flagstaff, the Salt/Griffin

Fires near Lake Roosevelt along State Route-288, the Bear Fire along US-191, and the Mescal/Telegraph Fires in the Globe/ Miami areas.

- Site assessments conducted by Arizona Department of Transportation (ADOT) personnel resulted in the identification of severe damages to, but not limited to, US-191, US-60, SR-188, SR-288, SR-77, and several roads in Flagstaff and Pinal County.
- The severity and magnitude of damage to highway infrastructure exceeded the ADOT capabilities, and required the support of the Federal Highway Administration (FHWA). These roads are eligible for restoration costs under FHWA's Emergency Relief Program. To access this program, the Governor issued a declaration of emergency related to the event that caused the damage. However, this declaration does not obligate any funds from the Governor's Emergency Funds, and FHWA is the single funding source.

U. Tunnel Fire (SD2210)

Declared April 21, 2022

Amended: June 16, 2022

- On April 17, 2022, a wildfire, subsequently named the Tunnel Fire, started within Coconino County, approximately 14 miles northeast of Flagstaff. The fire has burned more than 19,000 acres. The fire caused the evacuation of more than 750 households in the area and resulted in the loss of approximately 25 structures.
- The fire resulted in a Fire Management Assistance Grant (FMAG) declaration on April 19, 2022, and a Southwest Area Type 1 Incident Management Team was requested and took responsibility for the fire on April 22, 2022.
- Coconino County Emergency Management activated their Emergency Operations Center in support of the incident.
- An Amendment to the Declaration of Emergency was made in order to establish the Incident Period of the event.

V. US-60 Water Main Break (SD2211)

Declared June 03, 2022

Termination: February 15, 2024

- On May 07, 2022, a 24-inch high-pressure waterline break occurred along US-60, adjacent to the westbound McClintock Drive off-ramp in Maricopa County. The waterline break released a significant amount of water over a period of three days, which resulted in flooding along both directions of US-60, near McClintock Drive.
- After performing site assessments, it was

determined that the water caused damage to the US-60 transportation infrastructure, near McClintock Drive, to the east and westbound travel lanes, and cracks in the McClintock bridge structure. As a result, critical transportation infrastructure was compromised that required the ongoing closure of US-60 and the temporary closure of McClintock Drive Bridge

- The severity and magnitude of damage to highway infrastructure exceeded City of Tempe and ADOT capabilities, and required the support of the Federal Highway Administration (FHWA). The roads are eligible for restoration costs under FHWA's Emergency Relief Program. To access this program, the Governor issued a declaration of emergency related to the event that caused the damage. However, the declaration does not obligate any funds from the Governor's Emergency Funds, and FHWA is the single funding source.

W. Pipeline Fire (SD2212)

Declared June 16, 2022

Amended: July 20, 2022

- On June 12, 2022, a human-caused wildfire, subsequently named the Pipeline Fire, started within Coconino County, approximately 6 miles north of Flagstaff. The fire burned more than 26,532 acres and continues to burn.
- The fire resulted in a Fire Management Assistance Grant (FMAG) declaration (FM-5441-AZ) on June 12, 2022. A Type 1 Incident Management Team was requested and took responsibility for the Pipeline Fire on June 16, 2022, as well as for the nearby Haywire Fire.
- An Amendment to the Declaration of Emergency was made in support of this incident, in order to establish the Incident Period.

X. Contreras Fire (SD2301)

Declared July 11, 2022

Termination: February 15, 2024

- On June 11, 2022, a lightning-caused wildfire, subsequently named the Contreras Fire, started on the Tohono O'odham Indian Reservation within Pima County, approximately 20 miles east of Sells. The fire burned more than 29,400 acres and was 100% contained on June 24, 2022.
- The Arizona Department of Transportation (ADOT) deployed a message board on State Route 386 and stationed traffic control devices. After performing site assessments, it was determined that approximately 15,100

linear feet of guardrail, and 50 roadway signs and delineators were damaged. State Route 386 was closed and forced critical emergency traffic and local traffic to detour, increasing both emergency response and local travel times.

- The severity and magnitude of damages to these roadway features, including the initial response efforts and traffic control, exceeded the capacity of the ADOT, requiring the support of the Federal Highway Administration (FHWA). These roads are eligible for restoration costs under FHWA's Emergency Relief Program. To access this program, the Governor issued a declaration of emergency related to the event that caused the damage. However, this declaration does not obligate any funds from the Governor's Emergency Funds, and FHWA is the single funding source.

Y. July 2022 Coconino Flooding (SD2302)

Declared July 20, 2022

- On July 14-15, 2022, a series of monsoon storms over the Flagstaff area, in Coconino County, caused flooding in various parts of the City and County. Flood conditions were compounded by rain fall on several recent and historical burn scars in the area.
- In preparation of the storms anticipated to strike on July 14-15, 2022, City of Flagstaff and Coconino County officials performed emergency protective actions up to 48 hours prior to the anticipated storm, to include sandbagging and flash flood emergency notifications
- Flood water and debris flows impacted roads resulting in temporary road closures. Flood impacts to local communities occurred, including, but not limited to, damages to private property, and damages to roadway and drainage systems.

Z. Coconino Floods (SD2303)

Declared August 02, 2022

Amended: August 11, 2022

- Starting on July 23, 2022, a series of monsoonal storms over the Flagstaff area, in Coconino County, caused flooding in various parts of the City and County. Flood conditions were compounded by saturated grounds, and rain fall on several recent and historical burn scars in the area.
- Officials within Coconino County responded to an earlier storm event, which resulted in the declaration "July 2022 Coconino Flooding" (SD2302). In preparation for the storms anticipated to strike on July 23, 2022, volunteers, City of Flagstaff and Coconino

County personnel, and State resources performed emergency protective actions, up to 48 hours prior to the anticipated storm, to include sandbagging and flash flood emergency notifications.

- Flood water and debris flows impacted roads resulting in temporary road closures. Flood impacts to local communities occurred, including, but not limited to, damages to private property, and damages to roadway and drainage systems. Coconino County issued a declaration of emergency for this event on July 26, 2022.
- An Amendment of the Declaration of Emergency was made in order to establish the Incident Period.

AA. July 2022 Pinal Flooding (SD2304)

Declared August 08, 2022

- On July 28-30, 2022, a series of monsoonal storms produced rains in excess of a 500 year storm event, which caused flooding throughout Pinal County. The rains produced heavy flooding throughout Pinal County, resulting in damages to the public infrastructure. Flood impacts to local communities occurred, including, but not limited to, damages to private property, and damages to roadway and drainage systems
- The Board of Supervisors for Pinal County declared on August 3rd 2022 that a state of emergency exists in Pinal County. In response to the storms, Pinal County activated their Emergency Operations Center and the Pinal County Emergency Response and Recovery Plan.

AB. Coconino Storms (SD2305)

Declared August 11, 2022

Amended: September 06, 2022

- Starting on August 07, 2022, a series of monsoonal storms over the Flagstaff area, in Coconino County, caused flooding in various parts of the City and County. Storms are forecasted to continue through the next week at less than 72-hour intervals, which, combined with recent and historical burn scars in the area, increase the occurrences and severity of flooding.
- Officials within Coconino County responded to an earlier storm event, which resulted in the declaration "July 2022 Coconino Flooding" (SD2302). Officials also responded to an additional earlier storm event, which resulted in the declaration "Coconino Floods" (SD2303).
- Flood water and debris flows impacted roads resulting in temporary road closures. Flood impacts to local communities occurred,

including, but not limited to, damages to private property, and damages to roadway and drainage systems. Coconino County issued a declaration of emergency for this event on August 09, 2022.

- An Amendment of the Declaration of Emergency for SD2305 was made to establish the Incident Period.

AC. Cochise Flooding (SD2306)

Declared September 06, 2022

- Starting on August 23, 2022, a series of monsoonal storms over Cochise County, caused flooding in various parts of the County, including areas of St. David and El Frida. At one point, both the St. David and El Frida areas received more than two inches of rain within an hour.
- Widespread rain upon the various watersheds throughout the County contributed to continued flood waters and debris flows, resulting in impacted roads and temporary road closures.
- Cochise County activated their Emergency Operations Center and planned, responded, and coordinated resources and support. On August 30, 2022, Cochise County issued a declaration of emergency for this event.

AD. Duncan Flooding (SD2307)

Declared September 06, 2022

- During the week of August 15 - 21, 2022, a series of monsoonal storms over eastern Arizona and New Mexico, contributed to flood level conditions for several rivers and tributaries including the Gila River. Increased flows within the Gila River caused water seepage within, as well as overflowed, portions of an historic levee, causing flooding within the Town of Duncan, located within Greenlee County, Arizona.
- Town of Duncan officials issued evacuation orders for portions of the town. Flood water impacted roads resulting in temporary road closures, and caused damages to private property, roadways, and public buildings.
- Greenlee County has elected not to issue a County Declaration but provided the Town with assistance as requested. The Town of Duncan issued an Emergency Proclamation on August 22, 2022, for this event, and in accordance with A.A.C. R8-2-304.B-C., on August 30, 2022, requested assistance from the State directly.

AE. 2022 Monsoon Flood (SD2308)

Declared September 15, 2022

Amended: October 11, 2022

- From July 13, 2022, to August 19, 2022,

portions of US 89 and US 180 were impacted by flood water from upstream burn scar areas within Coconino County. Monsoon rainfall caused severe flooding of downstream locations of the Pipeline and Tunnel Fire burn scars, resulting in numerous complete and partial roadway closures along US 89 and US 180.

- The Arizona Department of Transportation's (ADOT) infrastructure was impacted by the monsoon flooding including damage to; shotcrete drainage channels, drainage structures, Right of Way (ROW) fence, drainage channels, undermining of drainage structures/pavement, erosion of roadway shoulders/ROW channels, sediment of rocks and debris flows depositing on ADOT's ROW and blocking drainage paths. ADOT deployed equipment and resources during the response and recovery including heavy equipment, haul trucks, specialized equipment, personnel, and vehicles from various ADOT Districts.
- The severity and magnitude of damages to these roadway features, including the initial response efforts and traffic control, exceeded the capacity of the ADOT, requiring the support of the Federal Highway Administration (FHWA). These roads are eligible for restoration costs under FHWA's Emergency Relief Program. To access this program, the Governor issued a declaration of emergency related to the event that caused the damage. However, this declaration does not obligate any funds from the Governor's Emergency Funds, and FHWA is the single funding source.
- An Amendment to the Declaration of Emergency was made in order to add Pinal County in support of this incident.

AF. 2022 Arizona City Flooding (SD2309)

Declared December 23, 2022

- Starting on December 03, 2022, through December 04, 2022, heavy rains severely impacted Arizona City and other areas throughout Pinal County. The wide-spread and continuous rains produced significant flooding throughout Pinal County, resulting in damage to the public infrastructure. Flood water and debris flows impacted roads resulting in temporary road closures, increased the risk to life safety and impacting response by emergency services. Flood impacts to local communities occurred, including, but not limited to, school closures, and damages to roadway and drainage systems.
- The Board of Supervisors for Pinal County

declared on December 14, 2022, that a state of emergency exists in Pinal County.

AG. 2023 Camp Verde Flooding (SD2310)

Declared April 12, 2023

- Starting on March 15, 2023, heavy rains severely impacted Yavapai County and its communities. The heavy rains and cumulative runoff from the surrounding mountains resulted in swollen streams, rivers, and washes, cresting well above normal flows in numerous waterways throughout Yavapai County, especially within the Town of Camp Verde, resulting in damage to the public infrastructure. Local emergency services performed several swift water rescues within abnormally swollen waterways. Flood impacts to local communities occurred, including, but not limited to, damage to private property, and damage to roadway and drainage systems.
- The Board of Supervisors for Yavapai County declared on March 28, 2023, that a state of emergency exists in Yavapai County.

AH. US 191 and I-10 Bridge Fire (SD2311)

Declared May 24, 2023

- On May 3, 2023, a semi-truck heading westbound on I-10 in Cochise County left the highway onto the right shoulder of the road and collided with the nearest column of the US 191 overpass bridge. It caught fire which resulted in significant damage to the bridge structure, the roadside safety device, and drainage infrastructure.
- Arizona Department of Transportation's (ADOT) Bridge Group responded and closed I-10 after their assessment that the bridge was unsafe. The crash and fire resulted in damage to the northernmost bridge pier, north bridge embankment slope, concrete barrier wall, and guardrail.
- The severity and magnitude of the damage to these roadway features, including the initial response efforts and traffic control, has exceeded the capacity of ADOT, thus requiring the support of the Federal Highway Administration (FHWA). The roads are eligible for restoration costs under FHWA's Emergency Relief Program.
- To access this program, the Governor issued a declaration of emergency related to the event that caused the damage. However, the declaration does not obligate any funds from

the Governor's Emergency Funds, and FHWA is the single funding source.

III. GUBERNATORIAL PROCLAMATIONS TERMINATED

A. SD2209

August 2021 Monsoonal Roads

Declaration: September 28, 2021

Termination: February 15, 2024

B. SD2211

US-60 Water Main Break

Declaration: June 03, 2022

Termination: February 15, 2024

C. SD2301

Contreras Fire

Declaration: July 11, 2022

Termination: February 15, 2024

IV. CONTINGENCIES

A. Statewide Search & Rescue Contingency (70100)

There were 1,725 search and rescue mission identifiers issued for field operations during FY2024, of which 311 received contingency fund assistance. Costs reimbursed to County Sheriffs and State support agencies as well as audit costs incurred for this contingency totaled \$210,425.02.

B. Hazardous Materials Contingency (80100)

There were no hazardous materials incident responses supported by the Governor's HAZMAT Contingency Fund during the period July 1, 2023 to June 30, 2024. Accordingly, there were no funding allocations made for the Hazardous Materials Contingency within fiscal year 2024.

V. ARIZONA STATE EMERGENCY COUNCIL AND MEETINGS

A. The Arizona State Emergency Council Membership:

- Governor
- Secretary of State
- Attorney General
- Adjutant General, Department of Emergency and Military Affairs
- Director, Division of Emergency Management
- Director, Department of Transportation
- Director, Department of Health Services
- Director, Department of Environmental

Quality

- Director, Department of Public Safety
- Director, Department of Agriculture
- Director, Department of Administration
- Director, Department of Water Resources
- President, Arizona State Senate (Advisory Member)
- Speaker, Arizona House of Representatives (Advisory Member)

B. The Arizona State Emergency Council Meetings and Actions:

1. June 7, 2024, Meeting

- **Motion #1:** To allocate \$300,000.00 from the Governor's Emergency Fund to Search and Rescue Contingency (70101) on June 7, 2024.
- **Motion #2:** To allocate \$300,000.00 from the Governor's Emergency Fund to the July 2021 Coconino Flooding event (SD2201) on June 7, 2024.
- **Motion #3:** To allocate \$400,000.00 from the Governor's Emergency Fund to the July 2021 Pinal County Flooding event (SD2204) on June 7, 2024.
- **Motion #4:** To allocate \$500,000.00 from the Governor's Emergency Fund to the July 2021 Northern Monsoonal Flooding event (SD2202) on June 7, 2024.
- **Motion #5:** To allocate \$200,000.00 from the Governor's Emergency Fund to the August 2021 Coconino Flooding event (SD2206) on June 7, 2024.
- **Motion #6:** To allocate \$50,000.00 from the Governor's Emergency Fund to the Tunnel Fire event (SD2210) on June 7, 2024.
- **Motion #7:** To allocate \$150,000.00 from the Governor's Emergency Fund to the Coconino Floods event (SD2303) on June 7, 2024.
- **Motion #8:** To allocate \$250,000.00 from the Governor's Emergency Fund to the 2022 Arizona City Flooding event (SD2309) on June 7, 2024.
- **Motion #9:** To allocate up to \$550,000.00 from the Governor's Emergency Fund to the 2022 July Pinal Flooding event (SD2304) on June 30, 2024.
- **Motion #10:** To allocate up to \$900,000.00 from the Governor's Emergency Fund to the Rioting – Imposition of Curfew event (SD2005) on June 30, 2024.
- **Council Action:** All Motions were passed unanimously.



GOVERNOR'S EMERGENCY FUND ALLOCATIONS & EXPENDITURES

Fiscal Year July 1, 2023–June 30, 2024

STATE ACCOUNT	EMERGENCY DECLARATION	BEGIN BALANCE	REVERSION / TRANSFER	EXPENDITURES	END BALANCE FY23
MA11000	2024 GEF Appropriation/Allocation	\$ 4,000,000.00	\$ -	\$ (4,000,000.00)	\$ -
80100	Statewide Hazardous Materials	\$ 1,897.31	\$ -	\$ -	\$ 1,897.31
70101	Search and Rescue	\$ 338,096.24	\$ 500,000.00	\$ (297,806.65)	\$ 540,289.59
73000	Reverted Emergency Appropriations	\$ -	\$ -	\$ -	\$ -
73010	January 2010 Winter Storm Emergency	\$ 171,736.38	\$ -	\$ -	\$ 171,736.38
73015	Summer 2006 Monsoons & Flooding Emergency	\$ 8,158.41	\$ -	\$ -	\$ 8,158.41
73027	Statewide 2014 Flooding	\$ 18,524.92	\$ -	\$ (503.53)	\$ 18,021.39
73029	February 2005 Storm & Flooding-PCA25005	\$ 8,694.71	\$ -	\$ -	\$ 8,694.71
73051	2018 Pinal County Flooding	\$ 673,564.96	\$ -	\$ (2,940.31)	\$ 670,624.65
73052	2019 February Winter Storm	\$ 1,371,969.65	\$ -	\$ (62,441.46)	\$ 1,309,528.19
SD2001	Museum Fire Emergency	\$ 131,950.54	\$ -	\$ (2,714.51)	\$ 129,236.03
SD2002	Pinetop-Lakeside Flooding	\$ 90,786.62	\$ -	\$ (2,424.94)	\$ 88,361.68
SD2004	COVID-19 Emergency	\$ -	\$ -	\$ -	\$ -
SD2005	Rioting-Imposition of Curfew	\$ 257,729.01	\$ 900,000.00	\$ (3,094.33)	\$ 1,154,634.68
SD2103	2021 Border Crisis	\$ 123,676.58	\$ -	\$ -	\$ 123,676.58
SD2201	2021 Coconino County Flooding	\$ 613,364.06	\$ 300,000.00	\$ (14,784.59)	\$ 898,579.47
SD2202	July 2021 Northern Monsoonal Flooding	\$ 278,712.41	\$ 500,000.00	\$ (39,262.45)	\$ 739,449.96
SD2203	July 2021 Miami Flooding	\$ 253,565.29	\$ -	\$ (1,696.20)	\$ 251,869.09
SD2204	July 2021 Pinal County Flooding	\$ 1,452,079.17	\$ 400,000.00	\$ (48,399.03)	\$ 1,803,680.14
SD2205	Gila Bend Flooding	\$ 1,121,917.21	\$ -	\$ (246,019.19)	\$ 875,898.02
SD2206	August 2021 Coconino Flooding	\$ 433,553.12	\$ 200,000.00	\$ (6,473.11)	\$ 627,080.01
SD2207	Cattle Tank Flooding	\$ 221,456.06	\$ -	\$ (17,002.03)	\$ 204,454.03
SD2210	Tunnel Fire	\$ 189,782.86	\$ 50,000.00	\$ (6,268.58)	\$ 233,514.28
SD2212	Pipeline Fire	\$ 195,497.51	\$ -	\$ (4,092.98)	\$ 191,404.53
SD2302	July 2022 Coconino Flooding	\$ 356,405.38	\$ -	\$ (1,647.86)	\$ 354,757.52
SD2303	Coconino Floods	\$ 392,896.73	\$ 150,000.00	\$ (3,348.45)	\$ 539,548.28
SD2304	July 2022 Pinal Flooding	\$ 373,706.83	\$ 550,000.00	\$ (19,407.61)	\$ 904,299.22
SD2305	Coconino Storms	\$ 305,329.29	\$ -	\$ (1,334.44)	\$ 303,994.85
SD2306	Cochise Flooding	\$ 188,856.42	\$ -	\$ (949.98)	\$ 187,906.44
SD2307	Duncan Flooding	\$ 182,702.79	\$ -	\$ (7,878.23)	\$ 174,824.56
SD2309	Arizona City Flooding 2022	\$ 179,589.62	\$ 250,000.00	\$ (16,552.41)	\$ 413,037.21
SD2310	2023 Camp Verde Flooding	\$ 190,680.60	\$ -	\$ (9,361.90)	\$ 181,318.70
SD2401	2023 Record Excessive Heat Risk	\$ -	\$ 200,000.00	\$ (37,253.65)	\$ 162,746.35
	Total	\$ 10,126,880.68	\$ 4,000,000.00	\$ (853,658.42)	\$ 13,273,222.26
SD2302	July 2022 Coconino Flooding	\$ -	\$ 400,000.00	\$ (43,594.62)	\$ 356,405.38
SD2303	Coconino Floods	\$ -	\$ 400,000.00	\$ (7,103.27)	\$ 392,896.73
SD2304	July 2022 Pinal Flooding	\$ -	\$ 400,000.00	\$ (26,293.17)	\$ 373,706.83
SD2305	Coconino Storms	\$ -	\$ 309,481.71	\$ (4,152.42)	\$ 305,329.29
SD2306	Cochise Flooding	\$ -	\$ 200,000.00	\$ (11,143.58)	\$ 188,856.42
SD2307	Duncan Flooding	\$ -	\$ 200,000.00	\$ (17,297.21)	\$ 182,702.79
SD2309	Arizona City Flooding 2022	\$ -	\$ 200,000.00	\$ (20,410.38)	\$ 179,589.62
SD2310	2023 Camp Verde Flooding	\$ -	\$ 200,000.00	\$ (9,319.40)	\$ 190,680.60
	Total	\$ 7,124,134.71	\$ 4,909,481.71	\$ (1,906,735.74)	\$ 10,126,880.68

Statutorily Affiliated Commissions & Funds

State Emergency Council

[A.R.S. § 26-304]

The State Emergency Council (SEC) is comprised of the Governor, Secretary of State, Attorney General, Adjutant General, Division of Emergency Management Director, and the directors of the seven state agencies that manage public health and safety in Arizona. The President of the Arizona Senate and Speaker of the Arizona House of Representatives serve as Advisory Members. The SEC makes recommendations for orders, rules, policies, and procedures to the Governor; recommends responsibility, service, or activity to a state agency relative to emergencies or planning for emergencies; and issues, in the event of inaccessibility of the Governor, a state of emergency proclamation under the same conditions that the Governor could issue such a proclamation. In addition, the SEC approves expenditures of amounts greater than \$200,000 from the Governor’s Emergency Response Fund.

The SEC met once this past year, on June 7, 2024 to allocate additional funding to Search and Rescue Contingency (70101), July 2021 Coconino Flooding (SD2201), July 2021 Pinal County Flooding (SD2204),

July 2021 Northern Monsoonal Flooding (SD2202), August 2021 Coconino Flooding (SD2206), Tunnel Fire (SD2210), Coconino Floods (SD2303), 2022 Arizona City Flooding (SD2309), 2022 July Pinal Flooding (SD2304) and to the Rioting – Imposition of Curfew event (SD2005). Additional details on the SEC can be found in the proceeding Governor’s Emergency Fund Report.

Military Affairs Commission

[A.R.S. § 26-261]

The Military Affairs Commission (MAC) did not meet during this report period. Information on the MAC and minutes from past meetings can be found at www.azgovernor.gov/MAC/.

Members of the MAC have advanced support for Arizona’s military installations and missions, including support to two recent compatible development Joint Land Use Studies in Coconino and Pinal Counties.

The MAC has continued its relationship with the Arizona Commanders’ Summit (ACS) to address common issues for the benefit of Arizona’s military installations and defense industry. Through this partnership, the MAC and ACS will discuss over the

upcoming FY how the state and the MAC can be best postured to support the military installations and missions in the state over the foreseeable future.

The MAC has also been monitoring the potential for a Base Realignment and Closure (BRAC) and threats to military installations and missions in Arizona, to include proposed force structure changes by the U.S. Air Force at Davis-Monthan AFB and the Arizona Air National Guard 162nd Wing.

In 2023, the Arizona Governor’s Office released an updated Economic Impact of Arizona’s Principal Military Operations report that highlights the significant economic contributions made by Arizona’s Military bases and National Guard operations to the state’s economy.

¹The Maguire Company, Economic Impact of Arizona’s Principal Military Operations ([2023 Arizona Principal Military Economic Impact Study PDF](#)).

Commissions & Councils Funds Annual Report

Military Installation Fund

[A.R.S. § 26-262]

The Military Installation Fund, directed by the Military Affairs Commission with DEMA providing administrative oversight, saw no funding disbursements in FY2024 for property

or easement acquisitions. However, as shared in last year’s report on December 2023, we completed and released an updated economic impact study report, which provides critical insights into the economic contributions of Arizona military installations and National

Guard operations. Forecasted activities for FY2025 will include continued collaboration with local governments and stakeholders will be prioritized to ensure strategic alignment and support for military installations across Arizona.

Beginning Fund Balance: 07/01/2023	\$2,070,555.35
Revenues:	
FY24 Appropriation	\$0
Total Funds Available	
Expenditures:	
Existing Property Management Expenses	\$1,100
Military Economic Impact Study Update	
County/City Preservation Projects	
Property Acquisition	\$115,392
Total Expenditures	\$116,492
Ending Fund Balance: 06/30/2024	\$116,495

GOVERNOR'S EMERGENCY FUND EXPENDITURES

Fiscal Year July 1, 2023–June 30, 2024

STATE ACCOUNT	EMERGENCY DECLARATION	PERSONAL SERVICES 6000	EMPLOYEE RELATED EXPENDITURES 6100
80100	Statewide Hazardous Materials	\$ -	\$ -
70101	Search and Rescue	\$ -	\$ -
73000	Reverted Emergency Appropriations	\$ -	\$ -
73010	January 2010 Winter Storm Emergency	\$ -	\$ -
73015	Summer 2006 Monsoons & Flooding Emergency	\$ -	\$ -
73027	Statewide 2014 Flooding	\$ -	\$ -
73029	February 2005 Storm & Flooding-PCA25005	\$ -	\$ -
73051	2018 Pinal County Flooding	\$ (2,342.65)	\$ (597.66)
73052	2019 February Winter Storm	\$ (47,205.52)	\$ (12,612.07)
SD2001	Museum Fire Emergency	\$ (2,112.12)	\$ (602.39)
SD2002	Pinetop-Lakeside Flooding	\$ (1,006.56)	\$ (494.00)
SD2004	COVID-19 Emergency	\$ -	\$ -
SD2005	Rioting-Imposition of Curfew	\$ (2,480.63)	\$ (613.70)
SD2103	2021 Border Crisis	\$ -	\$ -
SD2201	2021 Coconino County Flooding	\$ (11,968.42)	\$ (2,798.39)
SD2202	July 2021 Northern Monsoonal Flooding	\$ (28,985.49)	\$ (9,253.20)
SD2203	July 2021 Miami Flooding	\$ (1,367.26)	\$ (328.94)
SD2204	July 2021 Pinal County Flooding	\$ (37,247.78)	\$ (11,151.25)
SD2205	Gila Bend Flooding	\$ (2,216.61)	\$ (709.89)
SD2206	August 2021 Coconino Flooding	\$ (5,184.21)	\$ (1,288.90)
SD2207	Cattle Tank Flooding	\$ (12,864.01)	\$ (4,138.02)
SD2210	Tunnel Fire	\$ (4,652.92)	\$ (1,615.66)
SD2212	Pipeline Fire	\$ (3,040.30)	\$ (1,052.68)
SD2302	July 2022 Coconino Flooding	\$ (1,202.27)	\$ (445.59)
SD2303	Coconino Floods	\$ (2,597.49)	\$ (750.96)
SD2304	July 2022 Pinal Flooding	\$ (15,645.58)	\$ (3,762.03)
SD2305	Coconino Storms	\$ (982.54)	\$ (351.90)
SD2306	Cochise Flooding	\$ (749.36)	\$ (200.62)
SD2307	Duncan Flooding	\$ (6,284.86)	\$ (1,593.37)
SD2309	Arizona City Flooding 2022	\$ (12,960.39)	\$ (3,397.64)
SD2310	2023 Camp Verde Flooding	\$ (7,156.41)	\$ (2,205.49)
SD2401	2023 Record Excessive Heat Risk	\$ (28,527.73)	\$ (7,952.91)
Total		\$ (238,781.11)	\$ (67,917.26)

TRAVEL IN-STATE 6500	AID TO ORGs & INDIVs 6800	OTHER OPERATING EXPENDITURES/ NON-CAPITAL EQUIP 7000/8500	TOTAL
\$ -	\$ -	\$ -	\$ -
\$ (674.38)	\$ (228,244.11)	\$ (68,888.16)	\$ (297,806.65)
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
\$ -	\$ (503.53)	\$ -	\$ (503.53)
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ (2,940.31)
\$ (181.63)	\$ -	\$ (2,442.24)	\$ (62,441.46)
\$ -	\$ -	\$ -	\$ (2,714.51)
\$ -	\$ -	\$ (924.38)	\$ (2,424.94)
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ (3,094.33)
\$ -	\$ -	\$ -	\$ -
\$ (17.78)	\$ -	\$ -	\$ (14,784.59)
\$ (557.85)	\$ -	\$ (465.91)	\$ (39,262.45)
\$ -	\$ -	\$ -	\$ (1,696.20)
\$ -	\$ -	\$ -	\$ (48,399.03)
\$ -	\$ (243,092.69)	\$ -	\$ (246,019.19)
\$ -	\$ -	\$ -	\$ (6,473.11)
\$ -	\$ -	\$ -	\$ (17,002.03)
\$ -	\$ -	\$ -	\$ (6,268.58)
\$ -	\$ -	\$ -	\$ (4,092.98)
\$ -	\$ -	\$ -	\$ (1,647.86)
\$ -	\$ -	\$ -	\$ (3,348.45)
\$ -	\$ -	\$ -	\$ (19,407.61)
\$ -	\$ -	\$ -	\$ (1,334.44)
\$ -	\$ -	\$ -	\$ (949.98)
\$ -	\$ -	\$ -	\$ (7,878.23)
\$ -	\$ -	\$ (194.38)	\$ (16,552.41)
\$ -	\$ -	\$ -	\$ (9,361.90)
\$ (398.77)	\$ -	\$ (374.24)	\$ (37,253.65)
\$ (1,830.41)	\$ (471,840.33)	\$ (73,289.31)	\$ (853,658.42)

DEMA Administered Funds Annual Reports

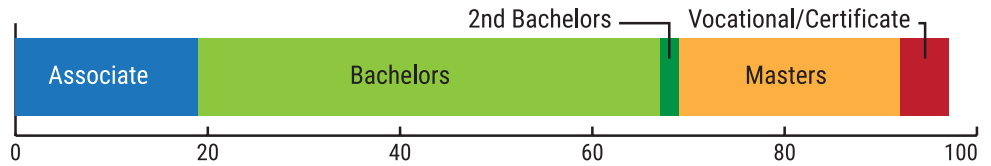
National Guard Postsecondary Education Reimbursement Program [A.R.S. §§ 26-179, 180, 181]

The National Guard Postsecondary Education Reimbursement Program increased expenditures over the prior year. The full resumption of in-person classes has been a key factor in observed growth, and expansion of the program to spouses and dependents by the Legislature beginning in FY23 has been met with great interest and success in driving retention. Additionally, applications for reimbursement over the summer months have traditionally been a slower time for classes but currently exceed \$70,000 in requested reimbursement. These factors are all indicators of increased successful communication to the force of this critical incentive to support the recruitment and retention needs of DEMA and the Arizona National Guard, and DEMA will continue to build on these gains in FY25.

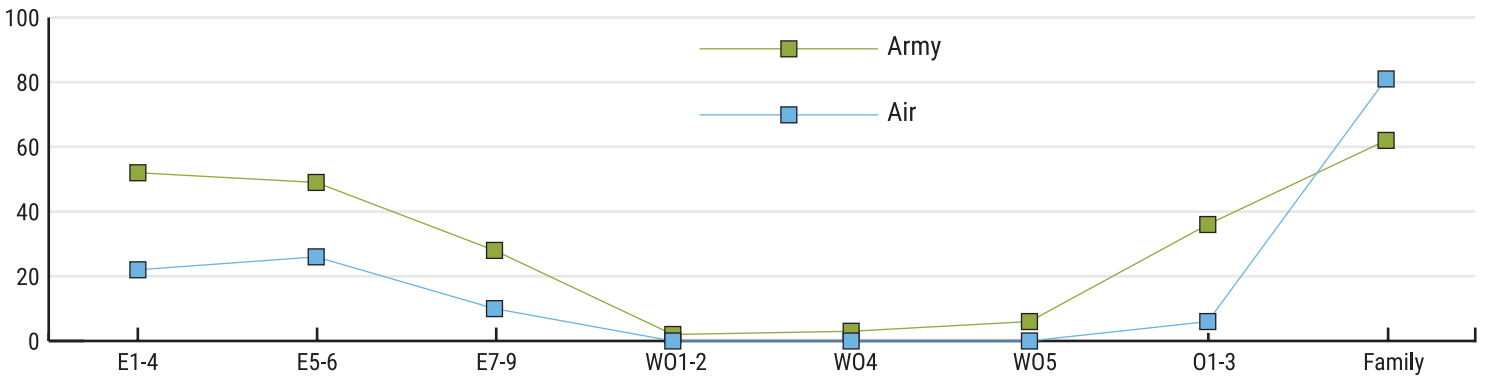
Beginning Fund Balance: 07/01/2023	\$ 1,000,000.00
Revenues:	
	\$1,000,000
Total Funds Available	\$1,000,000
Expenditures:	
Air	\$231,104
Army	\$408,899
Total Expenditures	\$640,003
Funding Returned to State	\$300,000
Ending Fund Balance: 06/30/2024	\$59,997

(FY24 Q4 applications still pending reimbursement)

EDUCATION SOUGHT

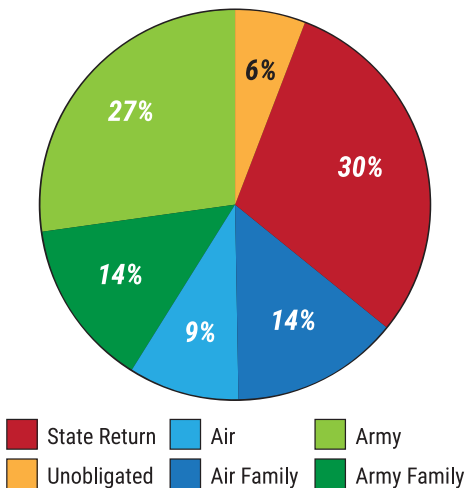


APPLICATIONS BY RANK



(Missing ranks have zero)

TOTAL USAGE DISPERSMENTS



Total SFY 2024 Expenditures: **\$640,002.60**

The State Tuition Reimbursement Program increased expenditures from SFY 2023 by \$249,232.21. Heavy marketing outreach, the addition of Mr. Bjork, and increased communications capability between the Education Services Office (ESO) and DEMA Accounting contributed to greatly to the near 77% growth of the program. Increased usage by spouses and dependents as one of the few transferable educational benefits continued to trend from last SFY.

Time between application submission to Accounting to payout by state has decreased significantly. This is mostly attributed to the addition of state IT assets and better lines of communication between the ESO and Accounting. Expansion of the program to National Guard spouses and dependents still

shows great interest and success. Additional growth in this demographic is expected as STR is one of the few programs transferable from the service member.

DEMA state employees are now beginning to be added to the STR program. This expansion will need to be monitored heavily between the ESO and state HR to ensure successful integration. Currently, for SFY 2025, we are showing applications so far (for courses ending between 1 July to 30 Dec 2025) of over \$404,000. Over the same timeframe last SFY, we received approximately \$326,000 of applications, a 24% increase. If percentage holds, STR would use approximately \$794,000. This number does not include the potential usage by DEMA state employees.

Camp Navajo Fund

[A.R.S. § 26-152(E)]

The Camp Navajo fund was established for the operation, maintenance, capital improvements, and personnel services necessary for the AZ National Guard to operate a regional training site and storage facility at Camp Navajo. The fund is administered by the Adjutant General and consists of monies received from storage of commodities for Department of Defense customers, primarily the U.S. Departments of the Air Force and Navy. Per various requirements, the fund cannot be used to offset any state obligation for matching federal funds, but can be used to sustain and improve Camp Navajo and state-specific AZ National Guard projects. As part of this training support requirement, funds from the Camp Navajo Fund were used in

FY21 to acquire approximately 800 additional acres around Silverbell Army Heliport and Picacho Stagefield to support continued Army Aviation training and position the

state and Heliport for future missions - to include the Future Long Range Assault Aircraft collective training requirement.

Beginning Fund Balance: 07/01/2023	\$14,338,450
Revenues:	
Revenues from Operations	\$6,001,090
Total Funds Available	\$20,339,540
Expenditures:	
Personal Services & ERE	\$6,368,925
Xfer for Silverbell Land Purchase	
Operating Expenditures	\$6,560,319
Total Expenditures	\$12,929,244
Ending Fund Balance: 06/30/2024	\$7,410,296

Nuclear Emergency Management Fund

[A.R.S. § 26-302.02]

The Nuclear Emergency Management Fund was established to develop and maintain the Arizona emergency response plan for off-site response to an accident or incident at an Arizona commercial nuclear-generating station to comply with the requirements established by the United States Nuclear Regulatory Commission and the Federal

Emergency Management Agency. The development and maintenance of Arizona’s off-site nuclear emergency response plan is funded via an assessment levied by the Arizona State Legislature on commercial nuclear-generating stations in Arizona.

The Nuclear Emergency Management Fund is managed by the Division of Emergency Management (DEMA-EM). Per A.R.S. § 26-306.01, DEMA-EM’s Director is responsible

for recommending the amount “necessary to develop, maintain and support the state plan” by October 31 of each even numbered year. The FY2023 and FY2024 assessment recommendations, Laws 2023, Chapter 114, were passed by the Arizona Legislature and signed by the Governor on May 8, 2023. Recommendations for FY2025 and FY2026 will be submitted to the Legislature in January 2025.

Agency	FY2023		FY2024		FY2025	
	Appropriation	FTEs	Appropriation	FTEs	Appropriation	FTEs
Agency	\$2,267,935	11.38	\$2,434,868	11.38	\$2,484,600	11.38
Arizona Division of Emergency Management	\$1,202,414	8.5	\$1,160,764	8.5	\$1,185,598	8.5
Arizona Department of Agriculture	\$280,512	2.88	\$321,319	2.88	\$308,569	2.88
*Maricopa County	\$710,709	N/A	\$862,785	N/A	\$900,433	N/A
*Town of Buckeye	\$74,300	N/A	\$90,000	N/A	\$90,000	N/A

EMAC Contingency Fund

[A.R.S. § 26-401(E)]

The Emergency Management Assistance Compact (EMAC) is a mutual aid agreement among states and territories of the United States that was consented to by Congress in 1996. EMAC enables states to share resources during natural and human-caused disasters, including terrorism. Arizona adopted the compact in 2000 and was added to statute in A.R.S. § 26-402. The EMAC revolving fund was established in 2016 consisting of monies appropriated by the Legislature and monies received as reimbursement for costs incurred by this state while assisting other states with emergencies or natural disasters as prescribed in A.R.S. § 26-402,

with a one-time transfer of \$300,000 from the Governor’s Emergency Fund to establish the funding that EMAC assistance could be drawn against. Monies in the fund are

continuously appropriated and are exempt from the provisions of section 35-190 relating to lapsing of appropriations.

Beginning Fund Balance	\$ 300,000.00
Expenditures:	
Hawaii Wildfires 2023 (Coconino Co. Supported)	\$ (13,705.72)
Hawaii DEMA/EM PIO Wildfire Support	\$ (8,766.23)
Total Expenditures	\$ (22,471.95)
Reimbursements:	
Hawaii Wildfires 2023 (Coconino Co. Supported)	\$ 13,705.72
Hawaii DEMA/EM PIO Wildfire Support	\$ 8,766.23
Total Reimbursements	\$ 22,471.95
Ending Fund Balance June 30, 2024	\$ 300,000.00



OFFICE OF THE ADJUTANT GENERAL

DEMA.AZ.GOV